

MSRD_Arthaland Corporation_SEC Form 17-A_04 April 2024 [2023 ALCO Annual Report]

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Pursuant to SEC MC Circular No. 3 s 2021, scanned copies of the printed reports with wet signature and proper notarization shall be filed in PORTABLE DOCUMENT FORMAT (pdf) through email at ictdsubmission@sec.gov.ph such as the following SECONDARY REPORTS:

1. 17-A 6. ICA-QR 11. IHAR 16. 39-AR 21. Monthly Reports
2. 17-C 7. 23-A 12. AMLA-CF 17. 36-AR 22. Quarterly Reports
3. 17-L 8. 23-B 13. NPM 18. PNFS 23. Letters
4. 17-Q 9. GIS-G 14. NPAM 19. MCG 24. OPC (Alternate Nominee)
5. ICASR 10. 52-AR 15. BP-FCLC 20.S10/SEC-NTCE-EXEMPT

Further, effective 01 July 2023, the following reports shall be submitted through <https://apc01.safelinks.protection.outlook.com/?url=https%3A%2F%2Ffast.sec.gov.ph%2Fuser%2Flogin&data=05%7C02%7Cjrgigante%40arthaland.com%7C7bdc4b6f8bc4588852c08dc547a78b9%7Cd4fe2526c1e14ad3b425f3737cbdc476%7C0%7C0%7C638478132204596090%7CUnknown%7CTWFpbGZsb3d8eylWljojMC4wLjAwMDAiLCJQIjoiV2luMzIiLCJBTiI6IjEhaWwiLCJXVCi6Mn0%3D%7C0%7C0%7C%7C&sdata=UYFBnrDmUpI6QZMb6SuCEFB0ahzkZCXbPduBF83b5V0%3D&reserved=0>.

1. FORM MC 18 7. Completion Report
2. FORM 1 - MC 19 8. Certificate-SEC Form MCG- 2009
3. FORM 2- MC 19 9. Certificate-SEC Form MCG- 2002, 2020 ETC.
4. ACGR 10. Certification of Attendance in Corporate Governance
5. I-ACGR 11. Secretary's Certificate Meeting of Board Directors (Appointment)
6. MRPT

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1. AFS 7. IHFS 13. SSF
2. GIS 8. LCFS 14. AFS with Affidavit of No Operation
3. BDFS 9. LCIF 15. AFS with NSPO Form 1,2, and 3
4. FCFS 10. OPC_AO 16. AFS with NSPO Form 1,2,3 and 4,5,6
5. FCIF 11. PHFS 17. FS - Parent
6. GFFS 12. SFFS 18. FS – Consolidated

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For your information and guidance.

Thank you.

Arthaland Disclosure | Annual Report (SEC Form 17-A) as of 31 December 2023

From: PDEX Disclosure <pdex.disclosure@pds.com.ph>

Sent: Thursday, April 4, 2024 4:17 PM

To: Marivic S. Victoria <msvictoria@arthaland.com>

Cc: Daisy D. Cruz <ddcruz@arthaland.com>; Ma. Eileen Belle G. Cruz <mebgcruz@arthaland.com>; Riva Khristine Maala <rvmaala@arthaland.com>; Margeline C. Hidalgo <mchidalgo@arthaland.com>

Subject: Re: [EXTERNAL] Arthaland Disclosure | Annual Report (SEC Form 17-A) as of 31 December 2023

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To all concerned:

This is to acknowledge receipt of the disclosure and its attachment.

Regards,

Issuer Compliance & Disclosure Department
Philippine Dealing & Exchange Corp.
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8751 Paseo de Roxas, Makati City
DL: (632) 8884-4415; 4433
E-mail: pdex.disclosure@pds.com.ph

13. State the aggregate market value of the voting stock held by non-affiliates of the registrant. The aggregate market value shall be computed by reference to the price at which the stock was sold, or the average bid and asked prices of such stock, as of a specified date within sixty (60) days prior to the date of filing. If a determination as to whether a particular person or entity is an affiliate cannot be made without involving unreasonable effort and expense, the aggregate market value of the common stock held by non-affiliates may be calculated on the basis of assumptions reasonable under the circumstances, provided the assumptions are set forth in this Form.

<u>Name of Shareholders</u>	<u>No. of Shares</u>	<u>Market Price (₱) as of 31 March 2024</u>	<u>Total Amount (₱)</u>
1. Tina Keng	25,000,000	0.49 per share	12,250,000.00
2. EQL Properties, Inc.	14,671,125		7,188,851.25
3. Urban Bank Trust Department – A/C No. 625	4,838,488		2,370,859.12
4. RBL Fishing Corporation	4,350,000		2,131,500.00
5. Veronica D. Reyes	3,799,272		1,861,643.28
6. Veronica D. Reyes and/or Cecilia D. Reyes	2,654,061		1,300,489.89
7. Theodore G. Huang and/or Corazon B. Huang	2,501,250		1,225,612.50
8. Anito Tan and/or Lita Tan	2,027,049		993,254.01
9. Lourdes D. Dizon	1,740,000		852,600
10. Kwan Yan Dee and/or Christina Dee	1,631,250		799,312.50

Documents Incorporated by Reference:

- Audited Financial Statements for the period ended as of 31 December 2023 (Consolidated and Separate) with Statement of Management Responsibility
- Sustainability Report for 2023

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PART I - BUSINESS AND GENERAL INFORMATION

ITEM 1. Business

a. Corporate Overview

ARTHALAND CORPORATION (ALCO or the “Company”) is a world-class boutique real estate developer of enduring and sustainable properties recognized internationally as the best green residential and commercial developments. It is the recipient of various awards in the Philippines and internationally. It has built its mark in the Philippine real estate market with its unwavering commitment to sustainability and innovation, and by developing and managing world-class properties that adhere to the global and national standards in green buildings.

ALCO was incorporated on 10 August 1994² for the primary purpose of engaging in the realty development business, including home building and development, and to deal, engage, invest and transact, directly or indirectly, in all forms of business and mercantile acts and transactions concerning all kinds of real property, including but not limited to the acquisition, construction, utilization and disposition, sale, lease, exchange or any mode of transfer of residential, industrial or commercial property. Its principal office is at the 7/F Arthaland Century Pacific Tower, 5th Avenue corner 30th Street, Bonifacio Global City (BGC), Taguig City 1634.³

In 2007, a group of investors led by AO Capital Holdings 1, Inc. (AOCH1), an investment company specializing in investing in business opportunities in the Philippines, acquired 73.27% of ALCO’s then outstanding capital stock, marking the beginning of its renewed focus in real estate development.

The year 2011 marked the entry into ALCO of CPG Holdings, Inc. (CPG), an affiliate of leading food manufacturer Century Pacific Food, Inc., which is listed with the Philippine Stock Exchange (PSE) under the stock symbol “CNPF”, through the acquisition of 1,800,000,000 ALCO common shares. In 2014, CPG purchased an additional 342,619,910 ALCO common shares.

On 22 September 2016, ALCO’s authorized capital stock was increased⁴ to ₱2,996,257,135.82 divided into ₱2,946,257,135.82 of Common shares (consisting of 16,368,095,199 Common shares with a par value of ₱0.18 per share), and ₱50,000,000.00 of redeemable, non-voting and non-participating Preferred shares (consisting of 50,000,000 Preferred shares with a par value of ₱1.00 per share).

Of the ₱50,000,000.00 increase in capital stock, ALCO issued 12,500,000 cumulative, non-voting, non-participating, non-convertible Peso-denominated Preferred shares to Manchesterland Properties, Inc. (the “Preferred Shares Series A”), and 20,000,000 Preferred shares which are likewise cumulative, non-voting, non-participating, non-

² The company was originally registered as Urbancorp Realty Developers, Inc. but was renamed in 2003 as EIB Realty Developers, Inc. On 26 January 2009, the Securities and Exchange Commission (SEC) approved anew the change of the corporate name to Arthaland Corporation (ALCO).

³ Approved by the SEC on 04 September 2018.

⁴ The authorized capital stock was originally ₱2,946,257,135.82 divided into 16,368,095,199 Common shares only at a par value of ₱0.18 per share.

convertible and Peso-denominated, among other conditions, to the public (the “Preferred Shares Series B”).

In June 2019, ALCO again issued to the public 10,000,000 Preferred shares which are also cumulative, non-voting, non-participating, non-convertible, and Peso-denominated, among other conditions (the “Preferred Shares Series C”).

On 03 December 2021, ALCO issued once more to the public 6,000,000 Preferred shares, which are similarly cumulative, non-voting, non-participating, nonconvertible, and Peso-denominated, among other conditions (the “Preferred Shares Series D”).

On 06 December 2021, ALCO redeemed all the outstanding 20,000,000 Preferred Shares Series B and these are now recorded as treasury shares of the Company pursuant to the 2016 Terms of the Offer for the said shares.

During the Annual Stockholders’ Meeting on 24 June 2022, stockholders holding at least two-thirds (2/3) of the outstanding shares of ALCO approved the amendment of Article Seventh of its Articles of Incorporation by reducing the authorized capital stock by ₱20,000,000.00 resulting from the redemption (and subsequent cancellation) of the 20,000,000 Preferred Shares Series B.

With such approval, ALCO’s authorized capital stock was in effect reduced from ₱2,996,257,135.82 to ₱2,976,257,135.82 divided into ₱2,946,257,135.82 of common shares consisting of 16,368,095,199 common shares with a par value of ₱0.18 per share, and ₱30,000,000.00 of preferred shares consisting of 30,000,000 preferred shares with a par value of ₱1.00 per share.

During the Special Stockholders’ Meeting of ALCO held on 31 January 2024, stockholders representing at least sixty-seven percent (67%) of the outstanding common and preferred shares which are entitled and qualified to vote approved and ratified the foregoing decrease of the authorized capital stock by ₱20,000,000.00 and subsequently approved the proposal to amend Article Seventh of the Articles of Incorporation anew by increasing ALCO’s authorized capital stock by ₱50,000,000.00 with the creation of 50,000,000 preferred shares with a par value of ₱1.00 per share.

Accordingly, the total authorized capital stock of ALCO is now ₱3,026,257,135.82 divided into ₱2,946,257,135.82 of common shares consisting of 16,368,095,199 common shares with a par value of ₱0.18 per share, and ₱80,000,000.00 of preferred shares consisting of 80,000,000 preferred shares with a par value of ₱1.00 per share.

For purposes of implementing the foregoing increase of ALCO’s authorized capital stock, the Board of Directors, during a meeting also held on 31 January 2024, approved the issuance to Manchesterland Properties, Inc. of 14,000,000 Preferred shares which are cumulative, non-voting, non-participating, non-convertible and Peso-denominated, among other conditions, at an offer price of ₱1.00 per share (the “Preferred Shares Series E”), where 1,500,000 preferred shares will come from the unissued capital stock, and 12,500,000 preferred shares will be issued from the increase of 50,000,000 preferred shares upon approval by the Securities and Exchange Commission (SEC) of the amendment of ALCO’s Article Seventh of its Articles of Incorporation.

All of ALCO’s issued and outstanding common shares, and Series C and Series D

Preferred shares are listed with and traded in the Philippine Stock Exchange (PSE) with trading symbols “ALCO”, “ALCPC” and “ALCPD”, respectively. The PSE has delisted from its platform the Series B Preferred shares with the trading symbol “ALCPB”.

As of the date of this Report, CPG and AOCI continue to be the largest stockholders of ALCO with 40.29% and 26.02%, respectively, of the total issued and outstanding shares.

b. Business/Projects

ALCO’s main business activity is the development of premium, enduring and sustainable properties by bringing together a brain trust of experts in property development and management. It is focused on pursuing its unique developments independently and with its joint venture partners, as exemplified by its key projects and developments in the pipeline, to wit:

<u>Project Name</u>	<u>GFA⁵</u> <u>(in</u> <u>square</u> <u>meters</u> <u>[sqm])</u>	<u>NLA⁶/</u> <u>NSA⁷</u> <u>(in sqm)</u>	<u>Location</u>	<u>Development</u> <u>Type</u>	<u>Year or</u> <u>Expected Year</u> <u>of Completion</u>
Arya Residences	76,284	67,876	BGC, Taguig City	Residential	Tower I - 2013 Tower II - 2016
Arthaland Century Pacific Tower	34,295	32,016	BGC, Taguig City	Office	2019
Cebu Exchange	108,564	89,018	Salinas Drive, Cebu City	Office	Q2 2022
Savya Financial Center	59,763	49,078	Arca South, Taguig City	Office	North Tower – Q2 2022 South Tower - Q4 2022
Sevina Park	130,976	97,834	Biñan, Laguna	Mixed use	In phases from 2022 onward
Lucima	28,063	21,927	Makati City	Residential	2024
Makati CBD Residential 1	15,313	11,485	Makati City	Residential	2029
Eluria	14,656	11,729	Makati City	Residential	2025

⁵ GFA or Gross Floor Area, which is the total floor space within the perimeter of the permanent external building walls (inclusive of main and auxiliary buildings) such as office areas, residential areas, corridors, lobbies and mezzanine level/s. The GFA also includes building projections which may serve as floors or platforms that are directly connected to/integrated with areas within the building/structure, e.g., balconies, and the GFA excludes the following: (a) Covered areas used for parking and driveways, services and utilities; (b) Vertical penetrations in parking floors where no residential or office units are present; and (c) Uncovered areas for helipads, air-conditioning cooling towers or air-conditioning condensing unit balconies, overhead water tanks, roof decks, laundry areas and cages, wading or swimming pools, whirlpool or jacuzzis, terraces, gardens, courts or plazas, balconies exceeding ten square meters, fire escape structures and the like.

⁶ NLA or Net Leasable Area, which is the total leasable area that includes, but is not limited to, all internal walls, mezzanines, bathrooms, pipe chases, columns and balconies depending on a specific project’s terms of reference.

⁷ NSA or Net Saleable Area, which is the total saleable area that includes, but is not limited to, all internal walls, mezzanines, bathrooms, pipe chases, columns and balconies depending on a specific project’s terms of reference.

Project Olive	254,979	187,279	Metro Manila	Mixed Use	In phases from 2029 onward
Project Vanilla ⁸	200,158	144,114	Cebu City	Mixed Use	In phases from 2029 onward

ALCO's firm commitment to sustainability is manifested in its development portfolio which is composed entirely of certified sustainable projects. All its projects adhere to global and national standards for green buildings through the Leadership for Energy and Environmental Design™ (LEED™) rating system of the U.S. Green Building Council (USGBC) and the Building for Ecologically Responsive Design Excellence (BERDE) rating system of the Philippine Green Building Council (PHILGBC). Since 2019, ALCO has expanded its sustainability commitment by pursuing additional green building rating tools, specifically the Excellence in Design for Greater Efficiencies (EDGE) rating system of the International Finance Corporation (IFC), and the WELL Building Standard™ (WELL™) rating system of the International WELL Building Institute (IWBI).

ALCO is well known in the industry for its superior design, high quality standards with focus on sustainability, innovation, and excellent property management services, as seen in the following projects:

Arya Residences (Arya)

Arya is a multi-awarded, two-tower, high-end residential project located at the corners of Rizal Drive, 8th Avenue and McKinley Parkway, BGC, Taguig City. Tower 1 commenced construction in 2010, was completed in 2013, and handed over to buyers in 2014. Tower 2's construction commenced in 2012, and it was handed over to buyers in 2016. All the residential units in both Tower 1 and Tower 2 have been sold. At the ground floor of Arya is Arya Plaza, a canopied al fresco destination area in which a curated selection of restaurants, cafes and other retail establishments is located. ALCO retains ownership over Arya Plaza and recognizes lease income from it.

Arya has the distinction of being the first and only residential building in the Philippines to have received LEED Gold certification from the USGBC as well as BERDE 4-Star certification from the PHILGBC. It was also awarded with ANZ/PH 3-Star under the pilot program Advancing Net Zero Philippines.

Arya has garnered several international awards in previous years. The Southeast Asian Property Awards chose Arya as the Best Residential Development in the Philippines in 2012 and 2013, while the Asia Pacific Property Awards recognized Arya as the Best Residential High-rise Development in the Philippines for 2014-2015. Also, the Inaugural Philippines Property Awards acknowledged Arya to be the Best Residential Development in Manila and the Best Residential Architectural Design in 2013 and 2014. Arya's first tower was awarded the Best Residential Interior Design by the same body in 2014.

⁸ Formerly known as Project Midtown.

Arthaland Century Pacific Tower (ACPT)

ACPT is one of the first premium-grade offices in BGC. This 30-storey building is located along the prime 5th Avenue within BGC's E-Square, along the street where The Shangri La at the Fort and the new building of the Philippine Stock Exchange are located. ACPT was designed by SOM New York, the same group that designed One World Trade Center and Burj Khalifa in Dubai. ALCO initiated the development of ACPT in 2014 and started operations in 2018.

ACPT was recognized as the Best Green Feature Development by the Japan International Property Awards in 2019 and was 5-Star Winner for Best Office Architectural Design in Asia by the Asian Property Awards in 2017. ACPT also received awards for Best Green Development, Best Office Architectural Design and Special Recognition of Sustainable Design by the Southeast Asian Property Awards in 2016. Finally, the Philippines Property Awards recognized ACPT as the Best Office Development in 2019 and Best Green Development in 2016, 2017 and 2019.

In September 2019, ACPT was recognized as the first net zero carbon project in the world certified under EDGE green building rating system of IFC. This is in addition to the LEED Platinum and the BERDE 5-star certifications which ACPT had achieved previously. These ratings are the highest and most prestigious in the respective green building rating standards. Finally, the IWBI awarded ACPT with the WELL Health-Safety Rating seal which certifies the building's safe operations even during the COVID-19 pandemic.

ALCO retains ownership over 21,089 sqm of ACPT which represents approximately 66% of its NLA.

Cebu Exchange

Cebu Exchange, a 38-storey office building with retail establishments, is Cebu's largest and tallest office development that caters to the city's booming office space market. It is built on an 8,440 sqm property located along Salinas Drive directly across the Cebu IT Park, with a total NSA of almost 90,000 sqm. ALCO's design for Cebu Exchange serves the wide office space market in Cebu: (i) Cebu Exchange has a lower office zone of three levels with floorplates of around 5,900 sqm, which is targeted to cater to larger BPOs; (ii) It has a middle zone of nineteen levels with floorplates of approximately 3,400 sqm, which will cater to conventional offices and BPOs; and (iii) A high zone of eight levels with floorplates of approximately 2,200 sqm, catering to the needs of start-up businesses.

Cebu Exchange has achieved LEED Gold certification, EDGE Advanced, BERDE 5-Star, WELL Precertification and was awarded the WELL Health Safety Rating Seal. It is on-track to achieve EDGE Zero Carbon certification.

Phase 1 of Cebu Exchange, covering areas from the basement to the 15th level, and Phase 2, covering areas from the 16th level to the roof deck, successfully initiated handover to buyers in September 2020 and April

2022, respectively, in accordance with their pre-pandemic delivery dates.

In 2022, CLLC identified from its inventory of real estate for sale 8,059 sqm of office units, 2,628 sqm of retail units and 36 non-appurtenant parking slots for conversion to investment properties with the intention to retain these units and generate recurring income from their lease to locators in Cebu Exchange.

In 2023, CLLC identified an additional 5,316 sqm of office units from its inventory of real estate for sale to investment properties.

Sevina Park

Sevina Park is conceptualized to be a sustainable mixed-use community that will feature multiple components like designer villas, residential mid-rise buildings, commercial office buildings as well as retail and supplemental amenities. The masterplan was completed by global design firm Sasaki and Associates of Boston. Sevina Park is envisioned to be the quintessential suburban respite for both growing families and empty nesters.

ALCO expects to fully develop Sevina Park in phases in step with the growth of the market demand and infrastructure in the area. The project will directly benefit from the development of the Cavite Laguna Expressway that will connect with the Manila-Cavite Expressway at Kawit, Cavite and the South Luzon Expressway at Mamplasan, Laguna. This vital road infrastructure is expected to further spur the demand for residential housing, together with the development of complementary commercial sites and industrial parks.

Sevina Park is recognized as the Philippines' first and only real estate development in the country to have received the LEED Platinum pre-certification under the LEED for Neighborhood Development (LEED ND) category. Sevina Park also received the distinction of being the first development to have been awarded with BERDE 5-Star under the BERDE for Districts Rating scheme. Sevina Park's 4-bedroom villa model unit achieved LEED Platinum certification while all other 4-bedroom villas are on-track to achieve LEED Gold certification. All other villas are on-track for EDGE Advanced certification under the EDGE green building program.

In September 2018, ALCO started operations of the Courtyard Hall, a 348-bed dormitory which was constructed on approximately a 4,000 sqm lot within Sevina Park. The world-class facility primarily services students, faculty, and staff of the De La Salle University Laguna campus.

In June 2019, ALCO launched the Sevina Park Villas which occupies approximately 3 hectares of the 8.1-hectare property. The Sevina Park Villas is a low-density residential development composed of 108 villas designed by Leandro V. Locsin and Partners. The villas will be arranged into five blocks and each block is designed to have its own shared courtyard garden to provide residents generous green and open spaces for relaxation, convergence, and interaction.

Una Apartments Tower 1 was launched in September 2022. The mid-rise tower will have multiple sustainability certifications that will allow its residents to enjoy savings in water and electricity bills. One of its key features is the ventilation system's energy recovery which improves indoor air quality by bringing in fresh filtered air and controlling humidity levels. In addition, it will also house amenities that are aligned with ALCO's vision of promoting health and wellness like its own potager garden. This tower is poised to receive LEED, BERDE, EDGE, and WELL certifications.

Its last component is its six commercial blocks, where each lot has an average size of 2,500 sqm. Two commercial blocks will be developed into a commercial space that includes a supermarket and boutique establishments that will complement the everyday needs of the residents within Sevina Park.

In 2023, ALCO launched Una Apartments Tower 2, and in succeeding years will launch new residential towers that will cater to both the broader mid-scale and upscale market.

Savya Financial Center

In 2017, ALCO, together with its Filipino joint venture partner, acquired an approximately 6,000-sqm property within the Arca South development in Taguig City where ALCO expects the demand for office space to grow exponentially resulting from the property's direct access to major thoroughfares C-5 and Skyway, the presence of the proposed Taguig Integrated Transport Exchange inside Arca South, and the roll-out of the Metro Manila Subway which will have one of its stations inside Arca South itself. The property has been developed into Savya Financial Center, a two-tower commercial development designed and built with leading-edge sustainable building features. It has achieved LEED Gold pre-certification, WELL pre-certification and EDGE Advanced Preliminary Certification. It is on-track to achieve BERDE 4-Star and EDGE Zero Carbon certifications.

The North Tower handover to buyers was initiated in January 2022, consistent with pre-pandemic delivery dates. The South Tower was inaugurated in October 2022.

In December 2023, SLDC identified from its inventory of real estate for sale 4,197.33 sqm of office units and 50 non-appurtenant parking slots in the South Tower for conversion to investment properties with the intention to retain these units and generate recurring income from their lease to locators in SFC.

Lucima

In August 2019, ALCO, through its special purpose company Bhavana Properties, Inc., purchased a prime property with a total area of 2,245 sqm, located at the corner of Cardinal Rosales Avenue and Samar Loop inside the Cebu Business Park, which is the foremost business district of Cebu City.

Lucima will be the newest signature residential address from ALCO and

will be the first premier, multi-certified, sustainable residential condominium in Cebu City. The project is envisioned to be the first quadruple-certified sustainable high-rise residential condominium in the country. It is precertified LEED Gold and on-track to achieve BERDE, EDGE, and WELL certifications. Lucima is directly across the Ayala Center Cebu mall and other prominent business, commercial, and lifestyle destinations.

Designed by Saraiva & Associados, an internationally renowned architectural firm based in Lisbon, Portugal, Lucima features 265 residential units with a gross floor area of approximately 28,000 sqm. Each unit boasts a high floor-to-ceiling height of 2.9 meters allowing future residents to enjoy a view of either the ocean, the mountains, or the city.

Lucima has been enjoying strong market reception since its launch in July 2021. Construction is also on track with expected completion by Q4 of 2024.

Eluria

In 2020, ALCO, through its special purpose company Bhavya Properties, Inc., completed the acquisition of a 916 sqm property in Legazpi Village, Makati City. The property will be the site of ALCO's pioneer residential project in Makati City, a low-density, multi-certified, ultra-luxury development that will offer large, limited edition designer residences. Once completed, its future residents will enjoy exceptional white glove butler services. This project was formally launched in Q4 2022.

The building has been Precertified LEED Gold and is vying for BERDE and WELL certifications. It will be the first multi-certified residential development of its kind and scale within Metro Manila. Individual units are also vying for EDGE certification. Once completed, its future residents will enjoy exceptional white glove butler services.

The project offers only 37 residential units and will have a total gross floor area of approximately 14,600 sqm.

Makati CBD Residential Project 1

ALCO has acquired 47.4% of a 2,018-sqm property located along Antonio Arnaiz Avenue within the Makati Central Business District and plans to develop a high-rise luxury, sustainable, multi-certified residential property therein. ALCO expects to launch the project by Q2 2025.

Project Olive

ALCO is in the final phase of the acquisition of a property with a gross land area of 3.6 hectares located at the entry of one of the most prime CBDs in Metro Manila. The general area of the property is expected to benefit substantially from upcoming public infrastructure. The property is expected to result in 2.6 hectares of land, net of road lots. ALCO intends to complete the acquisition in phases which will allow it to manage funding requirements over time.

ALCO plans to develop the property into a boutique master planned mixed-use community. The development is envisioned to have quadruple certification from LEED, BERDE, EDGE and WELL certification programs of the USGBC, PHILGBC, IFC, and IWBI. Based on initial plans, the Project will feature twelve residential towers that will cater to both the upscale and midscale markets as well as some retail or commercial segment to support the residents of the area. This Project is expected to support ALCO's objective of maintaining a continuous pipeline of projects by scheduling the launch of the twelve residential towers in phases from 2025 to 2038. Completion will likewise be done in phases beginning 2029.

Project Vanilla

ALCO is negotiating for the acquisition of an undivided interest in half of a 5-hectare property in the middle of the most prime city center area in southern Philippines. The acquisition program is expected to be completed between 2024 to 2027 to manage the funding requirements over time. ALCO plans to develop the property over multiple phases from 2025 to 2034 to provide a steady pipeline of projects which will contribute to the revenues of ALCO over the long-term. This Project is envisioned to be a sustainable master planned development which will have commercial, residential and retail components.

Aside from the projects mentioned above, ALCO is evaluating prospective acquisition targets within the business districts of Makati, BGC and Cebu as well as other emerging locations. ALCO will continue to disclose to its stakeholders, through the PSE and the SEC, material acquisitions as they become final.

What makes ALCO different from other developers is that after a project is completed and/or turned over to the respective buyers or tenants, ALCO continues to provide property management services to the condominium corporation or homeowners association of these developments. Post-completion involvement allows ALCO to maintain a high standard of quality in the maintenance of all its developments for years to come.

c. Subsidiaries

Below are the domestic companies in which ALCO has shareholdings. ALCO has 100% ownership interest in these companies as of 31 December 2023 with the exception of Bhavana Properties, Inc., Bhavya Properties, Inc., Kashtha Holdings, Inc., and Savya Land Development Corporation.

- i. **Arthaland Prestige Property Solutions, Inc. (APPS)** (formerly Emera Property Management, Inc.) was incorporated on 31 July 2008⁹. The SEC approved the change of name to APPS on 25 May 2023.

APPS is the property management arm of ALCO and presently services Arya, ACPT, Cebu Exchange, Courtyard Hall in Sevina Park, and Savya Financial Center. It will likewise manage all succeeding development projects of ALCO to ensure the maintenance of high-quality standards therein.

⁹ Emera was originally registered as Technopod, Inc. but was renamed on 30 October 2013.

On 02 October 2023, stockholders holding at least 67% of the total outstanding capital stock of APPS approved the amendment of the Articles of Incorporation to change its primary purpose by expanding its services to include providing project management, consultancy and other manpower services to property developers, among others, and to increase the authorized capital stock from ₱1,000,000.00 to ₱25,000,000.00 divided into 250,000 common shares with a par value of ₱100.00 per share in order to obtain the required licenses for such expanded purpose.

To implement the capital increase, in November 2023, ALCO subscribed to an additional 7,500 common shares of APPS from its unissued authorized capital stock and to 60,000 common shares from the increase of its authorized capital stock of 240,000 common shares, or a total of 67,500 common shares, at a subscription price of ₱100.00 per share.

The SEC approved the foregoing amendments to APPS's Articles of Incorporation on 02 February 2024.

- ii. **Bhavana Properties, Inc. (Bhavana)** was incorporated on 15 July 2019 with the primary purpose of engaging in the realty development business. This is the investment vehicle used to purchase a parcel of land with a total area of 2,245 sqm, more or less, at the corner of Cardinal Rosales Avenue and Samar Loop inside the Cebu Business Park, Cebu City, which is the site of *Lucima*.

On 23 December 2021, all of ALCO's rights, title and interest in and to 40% of the common shares of stock of Bhavana, or 10,000,000 common shares, as well as its shareholder advances therein, were sold, transferred and conveyed in favor of Narra Investment Properties Pte. Ltd. ("Narra")¹⁰ by way of secondary sale.

- iii. **Bhavaya Properties, Inc. (Bhavaya)** was incorporated on 19 July 2019 with the primary purpose of engaging in the realty development business. This is the investment vehicle used in acquiring the 916 sqm property¹¹ located at 119 Rada Street, Legaspi Village, Makati City, where *Eluria* will soon rise.

On 23 December 2021, ALCO sold, transferred and conveyed in favor of Narra¹², by way of secondary sale, all of its rights, title and interest in and to 40% of the common shares of stock of Bhavaya, or 10,000,000 common shares, as well as its shareholder advances therein.

In November 2023, ALCO and Narra subscribed to preferred shares of Bhavaya equivalent to 663,000 and 442,000, respectively, at the subscription price of ₱100.00 per share. In March 2024, ALCO and Narra again subscribed to additional preferred shares of Bhavaya equivalent to 450,000 and 300,000, respectively, also at the subscription price of ₱100.00 per share.

¹⁰ Narra is a private limited liability company existing and duly constituted under the laws of Singapore with principal office address at 10 Changi Business Park Central 2 #01-02, Hansapoint, Singapore 486030, and managed by Arch Capital Management Company Limited.

¹¹ Formerly First Capital Condominium.

¹² See Footnote 9.

- iv. **Cazneau Inc.** was incorporated on 31 July 2008, principally to engage in the realty development business, including, but not limited to, the acquisition, construction, utilization and disposition, sale, lease, exchange or any mode of transfer, of residential, industrial or commercial property. Cazneau acquired the 8.1-hectare property in Biñan, Laguna in September 2016 where Sevina Park is currently being developed.
- v. **Cebu Lavana Land Corp. (CLLC)** was incorporated on 11 September 2015 to principally engage in the realty development business. It is the vehicle used to acquire the two parcels of adjacent land in Cebu City, with a total area of 8,440 sqm, on which Cebu Exchange now stands.

Rock & Salt B.V.¹³, a foreign private limited liability company existing and duly constituted under the laws of The Netherlands, and managed by Arch Capital Management Company, Ltd., subscribed to 40% of CLLC's shares of stock in January 2016.

On 23 December 2021, ALCO purchased and acquired by way of secondary sale all of the rights, title and interest of Rock & Salt B.V. in and to the said 40% of CLLC's issued and outstanding shares of stock and shareholder advances. ALCO now has 100% ownership interest over CLLC.

- vi. **Manchesterland Properties, Inc. (MPI)** was incorporated on 27 March 2008 and was the registered owner of the 6,357-sqm parcel of land located along McKinley Parkway on which Arya Residences now stands, prior to the conveyance thereof to Arya Residences Condominium Corporation in December 2016. It still owns Arya Plaza and several parking slots in said development.

MPI is the lone shareholder of Preferred Shares Series A. On 31 January 2024, MPI subscribed to Preferred Shares Series E equivalent to 14,000,000 at the price of ₱1.00 per share following the increase in ALCO's authorized capital stock and amendment of its Articles of Incorporation. Of the ₱14,000,000.00 subscription, the amounts of ₱1,500,000.00 was paid for 100% of 1,500,000 preferred shares, and ₱3,125,000.00 was paid for 25% of the 12,500,000 preferred shares on 02 February 2024. The balance of the subscription price, or the amount of ₱9,375,000.00, shall become due upon SEC's approval of the amendment of ALCO's Articles of Incorporation increasing its authorized capital stock.

- vii. **Pradhana Land, Inc.** was incorporated on 09 September 2019 with the primary purpose of engaging in the realty development business. This is the investment vehicle that will be used for ALCO's succeeding projects, the details of which will be disclosed at the appropriate time.
- viii. **Savya Land Development Corporation (SLDC)** was incorporated on 10 February 2017 principally to engage in the realty development business. It is the vehicle ALCO used to acquire Lots 9 and 10 in Arca South located in Barangay

¹³ With principal office address at Naritaweg 165, 1043 BW Amsterdam, The Netherlands.

West Bicutan, Taguig City. In August 2019, the SEC approved SLDC's application to merge with Arcosouth Development, Inc. ("Arcosouth"), with SLDC as the surviving entity. Arcosouth is the registered owner of Lot 11, the lot adjacent to SLDC's property. The objective of the merger was to jointly develop the three (3) lots into a two-tower office development to be known as Savya Financial Center.

Following the merger, SLDC issued shares to the shareholders of Arcosouth and to date, Kashtha Holdings, Inc. (described below) owns 98.5% of Savya. Currently, SLDC has an authorized capital stock of ₱200,000,000.00. Its total subscribed capital and paid up capital are ₱50,750,000.00 and ₱12,750,000.00 respectively.

In a shareholders' agreement, it was agreed that SLDC will be owned 50:50 between shareholders of Kashtha and Arcosouth such that the former will have 100% of the economic interest in the North Tower of Savya Financial Center, while the latter will have 100% economic interest in the South Tower. Under this arrangement, Kashtha is entitled to all the profits from and is responsible for all the funding requirements of the North Tower of Savya Financial Center.

- ix. **Kashtha Holdings, Inc. (KHI)** was incorporated on 01 October 2019 as a joint venture company between ALCO and Mitsubishi Estate Company, Limited (MEC), a corporation duly organized and existing under the laws of Japan¹⁴. KHI is owned 60% by ALCO and 40% by MEC.
- x. **Urban Property Holdings, Inc. (UPHI)** was incorporated on 23 January 1995 and is presently the registered owner of a 33-hectare property located in Calamba, Laguna, which may be developed in the future subject to market conditions.
- xi. **Zileya Land Development Corporation** was incorporated on 28 December 2015 with the primary purpose of engaging in the realty development business. This is the investment vehicle ALCO used to acquire 47.4% of the property which will be the site for the Makati CBD Residential Project 1 located at 839 Antonio Arnaiz Avenue, Legazpi Village, 1200 Makati City.

Subject to matters disclosed in Item 3 (Legal Proceedings) of this Report, none of these subsidiaries are engaged in any bankruptcy, receivership or similar proceedings. Also, for the period covered by this Report, these subsidiaries are neither parties to any transaction which involves material reclassification, merger, consolidation or purchase or sale of a significant amount of assets, except as otherwise discussed in this Report.

d. Competition

Significant barriers to entry into the market are the considerable capital needed for the acquisition and development of land, the development expertise and reputation required from an experienced management team, and the technical know-how, to name a few.

ALCO faces competition from other domestic property developers and the level of

¹⁴ With address at Otemachi Park Building, 1-1, Otemachi 1-chome, Chiyoda-ku, Tokyo 100-8133 Japan.

competition depends on product types, target market segments, location of developments and pricing, among others. Competition is also present in the procurement of raw materials, particularly in a tight supply market.

ALCO views as direct competition the major property players which are into the middle and high market categories for high-rise residential developments in the vicinity of ALCO's investment properties. Further, ALCO competes with these property developers for high-caliber sales/leasing agents and brokers.

ALCO believes that given the desirability of the project locations, its strict adherence to quality, innovation and sustainability, its competitive pricing schemes and commitment to its projects even after sales, it is able to compete quite effectively.

ALCO considers two (2) direct competitors in the high-end residential market segment in terms of comparable quality of development and pricing of products – Ayala Land, Inc. and Rockwell Land Corporation. These companies have been in the business many years earlier than ALCO and they have strong brand equity, long track record, and big balance sheets. In the office development front, ALCO competes with both large and medium-scale developers such as Ayala Land, Inc., The Net Group, Daiichi Properties, and other local developers, particularly in Cebu City. These companies are considered to have the greater share of the market at the moment.

ALCO intends to primarily capitalize on its niche market by developing projects in distinct locations, which are unique and special in terms of design, high quality of construction, and sustainable and wellness features. ALCO is the pioneer in sustainable developments, being the first and only company to have a portfolio of office and residential projects that is 100% certified as sustainable under the LEED, BERDE, EDGE and WELL certification programs. It intends to continue to provide distinctive products with better quality at competitive pricing. ALCO is able to achieve this given its strong but lean management team as well as its organization as a whole.

e. Industry Risk

The property development sector is cyclical in nature and is subject to the Philippine economic, political and business performance.

The residential real estate sector is dependent primarily on consumer spending and investment for housing. In past years, a significant portion of housing demand, particularly on the low end of the spectrum, was driven by purchases from the Overseas Filipino Workers (OFWs) market. This exposes the industry to the economic performance of foreign countries in which the overseas workers are based such as the United States (US), the Middle East and countries in Europe.

The office market, on the other hand, has been largely driven by the BPO sector which caters principally to the US and European customers. It is important to note that while the US and Europe remain to be the largest client-based contributors to the country's information technology and business process management (IT-BPM) sector, the industry is currently moving to high value and high potential markets in Australia, New Zealand and other neighboring countries in the region. Other than voice-based offshore services, the IT-BPM industry is also gearing towards high-value knowledge-based services, including financial, legal, medical, architectural and animation sectors.

Overall, the industry, and necessarily ALCO and its subsidiaries, contend with risks relating to volatility in overseas remittances, interest rates, credit availability, foreign exchange, political developments, costs and supply of construction materials, wages, and changes in national and local laws and regulations governing Philippine real estate and investments. ALCO and its subsidiaries are sensitive to: (i) the political and security situations of the country since its sales comes from both foreign and local investors, and (ii) the performance of overseas remittances and the BPO sectors as these inflows find their way into investments in housing and other real estate products.

The Philippines is currently experiencing the effects of increased mobility due to the progressive lifting of restrictions following strict lockdown measures that were implemented at the height of the COVID-19 pandemic. The country's gross domestic product (GDP) registered growth of 5.6% for the full year 2023, reflecting a slowdown from the 7.6% growth registered for the full year 2022. Notably, the Philippines' GDP growth for 2023 outpaced the growth registered by other countries in Asia, including those of China and Malaysia which grew at 5.2% and 3.4%, respectively, but fell short of the target of the current administration's economic team of achieving GDP growth of 6% to 7% for 2023. The Philippines' GDP growth was tempered by continued general tightening of monetary policy of the BSP which needed to raise policy rates to manage inflation that continued to be elevated for 2023. In the Philippines, domestic headline inflation averaged at 6% throughout 2023 but was notably on a downward trend towards year-end. By December 2023, headline inflation registered at 3.9% and continued to go down to 3.4% by February 2024, both of which are within the BSP's target range of 2% to 4%. Given this, the current Finance Secretary Ralph Recto has indicated a potential easing of policy rates subject to an assessment of the potential impact of El Nino on food prices due to an expected slowdown in agricultural production.

To mitigate risks associated with the cyclical nature of property development, ALCO employs the following broad strategies:

- (1) Its development portfolio was carefully assembled to achieve a diversified, well-balanced portfolio of projects that yield a target portfolio return on a risk-adjusted basis. Diversification is monitored to minimize risk concentration on any one product type, geographic location, and target market segment. As a result, ALCO is more resilient to changes in macroeconomic fundamentals because specific real estate sub-sectors will respond differently to these changes. For instance, the Company notes that the effect of work from home requirements issued by the Fiscal Incentives Review Board and/or PEZA did not have a significant impact on ALCO's business because of its diversified sources of revenues.
- (2) ALCO's commitment to sustainability provides a clear point of differentiation, resulting in a very strong brand equity which helps sustain demand for its products even in periods within an economic cycle where there may be a glut in supply. For instance, despite the recent elevated vacancy in Cebu, new lease contracts were executed for the Company's investment property in Cebu Exchange because of its superior sustainability features and quality.
- (3) ALCO adheres to prudent financial management strategies even in periods of strong economic growth to survive downward economic turns. Even with the

capital-intensive nature of real estate projects, the Company sets the capital structure for its projects to ensure that there is no over-reliance on debt to fund its growth. As a result, its leverage ratios are well within its internal guidance cap and financial covenants.

- (4) The premium nature of ALCO's development portfolio attracts high quality of buyers as well as established multinationals as tenants. ALCO has a very rigid credit approval system to ensure that its buyers are financially capable of meeting their payment schedules.
- (5) ALCO regularly monitors the economic performance of the country and global players through internal research and discussions with its property consultants to be able to timely adjust policies on pricing, payment schemes and timing of new project launches.

f. Sources and availability of raw materials

Construction of ALCO's projects is awarded to qualified reputable construction firms subject to a bidding process and Management's evaluation of contractors' qualifications and satisfactory working relationships. Construction materials, primarily cement and reinforcing bars (rebars), are normally provided by the contractors as part of their engagement. In instances when Management finds it to be more cost-effective, ALCO may opt to procure owner-supplied construction materials.

g. Advances to Related Parties

In the regular conduct of business, ALCO and its wholly owned subsidiaries enter into intercompany transactions, primarily advances necessary to carry out their respective functions subject to liquidation and reimbursements for expenses. ALCO ensures that while these transactions are made substantially on the same terms as with other individuals and businesses of comparable risks, they are fair and treated at arm's length.

Intercompany transactions between and among ALCO, its subsidiaries and related companies are discussed in ALCO's 2023 Audited Financial Statements hereto attached.

h. Patents and Trademarks

ALCO's operations are not dependent on patents, trademarks, copyrights and the like, although ALCO, on its own behalf and those of its subsidiaries, sought from the Intellectual Property Office of the Philippines and was granted the exclusive use of the tradenames, logos and taglines "Arthaland Future Proof by Design", "Arthaland Century Pacific Tower", "ARTHALAND Building Sustainable Legacies", "Cebu Exchange", "Savya Financial Center", "Sevina Park", "Lucima", "Eluria", "Una Apartments", "The Potager Gardens by Arthaland", "The Potager Garden", "The Garden of Simples", "Emera", "Arthaland Prestige Property Solutions" and "NAVIS by Arthaland". The tradename "Arya Residences" now belongs to Arya Residences Condominium Corporation.

i. Government approval for principal products or services

ALCO secures various government approvals such as Environmental Compliance Certificates (ECCs), development permits and licenses to sell as part of its normal course of business.

ALCO does not foresee any material or adverse effect of existing and probable government regulations on its business.

j. Cost and Effects of Compliance with Environmental Laws

ALCO complied with all environmental regulatory requirements for both the pre-construction and operational phases of all its projects and paid for the imposed dues.

ALCO goes beyond the mandatory environmental framework, being a member and supporter of USGBC and PHILGBC. ALCO is also an EDGE Champion of the IFC and a supporter of the World Green Building Council.

ALCO will obtain the requisite government approvals for its subsequent projects based on the projects' timetable for development and pre-selling.

k. Employees

As of 31 December 2023, ALCO had a total of 153 personnel, 73 of whom are in management and 80 are non-managers¹⁵. As of the same period, ALCO also engaged 185 sales agents.

The above personnel are not covered by any collective bargaining agreement.

Additional employees will be hired for the succeeding year but the same will be closely aligned with ALCO's actual and programmed growth.

l. Working Capital

ALCO finances its projects through internally generated funds, loans from banks, funds from joint venture partners, and funds raised from its public offering of preferred shares and bonds. ALCO may also obtain support from its major shareholders, such as the non-interest-bearing loans obtained from Centrobless Corporation¹⁶, a majority owned subsidiary of Century Pacific Group, Inc., which is the same majority shareholder of CPG, ALCO's largest stockholder at present, and from Signature Office Property, Inc.¹⁷, which is majority-owned and chaired by ALCO Director Jaime Enrique Y. González.

The amount spent on development activities and its percentage vis-à-vis the revenues during the last two (2) fiscal years are reflected and discussed in ALCO's Audited Financial Statements for the period covered by this Report, a copy of which is hereto attached.

¹⁵ These employees do clerical, administrative and operational day to day tasks, are given directives, and do not have any authority to make decisions for the company.

¹⁶ The loan amounting to ₱1,650,643,779.00 was fully settled as of 31 December 2018.

¹⁷ This loan amounting to ₱207,051,912.00 was fully settled as of 31 December 2018.

ITEM 2. Properties

ALCO, by itself or through special purpose companies, has interests in various properties in the country as discussed in Item 1, paragraph c above.

ALCO also has in its portfolio 8.5 hectares in Laurel, Batangas and 1.8 hectares in Tagaytay, but the plans for these properties have yet to be determined at this time.

Operating Lease Commitments as Lessee

ALCO is a lessee under non-cancellable operating leases. For short-term and low value leases, rent expense recognized amounted to ₱6.10 million in 2023, ₱3.60 million in 2022 and ₱2.3 million in 2021.

Operating Lease Commitments as Lessor

ALCO entered into various lease agreements for ACPT office units for periods ranging from one (1) year to 10 years. Majority of these lease agreements include an annual escalation clause of 5% of the existing lease rental. None of them provide for any contingent rent.

In addition, MPI has various lease agreements for the retail units in Arya Residences. The term of the lease ranges from two (2) to five (5) years. The agreements also provide for various escalation rates for the duration of the lease.

Cazneau also entered into lease agreements for its dormitory units in Courtyard Hall, the term of which is one (1) academic trimester equivalent to four (4) months, renewable for another trimester.

CLLC likewise entered into lease agreements covering approximately 42% of the net leasable area for its investment property in Cebu Exchange. The average term of the lease contracts is for five (5) years and also provide for escalation rates for the duration of the lease.

Leasing revenue recognized from these operating leases amounted to ₱366.3 million in 2023, ₱308.4 million in 2022, and ₱325.5 million in 2021. As at 31 December 2023 and 2022, lease receivables amounted to ₱170.4 million and ₱123.9 million, respectively, while accrued rent receivable amounted to ₱39.4 million and ₱46.9 million, respectively. Also as at 31 December 2023 and 2022, advance rent from tenants amounted to ₱66.0 million and ₱79.1 million, respectively, and security deposits, which may be applied to unsettled balances or refunded at the end of the lease term, amounted to ₱109.2 million and ₱127.8 million, respectively.

ITEM 3. Legal Proceedings

As of the date of this Report, with the exception of the following cases, neither ALCO nor any of its subsidiaries is a party to any legal action arising from the ordinary course of its respective businesses:

1. Termination of Trust Account

In February 2015, ALCO filed a claim before the Regional Trial Court of Makati City, Branch 149 in relation to the petition for liquidation of Export and Industry Bank (EIB)

represented by the Philippine Deposit Insurance Corporation (PDIC). ALCO maintained a Trust Account with EIB prior to its closure in April 2012 and had demanded from PDIC the termination of said account and the release of the owner's duplicate copies of three (3) transfer certificates of title (the "Titles") which had been placed in the custody of the EIB Trust Department. These Titles belong to ALCO and UPHI. ALCO does not have any interest in EIB's remaining assets to be liquidated, but it was constrained to make this claim before the liquidation court, given that PDIC refused to act on the matter.

In an Order dated 08 May 2017, ALCO was directed to file the necessary complaint and for PDIC to submit its Answer in order that there is a separate docket and hearing of the same and thereby enable the court to have a full and complete resolution of the issues presented by ALCO.

However, in view of Administrative Matter No. 19-12-02 or the *Rules on Liquidation of Closed Banks* issued on 16 April 2020, ALCO, upon advice of counsel, deemed it more appropriate to have all its claims against EIB ventilated before the liquidation court itself, *i.e.* the Regional Trial Court of Makati City, Branch 149, and for this purpose, filed an Urgent Motion before said court on 13 February 2023 for it to give due course to its foregoing claim.

On 20 October 2023, ALCO and UPHI filed a Motion to Resolve the *Entry of Appearance with Urgent Motion to Give Due Course to the Claim of ALCO and UPHI* stating that PDIC did not include or even mention the Titles in its recent Partial Asset Distribution Plan, which is the reason why it cannot yet file the Final Asset Distribution Plan.

On 15 February 2024, ALCO and UPHI filed its Second Motion to Resolve reiterating the foregoing claim. They are still awaiting resolution of the matter to date.

2. Quieting of Title

UPHI filed a complaint for quieting of title, among other reliefs, before the Regional Trial Court of Calamba, Laguna, Branch 36 because of the erroneous issuance of tax declarations to several individual defendants by the City of Tagaytay covering UPHI's 33-hectare property registered in Calamba City. It also wanted to seek clarification with respect to which city UPHI is under legal obligation to pay real property taxes, *i.e.*, Calamba City or Tagaytay City.

In a Decision dated 16 December 2019, the court dismissed the complaint for being premature considering both cities claim territorial jurisdiction over the property but there is no pending territorial dispute between them, and that said dispute may only be resolved through a joint session between their respective *Sangguniang Panlalawigan* (should be *Panlungsod*) pursuant to the Local Government Code. There is no cloud over the title and the court ruled that UPHI should continue paying real property tax to Calamba City because of the admission of Tagaytay City that UPHI's property is titled under the Torrens System which categorically states that it is located in Calamba City. Also, both cities had stipulated that the title to the property is in the custodial jurisdiction and safe keeping of the Register of Deeds of Calamba City, and Tagaytay City did not make any claim or request for the transfer of said title to its own custodial jurisdiction and safe keeping.

UPHI filed a Motion for Partial Reconsideration of the foregoing Decision. The court granted the same in an Order dated 05 June 2020 and declared, among others, that UPHI is the true and lawful owner of the 33-hectare property registered in its name and enjoined it to continue paying for the real property taxes in Calamba City. Further, in the event the local government of the City of Tagaytay insists that the subject property is within its territorial jurisdiction, the court directed the cities of Calamba and Tagaytay to make the initiative through their respective *Sangguniang Panlungsod* and through a joint session, resolve any territorial dispute between them in accordance with the Local Government Code of 1991.

The City of Tagaytay and one of the individual defendants¹⁸ filed an appeal before the Court of Appeals which affirmed the 05 June 2020 Order of the trial court on 31 July 2023, and denied their separate Motions for Reconsideration on 15 February 2024. They have indicated their intention to file an appeal before the Supreme Court by filing separate motions for extension of time to submit petitions for review under Rule 45 of the Rules of Court. The Supreme Court has not acted on said motions as of the date hereof.

3. Expropriation

Petitioner National Power Corporation (NAPOCOR) filed in November 1995 before the Regional Trial Court of Calamba, Laguna, Branch 34, a Petition for Expropriation of Properties to be affected by the Tayabas-Dasmariñas 500 kV transmission line right, which included a portion of UPHI’s property with an area of about one (1) hectare. The court issued a Writ of Possession in favor of NAPOCOR in 1996.

In July 1999, NAPOCOR and UPHI agreed to refer to commissioners the determination of just compensation for UPHI. UPHI did not question the propriety of expropriation any further but continued to participate in the proceedings, having found NAPOCOR’s valuation unreasonable, and to enable it to submit evidence as and when the commissioners required the same. The matter was eventually elevated before the Court of Appeals in 2015 and is still pending resolution to date.

UPHI intends to amicably settle with the National Transmission Corporation (successor-in-interest of NAPOCOR) since it had already been deprived of effective use and enjoyment of a portion of the property. An amicable settlement with the National Transmission Corporation could allow UPHI to recoup the cost of the parcel expropriated by NAPOCOR. Such settlement is still under discussion but will be forthcoming.

4. Claim for Refund

- a. A buyer¹⁹ offered to purchase a unit in Arya Residences in November 2012, paid the reservation fee but failed to pay the final amortization and other charges which became due in January 2014, on the ground that a viewing of the unit was not allowed beforehand, notwithstanding that pursuant to the Contract to Sell signed, full payment of the account is required prior to turnover of the unit. A viewing of the unit is not scheduled until the account is fully paid since inspection is the initial

¹⁸ The lone defendant who appealed is Ms. Rosalinda Reyes.

¹⁹ The complainant is Ms. Anita Medina-Yu.

step of the turnover process. All buyers of Arya Residences were treated in the same manner.

In November 2017, the buyer filed a complaint before the Housing and Land Use Regulatory Board (HLURB)²⁰ and demanded the return of all payments made in a span of one (1) year amounting to ₱942,718.53. In a Decision dated 05 April 2019, ALCO was directed to refund this amount to the buyer and pay attorney's fees and actual damages in the total amount of ₱70,000.00.

On 15 May 2019, ALCO appealed the foregoing Decision before the Office of the President arguing, among others, that Republic Act No. 6552 should have been applied as it is the special law governing transactions that involve, subject to certain exceptions, the sale on installment basis of real property. However, the adverse Decision was affirmed in a Resolution dated 01 October 2021 on the ground of lack of jurisdiction per Section 42 of the Implementing Rules and Regulations of Republic Act (R.A.) No. 11201²¹, *i.e.* the matter should have been brought before HLURB Arbiters and Commissioners and thereafter, to the Court of Appeals, and not the Office of the President.

In July 2022, ALCO filed before the Court of Appeals a Petition for Certiorari under Rule 65 of the Rules of Court to annul and reverse the Resolution of the Office of the President as it acted with grave abuse of discretion amounting to lack of jurisdiction, and there being no plain, speedy and adequate remedy in the ordinary course of law available to ALCO. Notwithstanding R.A. No. 11201, HLURB itself had stated in its Notice that "*Since the Resolution was promulgated by the Board xxx, appeal therefrom shall still be brought to the Office of the President in accordance with Section 5 of Executive Order No. 648, series of 1981*". With this instruction from the quasi-judicial body itself the appeal of whose resolution is sought, ALCO had to follow the said quasi-judicial agency's directive to file its appeal before the Office of the President. The merits of the case should have been looked into and the appeal not denied on a mere technicality.

In its Decision dated 11 September 2023, the Court of Appeals denied ALCO's Petition for Certiorari. ALCO filed a Motion for Reconsideration and is awaiting resolution of the matter.

- b. In March 2019, a husband and wife²² agreed to purchase (6) condominium units in Savya Financial Center North Tower, paid the initial downpayment of ₱20,416,226.20 but defaulted in the rest of their obligations. The sale was duly cancelled, and all payments made were forfeited pursuant to the provisions in the contracts to sell they have executed with SLDC.

The buyers filed a complaint before the Human Settlements Adjudication Commission (HSAC) on 15 October 2023 demanding a refund of all payments made, as well as interests, damages, and attorney's fees against SLDC and certain ALCO officers, claiming that SLDC failed to comply with its undertaking to complete the development and delivery of their units in December 2021.

²⁰ Now Department of Human Settlements and Urban Development.

²¹ Department of Human Settlements and Urban Development Act

²² The complainants are Spouses Cecilia Cuevas and Roger Cuevas.

Following the mandatory conference on 26 March 2024, the parties were directed to undergo mediation, the schedule of which is yet to be set by the Regional Adjudicator as of the date of this Report.

5. Labor

- a. In an Order dated on 03 July 2017, the Department of Labor and Employment (DOLE) found ALCO non-compliant with certain labor standards per Rules 1020, 1030, 1040, 1050 and 1065. Records, however, show that ALCO was in fact compliant. A Memorandum of Appeal was filed in October 2017 because serious errors in the finding of facts were committed by DOLE which, if not corrected, would cause grave or irreparable damage or injury to ALCO. Among the reliefs sought are the recall of the Order for Compliance and a finding that ALCO is fully compliant with labor laws and occupational health and safety standards.

In a Resolution dated 24 March 2021, the DOLE granted ALCO's appeal and found the Order dated 03 July 2017 complied with.

- b. In an Order dated 29 November 2017, the DOLE found that ALCO did not comply with and failed to effect corrective actions on noted deficiencies per Rules 1050, 1060 and 1065 within the period prescribed by the Labor Laws Compliance Officer. A Memorandum of Appeal was filed in February 2018 seeking, among others, the recall of the Order for Compliance and a finding that ALCO is fully compliant. ALCO did institute corrective measures and in fact completed the noted deficiencies prior to the issuance of the Order for Compliance.

In a Resolution dated 20 April 2021, the DOLE granted ALCO's appeal and set aside the Order dated 29 November 2017.

- c. On 28 June 2022, a former Sales Agent²³ of CLLC filed a complaint against ALCO before the National Labor Relations Commission Regional Arbitration Branch No. VII, Cebu City (NLRC) claiming illegal suspension and demanding payment of back wages, separation pay, 13th month pay, incentive and damages.

In a Decision dated 17 February 2023, the Labor Arbiter dismissed the complaint for lack of merit as the complainant failed to prove that an employer-employee relationship exists between her and ALCO. Complainant's appeal before the NLRC was denied on 15 June 2023. In its Resolution dated 28 September 2023, the NLRC denied complainant's Motion for Extension to File a Motion for Reconsideration and the appended Motion for Reconsideration dated 07 August 2023 for lack of merit and for being filed out of time, respectively.

The complainant filed on 07 December 2023 before the Court of Appeals a Petition for Certiorari under Rule 65 of the Rules of Court to set aside the foregoing decisions of the Labor Arbiter and the NLRC, which was later dismissed in a Decision dated 31 January 2024.

On 13 February 2024, an Entry of Judgement was issued by the NLRC stating that the Resolution dated 28 September 2023 has already become final and executory

²³ The complainant is Ms. Ella Dior O. Abad.

on 11 November 2023 and is now being recorded in the Book of Entries of Judgement.

6. Liquidation Proceedings of Lessee

On 15 November 2021, Common Ground Works Philippines, Inc. (CGWPI), a lessor of ALCO in ACPT (the “Leased Premises”), filed a Petition for Voluntary Liquidation with the Regional Trial Court of Taguig City, Branch 271 seeking to be declared insolvent and praying for the issuance of a liquidation order. ALCO was impleaded as a creditor for unpaid rentals, CUSA, other dues and penalties arising from the leased premises. The Court issued a Liquidation Order dated 19 November 2021 declaring CGWPI insolvent and dissolved.

ALCO filed its Statement of Claims on 14 September 2022 against CGWPI amounting to ₱172,666,437.23 as of 29 July 2022.

On 03 July 2023, the appointed liquidator filed a Motion for Leave of Court to conduct an inventory of CGWPI’s assets which are allegedly being held by ALCO, which Motion was granted *ex parte* in an Order dated 14 July 2023. ALCO filed a Motion for Reconsideration on 31 July 2023 on the ground that all improvements and fixtures introduced by CGWPI in the Leased Premises have already become ALCO’s property pursuant to the Contract of Lease given CGWPI’s default and is awaiting resolution of the matter.

7. Republic Act No. 26

CLLC filed a Petition to cancel the annotation in Transfer Certificate of Title No. 107-2015002572, one of the parcels of land on which Cebu Exchange is constructed. The said annotation is pursuant to Section 7 of Republic Act No. 26 (otherwise known as “*An Act Providing a Special Procedure for the Reconstitution of Torrens Certificates of Title Lost or Destroyed*”). CLLC’s title originated from reconstituted certificates of title that were judicially reconstituted on 02 March 1950. More than two years have lapsed since then; hence, the recorded encumbrance may now be canceled.

In a Decision dated 17 October 2022, the Regional Trial Court of Cebu City – Branch 23 granted the Petition and directed the Register of Deeds of Cebu City to cancel the annotation pertaining to the reservation or encumbrance made pursuant to Section 7 of Republic Act No. 26. An Order of Finality of said decision was issued on 09 May 2023.

The potential effect of the foregoing cases on the financial statements of ALCO and its subsidiaries cannot be determined at the moment. However, it is believed that the effect thereof, if there is any, is not significant.

ITEM 4. Submission of Matters to a Vote of Security Holders

During the Annual Stockholders’ Meeting held on 30 June 2023, in addition to the election of the members of the Board of Directors for the year 2023-2024, the following matters were submitted to the vote and were subsequently approved, noted and/or ratified by the stockholders: (1) the minutes of the Annual Stockholders Meeting held on 24 June 2022, (2) Management Report, (3) the acts of the Board of Directors and Management for the year 2022-2023, and (4) the appointment of Reyes Tacandong & Co. as external auditor of ALCO for 2023.

During the Special Stockholders' Meeting held on 31 January 2024, stockholders representing at least sixty-seven percent (67%) of ALCO's outstanding common and preferred shares which are entitled and qualified to vote:

- a. confirmed and ratified their approval granted on 24 June 2022 to amend Article Seventh of the Articles of Incorporation for purposes of decreasing the authorized capital stock by ₱20,000,000.00 to cancel the 20.0M Preferred Shares Series B that had been redeemed in December 2021 from the holders thereof, and
- b. approved the amendment of Article Seventh of the Articles of Incorporation by increasing ALCO's authorized capital stock by ₱50,000,000.00 with the creation of 50.0M preferred shares with a par value of ₱1.00 per share.

PART II – OPERATIONAL AND FINANCIAL INFORMATION

ITEM 5. Market for Issuer's Common Equity and Related Stockholder Matters

a. Market Information

Only the Common shares and the Preferred shares Series C and Series D of ALCO are traded in the Philippine Stock Exchange. Below are the highlights of quarterly trading of these shares:

Common

Quarter	2023			2022			2021		
	High	Low	Close	High	Low	Close	High	Low	Close
1	0.52	0.50	0.51	0.64	0.53	0.59	0.64	0.63	0.63
2	0.50	0.49	0.50	0.60	0.52	0.57	0.71	0.67	0.68
3	0.485	0.470	0.485	0.62	0.50	0.53	0.64	0.64	0.64
4	0.46	0.435	0.46	0.56	0.54	0.56	0.64	0.61	0.64

Preferred Shares Series C

Quarter	2023			2022			2021		
	High	Low	Close	High	Low	Close	High	Low	Close
1	100.00	100.00	100.00	109.90	102.00	102.00	102.60	102.50	102.50
2	101.40	101.40	101.40	108.60	100.20	105.00	101.80	101.80	101.80
3	101.30	101.30	101.30	105.00	100.80	104.70	103.50	103.50	103.50
4	99.95	99.95	99.95	102.00	102.00	102.00	108.00	108.00	108.00

Preferred Shares Series D

Quarter	2023			2022		
	High	Low	Close	High	Low	Close
1	500.00	494.80	500.00	525.00	512.00	518.00
2	490.00	489.80	490.00	519.00	505.00	505.00
3	450.00	440.00	450.00	509.00	450.00	499.00
4	500.00	500.00	500.00	499.20	499.00	499.00

b. Security Holders

The total shares issued and outstanding to date are as follows:

Common	-	5,318,095,199
Preferred Series A	-	12,500,000
Preferred Series C	-	10,000,000
Preferred Series D	-	6,000,000
Preferred Series E	-	1,500,000 ²⁴

As of 31 December 2023, the number of shareholders of record is as follows:

Common	-	1,921
Preferred Series A	-	1
Preferred Series C	-	2
Preferred Series D	-	7

ALCO's public ownership percentage as of said period is 29.905%.

Article Seventh of ALCO's Articles of Incorporation provides that its shares of stock are not subject to pre-emptive rights of the stockholders and may therefore be issued in such quantities at such times and with such features as the Board of Directors may determine and prescribe provided, that the Preferred shares shall be redeemable, non-voting and non-participating. Article Tenth further provides that no issuance or transfer of shares of stock shall be allowed if it will reduce the ownership of Filipino citizens to less than the percentage required by law.

The top 20 stockholders of Common shares as of 31 December 2023 are as follows:

Name of Shareholders	No. of Shares	%
1. CPG Holdings, Inc.	2,017,619,910	37.938
2. PCD Nominee Corporation – Filipino	1,650,945,890	31.044
3. AO Capital Holdings I, Inc.	1,383,730,000	26.019
4. Elite Holdings, Inc.	119,809,996	2.253
5. Tina Keng	25,000,000	0.470
6. EQL Properties, Inc.	14,671,125	0.276
7. PCD Nominee Corporation – Non-Filipino	13,748,185	0.259
8. Urban Bank Trust Department – A/C No. 625	4,838,488	0.091
9. RBL Fishing Corporation	4,350,000	0.082
10. Veronica D. Reyes	3,799,272	0.071
11. Veronica D. Reyes and/or Cecilia D. Reyes	2,654,061	0.050
12. Theodore G. Huang and/or Corazon B. Huang	2,501,250	0.047
13. Anito Tan and/or Lita Tan	2,027,049	0.038
14. Lourdes D. Dizon	1,740,000	0.033
15. Kwan Yan Dee and/or Christina Dee	1,631,250	0.031
16. Dante Garcia Santos	1,631,250	0.031
17. Luciano H. Tan	1,505,950	0.028
18. Josefina Tan Cruz	1,488,000	0.028
19. Samuel Uy	1,087,500	0.020
20. Datacom Systems Corp.	1,004,394	0.019
Total	5,255,783,570	98.828

²⁴ Issued on 05 March 2024.

The sole shareholder of Preferred Shares Series A is MPI, a wholly owned subsidiary of ALCO.

All 20,000,000 Preferred Shares Series B were redeemed as of 06 December 2021 and are now treasury shares of ALCO.

The top stockholders of Preferred Shares Series C as of 31 December 2023 are as follows:

Name of Shareholders	No. of Shares	%
1. PCD Nominee Corporation – Filipino	9,975,490	99.755
2. PCD Nominee Corporation – Non-Filipino	24,510	0.245
Total	10,000,000	100.000

The top stockholders of Preferred Shares Series D as of 31 December 2023 are as follows:

Name of Shareholders	No. of Shares	%
1. PCD Nominee Corporation – Filipino	5,674,830	94.5805
2. Knights of Columbus Fraternal Association of the Philippines, Inc.	240,000	4.0000
3. PCD Nominee Corporation – Non-Filipino	70,120	1.1687
4. G.D. Tan & Co., Inc.	13,000	0.2167
5. Knights of Columbus Fr. George J. Willman Charities, Inc.	1,000	0.0167
6. KC Philippines Foundation, Inc.	1,000	0.0167
7. Myra P. Villanueva	50	0.0008
Total	6,000,000	100.000

The sole shareholder of Preferred Shares Series E is also MPI.

c. Dividends

ALCO declared cash dividends to Common stockholders, as follows:

<u>Declaration Date</u>	<u>Record Date</u>	<u>Payment Date</u>	<u>Amount/Share</u>
28 June 2013	26 July 2013	22 August 2013	₱0.012
10 March 2014	28 March 2014	22 April 2014	₱0.036
09 March 2015	23 March 2015	08 April 2015	₱0.012
28 February 2017	14 March 2017	07 April 2017	₱0.012
21 March 2018	06 April 2018	02 May 2018	₱0.012
21 June 2019	08 July 2019	31 July 2019	₱0.012
26 June 2020	10 July 2020	31 July 2020	₱0.012
25 June 2021	09 July 2021	30 July 2021	₱0.012
24 June 2022	11 July 2022	04 August 2022	₱0.012
30 June 2023	17 July 2023	10 August 2023	₱0.012

ALCO declared cash dividends to holders of Preferred Shares Series B until the date these shares were redeemed, as follows:

<u>Declaration Date</u>	<u>Record Date</u>	<u>Payment Date</u>	<u>Amount/Share</u>
08 February 2017	24 February 2017	06 March 2017	₱1.76145

10 May 2017	25 May 2017	06 June 2017	₱1.76145
09 August 2017	23 August 2017	06 September 2017	₱1.76145
26 October 2017	24 November 2017	06 December 2017	₱1.76145
10 January 2018	09 February 2018	06 March 2018	₱1.76145
09 May 2018	23 May 2018	06 June 2018	₱1.76145
01 August 2018	16 August 2018	06 September 2018	₱1.76145
24 October 2018	12 November 2018	06 December 2018	₱1.76145
21 February 2019	01 March 2019	06 March 2019	₱1.76145
08 May 2019	22 May 2019	06 June 2019	₱1.76145
07 August 2019	22 August 2019	06 September 2019	₱1.76145
23 October 2019	15 November 2019	06 December 2019	₱1.76145
29 January 2020	14 February 2020	06 March 2020	₱1.76145
06 May 2020	21 May 2020	06 June 2020	₱1.76145
05 August 2020	19 August 2020	06 September 2020	₱1.76145
21 October 2020	13 November 2020	06 December 2020	₱1.76145
27 January 2021	15 February 2021	06 March 2021 ²⁵	₱1.76145
05 May 2021	19 May 2021	06 June 2021 ²⁶	₱1.76145
04 August 2021	20 August 2021	06 September 2021	₱1.76145
20 October 2021	16 November 2021	06 December 2021	₱1.76145

ALCO declared cash dividends to holders of Preferred Shares Series C, as follows:

<u>Declaration Date</u>	<u>Record Date</u>	<u>Payment Date</u>	<u>Amount/Share</u>
08 August 2019	06 September 2019	27 September 2019	₱1.7319
23 October 2019	29 November 2019	27 December 2019	₱1.7319
29 January 2020	06 March 2020	27 March 2020	₱1.7319
06 May 2020	04 June 2020	27 June 2020	₱1.7319
05 August 2020	04 September 2020	27 September 2020	₱1.7319
21 October 2020	04 December 2020	28 December 2020	₱1.7319
27 January 2021	08 March 2021	27 March 2021 ²⁷	₱1.7319
05 May 2021	07 June 2021	27 June 2021 ²⁸	₱1.7319
04 August 2021	07 September 2021	27 September 2021	₱1.7319
20 October 2021	03 December 2021	27 December 2021	₱1.7319
23 February 2022	10 March 2022	28 March 2022	₱1.7319
04 May 2022	02 June 2022	27 June 2022	₱1.7319
05 August 2022	01 September 2022	27 September 2022	₱1.7319
26 October 2022	05 December 2022	27 December 2022	₱1.7319
25 January 2023	01 March 2023	27 March 2023	₱1.7319
03 May 2023	01 June 2023	27 June 2023	₱1.7319
02 August 2023	04 September 2024	28 September 2023	₱1.7319
25 October 2023	29 November 2023	27 December 2023	₱1.7319
31 January 2024	01 March 2024	27 March 2024	₱1.7319

ALCO declared cash dividends to holders of Preferred Shares Series D, as follows:

<u>Declaration Date</u>	<u>Record Date</u>	<u>Payment Date</u>	<u>Amount/Share</u>
26 January 2022	11 February 2022	03 March 2022	₱7.50

²⁵ Following the terms of the offering of Preferred Shares Series B, as the scheduled payment date fell on a weekend, payment of the dividends was made the following business day.

²⁶ *Ibid.*

²⁷ Following the terms of the offering of Preferred Shares Series C, as the scheduled payment date fell on a weekend, payment of the dividends was made the following business day.

²⁸ *Ibid.*

04 May 2022	19 May 2022	03 June 2022	₱7.50
08 August 2022	19 August 2022	03 September 2022 ²⁹	₱7.50
26 October 2022	14 November 2022	05 December 2022 ³⁰	₱7.50
25 January 2023	08 February 2023	03 March 2023	₱7.50
03 May 2023	17 May 2023	03 June 2023 ³¹	₱7.50
02 August 2023	16 August 2023	03 September 2023 ³²	₱7.50
25 October 2023	10 November 2023	03 December 2023 ³³	₱7.50
31 January 2024	15 February 2024	03 March 2024 ³⁴	₱7.50

No dividends were declared in 2016.

Whether ALCO still plans to declare dividends within the next twelve (12) months is uncertain but the same shall always be subject to Section 2, Article VII of ALCO's By-laws which provides, as follows:

“Dividends shall be declared from the unrestricted retained earnings of the Corporation, including stock dividends from paid-in surplus, at such time and in such amounts as the Board of Directors may determine. Dividend declarations shall not in any manner reduce the paid-in capital of the Corporation. Unless otherwise resolved by the Board of Directors, a fraction of one-half or more of a share owing to a stockholder resulting from a declaration of stock dividends shall be issued as one full share, while a fraction of less than one-half share shall be disregarded.

“Declaration of stock dividends shall be submitted to a stockholders’ meeting for approval within forty (40) business days from such approval by the Board of Directors. The record date for stock dividends shall not be earlier than the date of approval by the stockholders.

“Declaration of cash dividends shall have a record date which shall not be less than ten (10) business days but not more than thirty (30) business days from the date of declaration by the Board of Directors.”

d. Recent Sales of Unregistered or Exempt Securities

There are no recent sales of unregistered or exempt shares of ALCO.

ITEM 6. Management’s Discussion and Analysis or Plan of Operation

FINANCIAL POSITION

31 December 2023 vs. 31 December 2022

	<u>31 Dec 2023</u>	<u>31 Dec 2022</u>	<u>Change</u>
Cash and cash equivalents	₱5,605,296,553	₱4,796,293,662	17%

²⁹ Following the terms of the offering of Preferred Shares Series D, as the scheduled payment date fell on a weekend, payment of the dividends was made the following business day.

³⁰ *Ibid.*

³¹ *Id.*

³² *Id.*

³³ *Id.*

³⁴ *Id.*

Financial assets at fair value through profit or loss (FVPL)	877,853,288	2,246,039,822	-61%
Receivables	2,211,302,746	2,380,054,645	-7%
Contract Assets	5,608,780,240	3,920,367,468	43%
Real estate for sale	7,548,831,703	9,381,383,586	-20%
Investment properties	13,175,632,447	11,273,784,260	17%
Property and equipment	315,768,669	333,940,003	-5%
Net retirement asset	14,151,768	36,058,483	-61%
Other Assets	1,906,428,476	2,024,785,160	-6%
Total Assets	37,264,045,890	36,392,707,089	2%
Accounts payable and other liabilities	3,621,061,114	3,382,198,303	7%
Loans payable	11,186,817,196	11,764,154,679	-5%
Bonds payable	5,941,522,413	5,925,771,148	0%
Contract liabilities	198,350,664	231,469,884	-14%
Advances from non-controlling interests	1,102,119,597	1,102,119,597	0%
Net retirement liability	5,145,894	2,545,060	102%
Net deferred tax liabilities	2,092,857,227	1,924,137,488	9%
Total Liabilities	24,147,874,105	24,332,396,159	-1%
Capital stock	1,005,757,136	1,005,757,136	0%
Additional paid-in capital	5,973,360,513	5,973,360,513	0%
Treasury stock – at cost	(2,000,000,000)	(2,000,000,000)	0%
Parent Company’s shares held by a subsidiary	(12,500,000)	(12,500,000)	0%
Retained earnings	5,547,760,292	4,912,544,253	13%
Other equity reserves	216,566,831	221,696,435	-2%
Total equity attributable to Equity Holders of the Parent Company	10,730,944,772	10,100,858,337	6%
Non-controlling interests	2,385,227,013	1,959,452,593	22%
Total Equity	13,116,171,785	12,060,310,930	9%
Total Liabilities and Equity	₱37,264,045,890	₱36,392,707,089	2%

ALCO's total resources reached ₱37.26 billion as of 31 December 2023, higher by 2% from the ₱36.39 billion recorded on 31 December 2022, due to the following:

17% Increase in Cash and Cash Equivalent

The increase in cash is largely due to collections from buyers of completed projects and proceeds from the termination of money market placements.

61% Decrease in Financial Assets at Fair Value through Profit or Loss (FVPL)

The decrease is due to termination of money market placements for loan repayments and project development expenses.

7% Decrease in Receivables

The decrease is due to collections from buyers of office and retail units and parking slots of completed projects.

43% Increase in Contract Assets

The increase pertains to new real estate contracts recognized during the period primarily

from buyers of Lucima, Eluria and Savya Financial Center.

20% Decrease in Real Estate for Sale

The decline is driven mainly by the higher sales activities during the year, as well as transfer of office units and parking slots of Cebu Exchange and Savya Financial Center from their respective inventory of real estate for sale to investment properties.

17% Increase in Investment Properties

The increase is attributed to the retention of office units and parking slots in Cebu Exchange and Savya Financial Center due to the change of intention in the use of these properties. These properties were remeasured at fair value and included in investment properties for lease.

5% Decrease in Property, Plant and Equipment

The decrease is due to the disposal of transportation equipment and depreciation expense during the year.

61% Decrease in Net Retirement Asset

The decrease is attributable to changes in actuarial assumptions.

6% Decrease in Other Assets

The decrease is largely due to input VAT that were claimed against output VAT due to higher revenues.

7% Increase in Accounts Payable and Other Liabilities

The increase is due to accrual of construction costs for the ongoing projects of the Group.

5% Decrease in Loans Payable

The decrease results from the net repayment of term and short-term loans.

14% Decrease in Contract Liabilities

The decrease refers to the reclassification of customer's deposits to receivables or contract assets from buyers of Eluria as initial revenue recognition commenced this year.

102% Increase in Net Retirement Liability

The increase is due to additional retirement expense for the year.

9% Increase in Net Deferred Tax Liabilities

The increase can be attributed mainly to the provision for taxes in relation to the gain recognized on the change in fair value of investment properties.

13% Increase in Retained Earnings

The increase is due to net income attributable to ALCO for the year, net of dividends declared to ALCO's shareholders.

22% Increase in Non-Controlling Interests

The increase is due to the share in net income, additional subscriptions to preferred shares from the non-controlling shareholders of Bhavya and SLDC, net of the share of non-controlling shareholders in the dividends declared by these subsidiaries.

FINANCIAL POSITION
31 December 2022 vs. 31 December 2021

	<u>31 Dec 2022</u>	<u>31 Dec 2021</u>	<u>Change</u>
Cash and cash equivalents	₱4,796,293,662	₱1,949,257,156	146%
Financial assets at fair value through profit or loss (FVPL)	2,246,039,822	4,378,607,744	-49%
Receivables	2,380,054,645	1,563,406,726	52%
Contract Assets	3,920,367,468	6,238,880,086	-37%
Real estate for sale	9,381,383,586	8,988,754,987	4%
Investment properties	11,273,784,260	9,026,428,319	25%
Property and equipment	333,940,003	273,213,366	22%
Net retirement asset	36,058,483	-	100%
Other Assets	2,024,785,160	2,252,738,463	-10%
Total Assets	36,392,707,089	34,671,286,847	5%
Accounts payable and other liabilities	3,382,198,303	4,218,822,302	-20%
Loans payable	11,764,154,679	13,436,717,469	-12%
Bonds payable	5,925,771,148	2,966,594,179	100%
Contract liabilities	231,469,884	62,154,096	272%
Advances from non-controlling interests	1,102,119,597	1,102,119,597	0%
Net retirement liability	2,545,060	118,443,498	-98%
Net deferred tax liabilities	1,924,137,488	1,714,298,793	12%
Total Liabilities	24,332,396,159	23,619,149,934	3%
Capital stock	1,005,757,136	1,005,757,136	0%
Additional paid-in capital	5,973,360,513	5,973,360,513	0%
Retained earnings	4,912,544,253	4,404,555,747	12%
Other equity reserves	221,696,435	177,630,403	25%
Treasury stock – at cost	(2,000,000,000)	(2,000,000,000)	0%
Parent Company’s shares held by a subsidiary	(12,500,000)	(12,500,000)	0%
Total equity attributable to the Parent Company	10,100,858,337	9,548,803,799	6%
Non-controlling interests	1,959,452,593	1,503,333,114	30%
Total Equity	12,060,310,930	11,052,136,913	9%
Total Liabilities and Equity	₱36,392,707,089	₱34,671,286,847	5%

ALCO’s total resources as of 31 December 2022 amounting to ₱36.39 billion is 5% higher than the 31 December 2021 level of ₱34.67 billion due to the following:

146% Increase in Cash and Cash Equivalents

The increase in cash is largely due to net proceeds from the ASEAN Green Bonds' Tranche 2 offering of ALCO.

49% Decrease in Financial Assets at Fair Value through Profit or Loss (FVPL)

The decline is due to partial termination of money market placements for loan

repayments and project development costs.

52% Increase in Receivables

The increase is mainly due to maturity of Contract to Sell with buyers of Cebu Exchange following its completion, as well as the receivables arising from the initial revenue recognition from Lucima project.

37% Decrease in Contract Assets

The decline is largely due to maturities of Contracts to Sell with buyers of Cebu Exchange which were subsequently accounted for as billed receivables.

25% Increase in Investment Properties

The increase is largely attributed to the retention of 8,059 sqm of office units, 72 parking slots, 2,628 sqm of retail units, and 36 non-appurtenant parking slots in Cebu Exchange. As a result, these properties were removed from the inventory for sale and included in investment properties for lease. The initial cost of these properties was ₱844 million, which were later revalued at a fair value of ₱1.8 billion.

22% Increase in Property, Plant and Equipment

The increase is largely attributable to construction cost of projects' gallery and model units.

100% Increase in Net Retirement Asset

The increase is primarily attributable to additional contributions made to the retirement plan.

10% Decrease in Other Assets

The decrease is mainly caused by the advance payments made to a seller of land which was subsequently acquired and reclassified as "real estate for sale".

20% Decrease in Accounts Payable and Other Liabilities

The decrease is the result of ALCO's settlement of the outstanding balance to Rock & Salt B.V., arising from the purchase of common and preferred shares and assignment of shareholder advances and accrued interest receivables in CLLC.

12% Decrease in Loans Payable

The decline is primarily due to CLLC's repayment of its term loan and CTS loans.

100% Increase in Bonds Payable

This refers to the issuance of the 2nd tranche of ASEAN Green Bonds, net of debt issuance costs, to be used in the acquisition and development of eligible green projects.

272% Increase in Contract Liabilities

The increase refers to the payments received from buyers of units in Lucima, Eluria and Sevina Park, for which the related revenue has not yet been recognized.

98% Decrease in Net Retirement Liability

The decline is primarily due to settlement of past service cost resulting to a fully funded retirement plan of ALCO.

12% Increase in Net Deferred Tax Liabilities

The increase can be attributed directly to the additional gain that was recognized during the year on the change in fair value of investment properties.

12% Increase in Retained Earnings

The increase is due to net income for the year, net of dividends declared.

25% Increase in Other Equity Reserves

The increase is mainly due to remeasurement gains on net retirement liability.

30% Increase in Non-Controlling Interests

The net increase is largely due to additional deposits for future stock subscription from SLDC shareholder.

FINANCIAL POSITION

31 December 2021 vs. 31 December 2020

	<u>31 Dec 2021</u>	<u>31 Dec 2020</u>	<u>Change</u>
Cash and cash equivalents	₱1,949,257,156	₱941,079,474	107%
Financial assets at fair value through profit or loss (FVPL)	4,378,607,744	3,257,288,870	34%
Receivables	1,563,406,726	539,079,767	190%
Contract Assets	6,238,880,086	5,341,881,039	17%
Real estate for sale	8,988,754,987	6,894,906,539	30%
Investment properties	9,026,428,319	8,315,168,841	9%
Property and equipment	273,213,366	280,192,479	-2%
Other Assets	2,252,738,463	1,977,606,060	14%
Total Assets	34,671,286,847	27,547,203,069	26%
Accounts payable and other liabilities	4,218,822,302	2,792,943,961	51%
Loans payable	13,436,717,469	9,305,693,323	44%
Bonds payable	2,966,594,179	2,958,526,698	0%
Contract liabilities	62,154,096	27,423,392	127%
Advances from non-controlling interests	1,102,119,597	1,367,586,297	-19%
Net retirement liability	118,443,498	101,496,418	17%
Net deferred tax liabilities	1,714,298,793	1,763,428,524	-3%
Total Liabilities	23,619,149,934	18,317,098,613	29%
Capital stock	1,005,757,136	999,757,136	1%
Additional paid-in capital	5,973,360,513	3,008,959,878	99%
Retained earnings	4,404,555,747	3,779,054,629	17%
Other equity reserves	177,630,403	230,363,146	-23%
Treasury stock – at cost	(2,000,000,000)	-	100%
Parent Company’s shares held by a subsidiary	(12,500,000)	(12,500,000)	0%
Total equity attributable to the Parent Company	9,548,803,799	8,005,634,789	19%
Non-controlling interests	1,503,333,114	1,224,469,667	23%
Total Equity	11,052,136,913	9,230,104,456	20%

Total Liabilities and Equity	₱34,671,286,847	₱27,547,203,069	26%
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ALCO's total resources as of 31 December 2021 amounting to ₱34.67 billion is 26% higher than the 31 December 2020 level of ₱27.55 billion due to the following:

107% Increase in Cash and Cash Equivalents

The increase is accounted for by inflows from Preferred Shares Series D issuance net of Series B redemption, loan proceeds and sales collections net of loan repayments and operational and construction related disbursements.

34% Increase in Financial Assets at Fair Value through Profit or Loss (FVPL)

The increase is attributable to additional funds invested in money market placements.

190% Increase in Receivables

The increase is largely due to the installment receivables recognized from the sale of office units in Cebu Exchange, Savya Financial Center, and residential units in Sevina Park, as well as receivables from ACPT tenants.

17% Increase in Contract Assets

The increase in contract assets pertains to the additional booked units during the year, arising from the sale of office units in Cebu Exchange, Savya Financial Center and residential units in Sevina Park accounted for under percentage of completion (POC), where contract assets is recognized when total revenues from real estate sales exceeds the billed amount.

30% Increase in Real Estate for Sale

The increase was mainly due to the additional construction costs incurred for ongoing projects as well as the carrying value of a portion of land that was transferred from "Investment properties" to "Real estate for sale" due to change in the intended use of the property.

9% Increase in Investment Properties

The increase is mainly attributable to the appraisal gain from ACPT, Laguna and other investment properties, net of reclassification of a portion of land to "Real estate for sale".

14% Increase in Other Assets

The increase is largely attributable to VAT Input payments and advances for purchase of property.

51% Increase in Accounts Payable and Other Liabilities

This is attributable to payables to contractors for ongoing projects and other liabilities.

44% Increase in Loans Payable

The increase is largely attributed to drawdowns from various loan facilities to fund project related disbursements and working capital requirements.

127% Increase in Contract Liabilities

The increase pertains to collections received from buyers of units in Savya Financial Center and Sevina Park Villas, the related revenue of which is not yet recognized.

19% Decrease in Advances from Non-controlling Interests

The decrease pertains to ALCO's acquisition of the 40% share owned by Rock & Salt B.V. in CLLC.

17% Increase in Net Retirement Liability

The increase is due to the additional retirement expense recognized for the year, net of remeasurement gains.

99% Increase in Additional Paid-in Capital

This is due to the excess of the proceeds over par value of the Preferred Shares Series D that was issued during the year, net of stock issuance costs.

17% Increase in Retained Earnings

The increase is due to net income for the year, net of dividends declared.

23% Decrease in Other Equity Reserves

The decrease is mainly due to ALCO's acquisition of 40% of the ownership and voting rights of CLLC from Rock & Salt B.V. resulting to 100% ownership of the Parent Company in CLLC. The difference between the acquisition cost and book value was recorded as reduction to equity reserves.

100% Increase in Treasury Stock – at cost

This is due to the redemption of Preferred Shares Series B during the year.

23% Increase in Non-Controlling Interests

The increase is largely contributed by the recognition of NCI's share in the net income of CLLC and SLDC.

RESULTS OF OPERATIONS

31 December 2023 vs. 31 December 2022

	<u>31 Dec 2023</u>	<u>% of Sale</u>	<u>31 Dec 2022</u>	<u>% of Sale</u>	<u>Change</u>
Revenues	₱6,638,923,582	100%	₱2,922,691,194	100%	127%
Cost and expenses	(3,924,713,673)	59%	(1,804,061,411)	62%	118%
Gross income	2,714,209,909	41%	1,118,629,783	38%	143%
Administrative expenses	821,439,823	12%	616,716,251	21%	33%
Selling and marketing expenses	529,115,673	8%	255,280,513	9%	107%
Operating expenses	1,350,555,496	20%	871,996,764	30%	55%
Income from operations	1,363,654,413	21%	246,633,019	8%	453%
Finance costs	(1,020,350,432)	15%	(500,672,464)	17%	104%
Net gain on change in fair value of investment properties	974,092,333	15%	1,435,889,906	49%	-32%
Other income – Net	521,253,473	8%	68,051,894	2%	666%
Income before income tax	1,838,649,787	28%	1,249,902,355	43%	47%
Provision for income tax	449,666,103	7%	376,837,638	13%	19%
Net income	₱1,388,983,684	21%	₱873,064,717	30%	59%

Other comprehensive income (loss)					
Remeasurement gains (losses) on net retirement asset or liability	(6,839,472)	-	58,645,826	2%	-112%
Income tax benefit (expense) on remeasurement gains or losses	1,709,868	-	(14,661,457)	1%	-112%
Total comprehensive income	₱1,383,854,080	21%	₱917,049,086	31%	51%

Results of Operations for the year ended 31 December 2023 compared to the year ended 31 December 2022.

127% Increase in Revenues

The increase was driven by strong sales of office units at Savya Financial Center and Cebu Exchange, as well as residential units in Lucima, commercial lot sale in Sevina, along with the initial revenue recognition from Eluria.

118% Increase in Cost and Expenses

The increase is due to higher sales booking and incremental percentage of completion.

33% Increase in Administrative Expenses

The increase is mainly attributed to increase in personnel cost, taxes and office expenses.

107% Increase in Selling and Marketing Expenses

The increase is mainly attributed to increase in commission relative to higher sales and increased marketing activities.

104% Increase in Finance Costs

The increase resulted from the non-capitalization of borrowing costs for completed projects, as well as interest associated to proceeds from the ASEAN green bonds, pending disbursement for the new projects.

32% Decrease in Net Gain on Change in Fair Value of Investment Properties

The decline is mostly attributable to the larger net saleable area of office and retail units in Cebu Exchange that were reclassified to investment properties and revalued to fair value in 2022 compared to 2023.

666% Increase in Other Income – Net

The increase is due to higher interest income from short term money market placements and gain on repossession arising from sales cancellation.

19% Increase in Provision for Income Tax

The increase is primarily attributed to higher revenues recognized this year.

112% Decrease in Remeasurement Gains (Losses) on Net Retirement Asset or Liability

This results from adjustments in financial assumptions and other factors considered in the valuation of the retirement plan.

RESULTS OF OPERATIONS
31 December 2022 vs. 31 December 2021

	31 Dec 2022	% of Sale	31 Dec 2021	% of Sale	Change
Revenues	₱2,922,691,194	100%	₱2,972,199,256	100%	-2%
Cost and expenses	(1,804,061,411)	62%	(1,728,843,604)	58%	4%
Gross income	1,118,629,783	38%	1,243,355,652	42%	-10%
Administrative expenses	616,716,251	21%	438,756,665	15%	41%
Selling and marketing expenses	255,280,513	9%	299,702,134	10%	-15%
Operating expenses	871,996,764	30%	738,458,799	25%	18%
Income from operations	246,633,019	8%	504,896,853	17%	-51%
Finance costs	(500,672,464)	17%	(277,828,945)	9%	80%
Net gain on change in fair value of investment properties	1,435,889,906	49%	872,263,700	29%	65%
Other income – Net	68,051,894	2%	27,647,106	1%	146%
Income before income tax	1,249,902,355	43%	1,126,978,714	38%	11%
Provision for income tax	376,837,638	13%	11,895,600	0%	3068 %
Net income	₱873,064,717	30%	₱1,115,083,114	38%	-22%
Other comprehensive income (loss)					
Remeasurement gains on net retirement liability	58,645,826	2%	10,211,359	0%	474%
Income tax benefit (expense) on remeasurement gains or losses	(14,661,457)	1%	(2,639,131)	0%	456%
Total comprehensive income	₱917,049,086	31%	₱1,122,655,342	38%	-18%

Results of Operations for the year ended 31 December 2022 compared to the year ended 31 December 2021.

41% Increase in Administrative Expenses

The increase is largely due to real estate taxes and other related pre-operating expenses arising from the completion of Cebu Exchange property.

15% Decrease in Selling and Marketing Expenses

The decline is mainly due to lower commission expense for Cebu Exchange, as the project is at completion stage.

80% Increase in Finance Costs

The increase is mainly attributed to non-capitalization of borrowing costs due to substantial completion of Cebu Exchange and Savya Financial Center.

65% Increase in Net Gain on Change in Fair Value of Investment Properties

The increase is due to gains from revaluation of ACPT units and recognition of fair market value of Cebu Exchange units and parking slots, which were reclassified from Real estate for sale to Investment properties for lease. Initially, these properties were valued at ₱844 million but were subsequently revalued at a fair value of ₱1.8 billion.

146% Increase in Other Income – Net

The increase is due to higher interest income for the year.

3068% Increase in Provision for Income Tax

The increase in this account is primarily attributed to the gain recognized for the year due to the change in the fair value of investment properties. This was compared against lower income tax in 2021 after the full effect of the reduced tax rate per CREATE law.

474% Increase in Remeasurement Gains on Net Retirement Liability

This is due to the change in financial assumptions and other variables used in the valuation of the retirement plan.

RESULTS OF OPERATIONS

31 December 2021 vs. 31 December 2020

	<u>31 Dec 2021</u>	<u>% of Sale</u>	<u>31 Dec 2020</u>	<u>% of Sale</u>	<u>Change</u>
Revenues	₱2,972,199,256	100%	₱3,301,553,056	100%	-10%
Cost and expenses	(1,728,843,604)	58%	(1,682,981,281)	51%	3%
Gross income	1,243,355,652	42%	1,618,571,775	49%	-23%
Administrative expenses	438,756,665	15%	417,716,339	13%	5%
Selling and marketing expenses	299,702,134	10%	262,506,092	8%	14%
Operating expenses	738,458,799	25%	680,222,431	21%	9%
Income from operations	504,896,853	17%	938,349,344	28%	-46%
Finance costs	(277,828,945)	9%	(281,183,960)	9%	-1%
Net gain on change in fair value of investment properties	872,263,700	29%	959,989,140	29%	-9%
Other income – Net	27,647,106	1%	42,240,203	1%	-35%
Income before income tax	1,126,978,714	38%	1,659,394,727	50%	-32%
Provision for income tax	11,895,600	0%	490,270,422	15%	-98%
Net income	₱1,115,083,114	38%	₱1,169,124,305	35%	-5%
Other comprehensive income (loss)					
Remeasurement gains (losses) on net retirement liability	10,211,359	0%	(7,735,261)	0%	232%
Income tax benefit (expense) on remeasurement gains or losses	(2,639,131)	0%	2,320,578	0%	-214%
Total comprehensive income	₱1,122,655,342	38%	₱1,163,709,622	35%	-4%

Results of Operations for the year ended 31 December 2021 compared to the year ended 31 December 2020.

10% Decrease in Revenues

The decrease in revenue is due to the minimal movement of Cebu Exchange POC in 2021 since the project is already nearing its completion and the lesser amount of booked sales as compared with the preceding year.

On the other hand, real estate sales of the office units at Savya Financial Center and residential units at Sevina Park Villas increased by 37% and 275% respectively.

14% Increase in Selling and Marketing Expenses

The change is mainly due to the increase in marketing activities for ongoing and new projects.

9% Decrease in Net Gain on Change in Fair Value of Investment Properties

The decrease is largely due to the minimal appraisal gain recognized in 2021.

35% Decrease in Other Income – Net

The decrease is attributable to lower unrealized holding gains on financial assets at FVPL during the year.

98% Decrease in Provision for Income Tax

The decrease is largely due to the full effect of CREATE law resulting to lower income tax during the year.

232% Increase in Remeasurement Gains (Losses) on Net Retirement Liability

The increase is attributable to the change in financial assumptions and other variables used by the actuarial company in the valuation of the retirement plan.

FINANCIAL RATIOS

	December 2023	December 2022	December 2021
Current/Liquidity Ratio (Current Assets over Current Liabilities)	2.32:1	2.44:1	1.81:1
Solvency Ratio (Net income before Depreciation over Total Liabilities)	0.06:1	0.04:1	0.05:1
Debt-to-Equity Ratio (Total Liabilities to Total Equity)	1.84:1	2.02:1	2.14:1
Debt-to-Equity Ratio for Loan Covenant (Total Debt [Bonds and loans payable, amount payable for purchase of interest in a subsidiary and advances from non-controlling interest] to Total Equity)	1.39:1	1.56:1	1.65:1
Asset-to-Equity Ratio (Total Assets over Total Equity)	2.84:1	3.02:1	3.14:1
Interest Rate Coverage Ratio (Pre-tax income before Interest over Interest Expense)	2.81:1	3.51:1	5.09:1
Profitability Ratio (Net income over Total Equity)	0.11:1	0.07:1	0.10:1

There are no known trends, events or uncertainties that are expected to affect ALCO's continuing operations.

There are no known events that will trigger a direct or contingent financial obligation that is material to ALCO, including any default or acceleration of an obligation.

There are no material off-balance sheet transactions, arrangements, obligations (including

contingent obligations), entities or other persons created during the reporting period.

Except as otherwise disclosed separately and excluding those projects already in ALCO's pipeline as outlined in this Report, there are no other material commitments for capital expenditures as of the period herein.

There are no known trends, events or uncertainties that will materially impact sales.

There are no known significant elements of income or loss from continuing operations.

There are no known seasonal aspects that has material effect on the financial statements.

ITEM 7. Financial Statements

ALCO's consolidated financial statements for the period ended as of 31 December 2023 were audited by Reyes Tacandong & Co., the details of which are stated below:

Accountant	:	Reyes Tacandong & Co.
Mailing Address	:	26/F Citibank Tower 8741 Paseo de Roxas, Makati City 1226
Certifying Partner	:	Ms. Michelle R. Mendoza-Cruz
C.P.A. Reg. No.	:	97380
TIN No.	:	201-892-183-000
BOA Accreditation No.	:	4782 (valid until 13 April 2024)
SEC Accreditation No.	:	97380-SEC Group A issued on 08 April 2021 (Valid for Financial Periods 2020 to 2024)
PTR No.	:	10072412 issued on 02 January 2024 at Makati City
BIR Accreditation No.	:	08-005144-012-2023 (Valid until 24 January 2026)

ALCO's consolidated and separate financial statements for the period ended as of 31 December 2023 are hereto attached and incorporated herein by reference.

ITEM 8. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

Article V of ALCO's By-laws provides, among others, that the External Auditor shall be appointed by its Board of Directors and shall receive such compensation or fee as may be determined by the Chairman or such other officer(s) as the Board of Directors may authorize.

Reyes Tacandong & Co. (RT&Co) was first appointed as ALCO's external auditor in 2012 and remains such to date. Ms. Carolina P. Angeles was the Certifying Partner for the years 2012-2016.

ALCO has not had any disagreement with its external auditor.

Fees and Other Arrangements

The external auditor's fees are based on the estimated time that would be spent on an engagement and ALCO is charged on the experience level of the professional staff members who will be assigned to work for the purpose and generally, on the complexity of the issues

involved and the work to be performed, as well as the special skills required to complete the work.

The audit fees of RT&Co insofar as ALCO is concerned are as follows:

2016	-	₱950,000.00
2017	-	₱1,500,000.00
2018	-	₱1,650,000.00
2019	-	₱1,750,000.00
2020	-	₱1,750,000.00
2021	-	₱1,750,000.00
2022	-	₱1,750,000.00
2023	-	₱1,800,000.00

RT&Co rendered services to ALCO's subsidiaries and its audit fees are as follows:

	2023	2022	2021
Bhavana Properties, Inc.	₱240,000.00	₱200,000.00	₱100,000.00
Bhavya Properties, Inc.	₱180,000.00	₱100,000.00	₱100,000.00
Cazneau Inc.	₱420,000.00	₱400,000.00	₱300,000.00
Cebu Lavana Land Corp. ³⁵	₱350,000.00	₱350,000.00	N/A
Arthaland Prestige Property Solutions, Inc. (formerly Emera Property Management, Inc.)	₱170,000.00	₱160,000.00	₱160,000.00
Kashtha Holdings, Inc.	₱100,000.00	₱100,000.00	₱100,000.00
Manchesterland Properties, Inc.	₱350,000.00	₱350,000.00	₱350,000.00
Pradhana Land, Inc.	₱100,000.00	₱100,000.00	₱100,000.00
Savya Land Development Corporation	₱370,000.00	₱350,000.00	₱250,000.00
Urban Property Holdings, Inc.	₱130,000.00	₱130,000.00	₱130,000.00
Zileya Land Development Corporation	₱160,000.00	₱160,000.00	₱160,000.00

RT&Co did not charge ALCO for non-audit work for the years 2013, 2014, 2015, 2017 and 2018 but ALCO was charged for non-audit work for the public offering of the following Preferred Shares:

<u>Year</u>	<u>Purpose</u>	<u>Amount</u>
2016	Series B	₱1.50MM
2019	Series C	₱1.00MM
2021	Series D	₱0.90MM

In October 2019, ALCO filed with the SEC a Registration Statement for the shelf registration of ₱6.0 billion fixed rate ASEAN Green Bonds (the "Bonds") which was approved in January 2020. The initial tranche of these Bonds equivalent to ₱3.0 billion was listed with the Philippine Dealing and Exchange Corp. on 06 February 2020. RT&Co charged ALCO for non-audit work on these bonds in the amount of ₱0.60MM.

On 7 October 2022, the Board of Directors authorized the offer and sale of the second

³⁵ The external auditor of CLLC for 2021 and prior years is Isla Lipana & Co., a PwC member firm. Its fees for 2021, 2020, 2019, 2018 and 2017 amount to ₱538,000.00, ₱538,000.00, ₱520,000.00, ₱500,000.00, and ₱430,000.00, respectively, all of which are net of VAT.

Tranche of the Bonds in the amount of up to ₱3.0 billion and listed with the Philippine Dealing and Exchange Corp. on 22 December 2022. RT&Co charged ALCO for non-audit work on these bonds in the amount of ₱1.00MM.

The foregoing fees are all exclusive of VAT.

PART III – CONTROL AND COMPENSATION INFORMATION

ITEM 9. Directors, including Independent Directors, and Executive Officers

a. Incumbent Directors and Positions Held/Business Experience for the Past Five (5) Years

<u>Name of Director</u>	<u>Directorship</u>	<u>Date of First Appointment</u>	<u>Age³⁶</u>
Ernest K. Cuyegkeng	Non-Executive	21 May 2007	77
Jaime C. González	Executive	21 May 2007	78
Jaime Enrique Y. González	Non-Executive	24 June 2011	46
Christopher Paulus Nicolas T. Po	Non-Executive	24 June 2011	53
Cornelio S. Mapa, Jr.	Executive	25 June 2021	57
Ricardo Gabriel T. Po	Non-Executive	28 March 2012	56
Denise Loreena V. De Castro	Independent	30 June 2023	47
Hans B. Sicat	Independent	30 June 2017	63
Andres B. Sta. Maria	Independent	24 June 2016	75

Ernest K. Cuyegkeng, Filipino, is presently the President and Chief Operating Officer and a Director of A. Soriano Corporation. His other concurrent positions include being the President and Director of Phelps Dodge Philippines International, and a Director of Seven Seas Resorts & Leisure, Prople, KSA Realty, Phinma Insurance Brokers, Inc., iPeople, Inc., Sumifru Singapore and Sumifru Philippines. He is also a Trustee of Andres Soriano Foundation and is a member of the Makati Business Club, Management Association of the Philippines, and Financial Executive Institute of the Philippines. He holds a Bachelor of Arts degree in Economics and a Bachelor of Science degree in Business Administration, both from the De La Salle University. He also obtained a Masters degree in Business Administration from the Columbia Graduate School of Business in New York.

Jaime C. González, Filipino and a graduate of Harvard Business School (MBA) and De La Salle University in Manila with degrees in Bachelor of Arts in Economics (*cum laude*) and Bachelor of Science in Commerce (*cum laude*), is a visionary leader in the Philippine real estate industry, serving as ALCO's Vice Chairman and President since 2017. He is also the founder and Chairman of AO Capital Partners, a financial and investment advisory firm with headquarters in Hong Kong, originally a joint venture with AIG, New York. Mr. González has been involved with a number of other companies internationally, including as an independent director of Euromoney Institutional Investor PLC, a UK publicly listed media company. Apart from these, he was a Managing Director of a large US investment bank with regional responsibilities. He also held the position of Special Trade Negotiator at the Ministry of Trade and Industry in the Philippines and served as the Vice Chairman and President of the Philippine International Trading

³⁶ As of the date of this Report.

Corporation, the government's international trading arm. He was once a partner of SGV & Co. with a principal focus on assisting clients in establishing and arranging funding for projects throughout the Asian region. His dedication and passion extend beyond the realm of business. Mr. González is active in socio-cultural organizations such as the Philippine Map Collectors Society, where he is the President, the World President's Organization, and the International Wine and Food Society.

Jaime Enrique Y. González, Filipino, is currently the CEO of IPVI, the Philippines leading venture builder and accelerator. He is also the founder of IPVG Corp., Egames, and IP-Converge, Inc., which all listed on the PSE. Enrique has spent the last two decades building leading internet, technology and telecom businesses in the Philippines which include leading data center provider that serviced Philippines, HK and Singapore. He has also invested in on-shore and undersea fiber optic cable networks and was the principal shareholder behind Prolexic Technologies (which was acquired by Akamai). He sits on the investment committee of several venture capital funds including Emissary Capital and is an active investor in the Southeast Asia technology eco-system. Enrique is committed to continuous learning. He went to Harvard Business School (Owner-President Management [OPM] Program), is a Kauffman Fellow and a London Business School alumni, and is also completing another Master's program with Tsinghua University. He allocates a fair amount of time to serve non-profit boards and to 'pay it forward'. He is on the board of Young Presidents' Organization (Philippines), Board of Trustees of Asia Society (Philippines), and serves on the board of the Harvard Business School OPM alumni of the Philippines.

Christopher Paulus Nicolas T. Po, Filipino, is the Executive Chairman of Century Pacific Food, Inc., a food company listed in the PSE. He concurrently serves as Chairman of Shakey's Pizza Asia Ventures, Inc., likewise a listed chain restaurant business, and is an independent director of Maya Bank, Inc. and a director of AB Capital and Investment Corporation. Prior to those roles, he was Managing Director for Guggenheim Partners, a U.S. financial services firm where he was in charge of the firm's Hong Kong office. Previously, he was a Management Consultant at McKinsey & Company working with companies in the Asian region. He also worked as the Head of Corporate Planning for JG Summit Holdings, a Philippine-based conglomerate with interests in food, real estate, telecom, airlines and retail. He graduated in 1991 from the Wharton School and College of Engineering of the University of Pennsylvania with dual degrees in Economics (finance concentration) and applied science (system engineering). He holds a Masters degree in Business Administration from the Harvard University Graduate School of Business Administration. He is a member of the Board of Trustees of the Ateneo de Manila University, serves as a Board member of the Child Protection Network as well as Asia Society Philippines, and is the President of the CPG-RSPo Foundation.

Cornelio S. Mapa, Jr., Filipino, presently the Treasurer and Executive Vice President of ALCO, oversees the Finance Group and the Information Technology Department. He previously had several senior executive roles with the Gokongwei Group of companies and its subsidiaries until 2020. His last position was Senior Vice President, Investments and New Builds of JG Summit Holdings, Inc., a role he carried out concurrently as Executive Vice President for Corporate Strategy of Universal Robina Corporation (URC). He was also the Executive Vice President

and Managing Director of the URC Branded Consumer Food Group and before then, he served as Senior Vice President at Robinsons Land Corporation, with the functional role of General Manager of the Commercial Centers Division. Prior to joining the Gokongwei Group of companies, he was Senior Vice President and Chief Financial Officer of Coca Cola Bottlers Philippines, including its subsidiaries, Cosmos Bottling and Philippine Beverage Partners. He was also Senior Vice President and Chief Financial Officer of La Tondeña Distillers, Inc. Mr. Mapa earned his Bachelor of Science degrees in Economics and International Finance from New York University, and obtained his Masters in Business Administration from International Institute for Management Development in Lausanne, Switzerland.

Ricardo Gabriel T. Po, Filipino, is the Vice Chairman of Century Pacific Food, Inc. (CNPF), and concurrently serves as Vice Chairman of Shakey's Pizza Asia Ventures, Inc. He was the Executive Vice President and Chief Operations Officer of CNPF from 1990 to 2006 and became the Vice Chairman of its Board of Directors in 2006. He graduated *magna cum laude* from Boston University with a Bachelor of Science degree in Business Management in 1990. He also completed the Executive Education Program (Owner-President Management Program) at Harvard Business School in 2000.

Denise Loreena V. de Castro, Filipino, was elected as independent director on 30 June 2023, replacing Mr. Fernan Victor P. Lukban whose term of office had expired. Ms. De Castro is the Principal Architect of DEQA Design Collaborative (formerly DDC Architectural Studio), an award-winning studio she founded in 2010 which integrates planning, architecture, interior, and product design with the expertise of affiliated specialty consultants. She is recognized as one of the Philippines' Best Architects by multiple publications and associations. She worked previously at IDEO (San Francisco) and Lor Calma Design Associates (Manila). She obtained her Bachelor of Arts degree in Architecture in Wellesley College, and earned her Master's degree in Architecture from Harvard University Graduate School of Design.

Hans Brinker Sicat, Filipino, is currently a Managing Director in Ares Management Corporation, a U.S. publicly listed alternative investment manager. Hans is with Ares' private equity group, which used to be known as Crescent Point. He has been a leader in the financial services industry for many years and was most recently the Country Manager and Managing Director of ING Bank in the Philippines, a post he occupied from 2017 to 2022. Prior to joining ING, he was the CEO of the PSE from 2011 to 2017 and was concurrent President & CEO of the Securities Clearing Corporation of the Philippines and a Director of the Philippine Dealing System Holdings Corporation, the country's Fixed Income Exchange. Mr. Sicat has been involved with various global and sectoral activities, and has been an Independent Director of a number of private firms in the Conglomerates, TMT and Real Estate spaces. He has been with the Young Presidents' Organization (YPO and YPO Gold) for nearly two decades, an active leader in different roles, including the Chairman for the Philippines' chapter, and a member of the regional South East Asian board and the country Executive Committee. He has also served as a Member of the Board of Directors of the Bankers Association of the Philippines (BAP) and the Investment House Association of the Philippines (IHAP), serving as Committee

Chairman for different roles. A mathematician and economist, Mr. Sicat has been a practitioner in the Global Capital Market for over three decades – he was an investment banker with Citigroup and its predecessor firms (Salomon Brothers & Citicorp Securities) in various roles in New York, Hong Kong and the Philippines, including the Country Board of Citigroup Philippines. He finished his coursework for Ph.D. Economics Program at the University of Pennsylvania, Philadelphia. He was conferred an Honorary Doctorate Degree in Business Administration by the Western University in Thailand. He earned his Master of Arts in Economics and Bachelor of Science in Mathematics at the University of the Philippines.

Andres B. Sta. Maria, Filipino, was senior partner and a member of the executive committee of the law firm SyCip Salazar Hernandez & Gatmaitan. For over 25 years until he retired, he headed the firm’s Special Projects Group, which focused on acquisitions, privatization, power and energy, and industrial and infrastructure projects. He studied at the University of the Philippines, Cornell University and New York University and holds Bachelor of Science in Business Administration, Bachelor of Laws, and Master of Laws degrees. Before SyCip, he worked with the New York law firms Cleary Gottlieb Steen & Hamilton and Coudert Brothers. Mr. Sta. Maria maintains a private practice in commercial and corporate law.

Term of Office

The Board of Directors is composed of nine (9) members who are generally elected at an annual stockholders’ meeting, and their term of office shall be one (1) year and until their successors shall have been elected at the next annual stockholders meeting and have qualified in accordance with the By-laws of ALCO.

b. Corporate and Executive Officers and Positions Held/Business Experience for the Past Five (5) Years

The following are the incumbent principal corporate officers of ALCO:

Chairman of the Board	Ernest K. Cuyegkeng
Vice Chairman and President	Jaime C. González
Vice Chairman	Ricardo Gabriel T. Po
Treasurer and Executive Vice President	Cornelio S. Mapa, Jr.
Corporate Secretary and General Counsel	Atty. Riva Khristine V. Maala
Assistant Corporate Secretary	Atty. Margeline C. Hidalgo

Riva Khristine V. Maala, Filipino, holds a Bachelor of Arts degree in Philosophy (*cum laude*) and a Juris Doctor degree, both from the University of the Philippines. She was an Associate Attorney of Fortun Narvasa and Salazar Law Offices before working in the banking industry for eleven years as documentation lawyer, among others. Atty. Maala became ALCO’s Head of Legal Affairs and Investor Relations on 01 October 2012, and likewise acted as its Assistant Corporate Secretary and Corporate Information Officer until 08 February 2017 when she was appointed as Corporate Secretary and General Counsel. In addition, she performs the responsibilities of ALCO’s Compliance Officer, having assisted ALCO’s previous compliance officers on their tasks as such.

Margeline C. Hidalgo, Filipino, holds a Bachelor of Science degree in Economics (*cum laude*) and a Juris Doctor degree, both from the University of the Philippines. She was an Associate Attorney of Angara Abello Concepcion Regala & Cruz Law Offices before working at Bank of Commerce as Legal Officer and subsequently at CBRE GWS Business Support Services Philippines, Inc. as Commercial Counsel for the Asia Pacific region. She joined ALCO in January 2020 and is currently also one of its Legal Counsels.

Term of Office:

The corporate officers of ALCO are appointed/elected by the Board of Directors at the organizational meeting following the stockholders' meeting for a term of one (1) year, and until their successors are appointed/elected and have qualified in accordance with the By-laws of ALCO. Further, any two (2) or more positions may be held concurrently by the same person, except that no one shall act as President and Treasurer or Secretary at the same time.

c. Significant Employees

Other than the above-named directors and corporate officers, the following are significant or key personnel of ALCO as of the date of this Report who make a significant contribution to its business:

Christopher G. Narciso, Filipino, is the Executive Vice President who oversees the concerns of ALCO's Business and Project Development, Customers Account Management, Construction Management, Planning and Design, Construction Cost Management, and Strategic Procurement. Prior to joining ALCO in 2018, Mr. Narciso was an Executive Director of the Philippine Transmarine Carriers Group and the Concurrent Chief Operating Officer of ACM Landholdings, Inc. He was also at one time the Chief Operating Officer of Taft Property Ventures Development Corporation, a member of Metro Gaisano Vicsal Development Corporation. He worked at Robinsons Land Corporation from 2007 until 2013, and Narel Realty and Development Corporation from October 1995 to March 2007. Mr. Narciso graduated from the De La Salle University with a Bachelor of Science degree in Industrial Management Engineering, minor in Chemical Engineering, and also earned units in Masters in Business Administration from the University of Western Australia. He is a past National President of the Subdivision and Housing Developers Association.

Oliver L. Chan, Filipino, is the Head of Sales and Leasing Operations and oversees Marketing and Corporate Communications. He is a mechanical engineer who obtained his degree from the University of Santo Tomas. Prior to joining ALCO in 2008, he was the Property Manager of Ayala Property Management Corporation who handled the operations of Ayala Land Inc.'s premiere retail and recreation centers, namely, the Greenbelt complex, Ayala Museum, San Antonio Plaza in Forbes Park and the retail spaces at The Residences at Greenbelt. Because of his strong customer service background, he is concurrently the President of Arthaland Prestige Property Solutions, Inc. (formerly Emera Property Management, Inc.), the property management arm of ALCO, and effective 16 October 2022, he was appointed as ALCO's Chief Sustainability Officer.

Sheryll P. Verano, Filipino, is the Head of Strategic Funding & Investments and

Corporate Planning and is ALCO's Investor Relations Officer. She is a finance professional with over 20 years-experience in financial advisory, debt and equity capital raising, debt restructuring and mergers and acquisitions. Prior to joining ALCO in June 2016, she was Associate Director in American Orient Capital Partners (Philippines) and was with the Global Corporate Finance group of SGV and Co. She received her CFA Charter in 2006 and was one of the topnotchers in the 1999 CPA Board Exams. She graduated *cum laude* from the University of the Philippines with a Bachelor of Science degree in Business Administration and Accountancy.

Marivic S. Victoria, Filipino, was appointed as Chief Finance Officer on 01 October 2022. She is a seasoned executive with more than two (2) decades of experience in Finance, Controllership, Audit and Taxation. Prior to joining ALCO as Deputy Chief Finance Officer on 15 December 2021, she was the Treasurer and CFO of the Philippine office of Capmark Financial Group and Elite Union Group. She started her career in SGV and Company. She is a Certified Public Accountant who obtained her MBA from the joint program of Ateneo de Manila University and Regis University. She completed the Executive Development Program of the Wharton School of the University of Pennsylvania and attended the training on Circular Economy and Sustainability Strategies of the Judge Business School of the University of Cambridge.

Joseph R. Feliciano, Filipino, was appointed Internal Audit Head in 2020 and was thereafter promoted to Internal Audit and Risk Management Officer on 15 December 2021. He obtained from Far Eastern University his Bachelor of Science degree in Commerce major in Accounting (*cum laude*). He also earned several units of Masters of Business Administration from the De La Salle University-Graduate School of Business. Mr. Feliciano is a seasoned internal audit professional with more than 25 years work experience. He is a Certified Internal Auditor (CIA) and Certified Public Accountant (CPA). Prior to joining ALCO, he was the Head of Internal Audit of TrueMoney Phils. He was also previously the Regional Audit Manager for the Asian region of VisionFund International and the Country Audit Head of Sun Life of Canada. He held key audit positions in companies such as Sumisho (subsidiary of Sumitomo Corporation of Japan), Citigroup, ABS-CBN and Manulife. He has recently been elected as a member of the Board of Trustees of the Institute of Internal Auditors (IIA)-Phils for 2023-2024. IIA is a global institute that has a network of affiliates serving members in the fields of internal auditing, risk management, governance, internal control, IT audit, education, security, and management. He has experience in controllership and finance as well.

Aristides Antonio C. Gonzales, Filipino, was appointed as Head of the Business and Project Development Department on 23 February 2022. He is a graduate of the De La Salle University with a Bachelor of Science degree in Civil Engineering, major in Structural Design, and he obtained his Masters in Business Administration from the Asian Institute of Management. He is a licensed Civil Engineer and a Real Estate Broker, with close to 20 years of professional experience in the field of business and project development specific to the real estate industry. He spent the majority of his career in Alveo Land Corporation overseeing its expansion and development in key growth areas of the country such as Makati, Alabang, Nuvali, Cavite, Tagaytay and Cebu.

Leilani G. Kanapi, Filipino, joined ALCO in March 2008 initially as part of the Technical Services team. She was eventually tasked to head the Procurement

Department in August 2009. She worked previously with Rockwell Land Corporation where she took on roles in Estate Management, Handover and Project Development. Prior to that, she was with CB Richard Ellis as Business Development and Operations Manager for the Property and Facilities Management Group. Ms. Kanapi graduated from the University of Santo Tomas with a Bachelor of Science degree in Civil Engineering and obtained a Masters Degree in Business Administration from Pepperdine University, USA where she also had the opportunity to join the Student Exchange Program in Marseille, France. She has been among the representatives of ALCO to the Philippine Green Building Council since 2010 and she was recently elected as a member of its Board of Trustees.

Alex D. Miguel, Filipino, was appointed as one of the Vice Presidents of the Technical Services Group on 05 August 2022. He is a graduate of the Holy Angel University in Angeles City, Pampanga, with a Bachelor of Science degree in Civil Engineering. He has more than 36 years of work experience in Construction Management, specifically estate development and residential and commercial construction for vertical and horizontal projects. He worked previously with D.M. Consunji, Inc., Makati Development Corporation, Alveo Land Corporation, Taft Property Ventures & Development Corporation, Federal Land, and most recently, Shang Properties, Inc.

Richard C. Naval, Filipino, was appointed as one of the Vice Presidents of the Technical Services Group on 19 September 2022. He is a graduate of Civil Engineering from the University of Santo Tomas and with academic units on Masters in Construction Management from the Polytechnic University of the Philippines (Open University). He has more than 23 years of experience in construction and project management in a leadership capacity. He worked previously with Filinvest Land, Inc. and Filinvest Alabang, Inc., HongKong Land Phils., Geo Estate Development Corporation, Costa Del Hamilo Inc. (SM Group), Robinsons Land Corporation, and Federal Land.

Felix Cicero C. Tiukinhoy, Filipino, was appointed as Head of Customer Account Management on 01 August 2023. He finished his formal education from De La Salle University with an Economics Degree. He took up his Masters in Business Management from the Asian Institute of Management. Prior to joining ALCO, he was the Group CFO of Taft Property Ventures Development Corp. and Midland Development Corp., and, previous to that, the Group Head of their Customer Account Management.

Maria Elena M. Fajardo, Filipino, was appointed as the Head of the Human Resources and Administration Department on 25 October 2023. She finished her Bachelor of Arts degree in Political Science with a major in International Relations and Economics, from the University of the Philippines. She took up her Bachelor of Laws degree from San Beda University and is currently doing her Executive MBA at the Asian Institute of Management. Ms. Fajardo worked with the Philippine franchise of a Singapore-based educational institution, Informatics Holdings Philippines, Inc., in 2011, and joined Taft Property Development Corp., the real-estate arm of VICSAL Holdings Corp. of the Gaisano group of companies, in 2015. Prior to joining ALCO, she was the Human Resource Director for Total Rewards and Learning and Organizational Development of PTC Holdings Corp.

Gerard Vincent Casanova, Filipino, was appointed as Head of the Information and Business Technology (IT) Department and ALCO's Data Privacy Officer effective on

01 February 2024 following the retirement of Mr. Clarence P. Borromeo on 31 January 2024. He graduated from the De La Salle University where he took up Bachelor of Science in Computer Science. Before joining ALCO in 2021 as Deputy Head of the Department, he worked for SM Investments Corporation, Royal Caribbean Cruises, Star Cruises and Ayala Corporation. He is a results-oriented professional with over 17 years of experience in the field of information technology in different industries and has extensive expertise in product and project management.

d. Family Relationship

With the exception of brothers Ricardo Gabriel T. Po and Christopher Paulus Nicolas T. Po, and father and son Jaime C. González and Jaime Enrique Y. González, the abovementioned incumbent directors and executive officers of ALCO are not related to each other, either by consanguinity or affinity.

e. Involvement in Certain Legal Proceedings

The above-named directors and corporate/executive officers of ALCO have not been involved during the past five (5) years up to the date of this Report in any bankruptcy proceeding or any proceeding involving a violation of securities or commodities laws or regulations, nor have they been convicted in a criminal proceeding. Neither has there been any order or judgment enjoining, barring, suspending or limiting their involvement in any type of business, securities, commodities or banking activities.

The above notwithstanding, a director and an officer of ALCO are currently parties to legal proceedings which neither involves ALCO directly nor their acts as such director and officer. There is no final resolution on these proceedings at this time and ALCO believes that their involvement in said proceedings is not material to an evaluation of their ability or integrity to become a director or officer of ALCO.

1. In 2013, PDIC had filed one and the same complaint against Mr. Jaime C. González, among other former officers of EIB, before (a) the Department of Justice (DOJ), and (b) the *Bangko Sentral ng Pilipinas* (BSP) for violation of Section 21 (f)(10) of Republic Act (R.A.) No. 3591, Section 21 (f)(4) of R.A. No. 3591, and Sections 55, 56 and 66 of R.A. No. 8791 in relation to Section 36 of R.A. No. 7653. PDIC alleged that the respondents committed acts which constituted doing business in an unsafe and unsound manner, essentially having concealed from PDIC the engagement as EIB's financial advisor of a company which Mr. González was an officer of, while simultaneously being an officer of EIB. All respondents denied PDIC's accusation and submitted documentary evidence that there was in fact full disclosure to all concerned parties.

In 2014, the DOJ found no probable cause to hold Mr. González and his co-respondents liable for the charges of PDIC against them and dismissed the complaint. PDIC's Motion for Reconsideration was likewise denied. PDIC filed a Petition for Review before the Secretary of Justice but there is no decision on the matter to date. A Motion to Resolve was recently filed by the respondents to which PDIC did not object.

In March 2016, PDIC filed a civil complaint for sum of money against Mr. González, among others, arising from the same set of allegations and circumstances

stated in the above complaint PDIC filed with the DOJ and the BSP, *i.e.* that Mr. González and his co-defendants committed fraud with the concealment of the engagement of the company which Mr. González was an officer of, as EIB's financial advisor, and demanded from the defendants the return of the payment made by EIB to a third party. The individual defendants denied PDIC's assertions and presented evidence that there was full disclosure of the questioned transaction given that a PDIC officer was a member of EIB's Board of Directors at the time. On 12 November 2021, the trial court denied the plaintiff's application for preliminary attachment without prejudice to further evidence that may be presented in the trial proper to prove the alleged fraud. Trial is still ongoing.

Insofar as the administrative case before the BSP, in a Resolution dated 13 June 2019, the Monetary Board approved the report prepared by the Office of the General Counsel and Legal Services finding Mr. González, among others, administratively liable for violation of banking laws and imposing upon him a fine of ₱20,000.00. Mr. González filed a Motion for Reconsideration on 09 July 2019 and paid the fine under protest, *i.e.*, without abandoning his Motion for Reconsideration or waiving his legal right to question the Monetary Board Resolution before the proper courts and eventually claim reimbursement for the payment of the fine should said Resolution be set aside. BSP denied the Motion on 07 February 2020, hence, Mr. González filed a Petition for Review before the Court of Appeals. In a Joint Decision dated 15 November 2023, BSP's Resolution dated 13 June 2019 was reversed and set aside, and the Court of Appeals declared that the mere fact that Mr. González and his co-respondents were members of the Board and/or corporate officers of EIB would not conclusively and sweepingly make them administratively liable in the absence of proof that their actions are without justifiable basis and are prompted by manifest partiality, evident bad faith or gross inexcusable negligence. PDIC filed a Motion for Reconsideration in December 2023 and it is pending resolution.

2. In 2015, PDIC filed one and the same complaint against Mr. González, Ms. Angela de Villa Lacson, ALCO's former President and CEO, Mr. Froilan Q. Tejada, ALCO's former Chief Finance Officer, and Ms. Riva Khristine V. Maala, then Assistant Corporate Secretary of ALCO, among other former officers of EIB, (a) before the DOJ for violation of Article 315 of the Revised Penal Code in relation to Presidential Decree No. 1689, and of Section 21(f)(10) of R.A. No. 3591, as amended, and (b) before the BSP for violation of Section 37 of R.A. No. 7653. PDIC alleged that the respondents conspired and fraudulently caused EIB to make advances in favor of ALCO for the alleged purchase by ALCO of one of EIB's non-performing assets in the sum of ₱13 million. All respondents denied PDIC's charges against them in their respective counter-affidavits.

In March 2017, the DOJ charged Mr. González and Ms. Maala, among other respondents in this case, for violation of Sec. 21(f)(10) of R.A. No. 3591, as amended, while the charges for the violation of Article 315 of the Revised Penal Code in relation to Presidential Decree No. 1689 were dismissed. Mr. González and Ms. Maala filed their respective Motions for Partial Reconsideration in December 2018, and in February 2019, the DOJ dismissed altogether the criminal complaint against the respondents for violation of Sec. 21(f)(10) of R.A. No. 3591, as amended. PDIC filed a Petition for Review of the said dismissal before the Office of the DOJ Secretary on 14 May 2019 and there is no decision on the matter to date.

On the other hand, in May 2017, the BSP issued a Decision formally charging Mr. González, Ms. Maala and the other respondents for committing irregularities under Section 37 of R.A. No. 7653 and unsafe or unsound banking practices under Section 56 of R.A. No. 8791 in relation to Section 37 of R.A. No. 7653. Presently, the case is with the Office of the General Counsel and Legal Services of the BSP and is pending resolution.

ITEM 10. Compensation of Directors and Executive Officers

a. Compensation of Directors and Executive Officers

Section 10, Article III of ALCO’s By-laws provides that the “Board of Directors is empowered and authorized to fix and determine the compensation of its members, including profit sharing and other incentives, subject to the limitations imposed by law.”

Beginning June 2016, the per diem given to each director for each meeting of the Board (special or regular) attended was increased to ₱75,000.00 for independent directors and ₱10,000.00 for regular directors, except for the Chairman of the Board who receives ₱100,000.00. In May 2023, the per diem for regular directors was increased to ₱15,000.00 for each Board meeting attended.

Each director is also paid a per diem for each committee meeting he attends, of which he is a member. The per diem for committee meetings was also increased from ₱2,500.00 to ₱7,500.00 in May 2023. These committees are the Executive Committee, the Audit and Risk Committee, the Stock Option and Compensation Committee, and the Governance and Nomination Committee.

The current members of ALCO’s various committees are:

Audit and Risk Committee	Hans B. Sicat, Chairman Denise Loreena V. de Castro Andres B. Sta. Maria
Stock Option and Compensation Committee	Jaime C. González, Chairman Denise Loreena V. de Castro Ricardo Gabriel T. Po
Governance and Nomination Committee	Ricardo Gabriel T. Po, Chairman Hans B. Sicat Andres B. Sta. Maria
Executive Committee	Jaime C. González, Chairman Ricardo Gabriel T. Po, Vice Chairman Jaime Enrique Y. González Christopher Paulus Nicolas T. Po Cornelio S. Mapa, Jr.

Section 7, Article IV, in turn, provides that the “Chairman, or such other officer(s) as the Board of Directors may authorize, shall determine the compensation of all the

officers and employees of the Corporation. xxx”

The per diem received by ALCO’s directors for the last two years is as follows:

<u>Name of Director</u>	<u>2023 (₱)</u>	<u>2022 (₱)</u>
Ernest K. Cuyegkeng	800,000.00	700,000.00
Jaime C. González	125,000.00	90,000.00
Jaime Enrique Y. González	105,000.00	65,000.00
Fernan Victor P. Lukban ³⁷	232,000.00	615,000.00
Cornelio S. Mapa, Jr.	105,000.00	87,500.00
Christopher Paulus Nicolas T. Po	90,000.00	87,500.00
Ricardo Gabriel T. Po	115,000.00	70,000.00
Hans B. Sicat	572,500.00	625,000.00
Andres B. Sta. Maria	647,500.00	622,500.00
Denise Loreena V. de Castro	330,000.00	n.a.
Total	3,122,000.00	2,962,500.00

The compensation of ALCO’s officers and other employees for the last two years is as follows:

2023

	<u>Salary</u> ³⁸	<u>Bonus</u>	<u>Others</u>
Executives ³⁹ includes Jaime C. Gonzalez, <i>Vice Chairman and President</i> , and the four highest compensated officers: i. Cornelio S. Mapa, Jr., <i>Treasurer and Executive Vice President</i> ii. Christopher G. Narciso, <i>Executive Vice President</i> iii. Sheryll P. Verano, <i>Head, Strategic Funding and Investments</i> , and iv. Marivic S. Victoria, <i>Chief Finance Officer</i>	₱111.86M	₱15.37	None
<u>Officers (As a group unnamed)</u> ⁴⁰	₱86.43M	₱6.13M	None

³⁷ His term of office ended on 30 June 2023.

³⁸ Rounded-off.

³⁹ Includes all employees with the rank of Vice President and higher.

⁴⁰ Includes all employees with the rank of Manager up to Senior Assistant Vice President.

2022

	<u>Salary</u> ⁴¹	<u>Bonus</u>	<u>Others</u>
Executives ⁴² includes Jaime C. Gonzalez, <i>Vice Chairman and President</i> , and the four highest compensated officers: i. Cornelio S. Mapa, Jr., <i>Treasurer and Executive Vice President</i> ii. Christopher G. Narciso, <i>Executive Vice President</i> iii. Gabriel I. Paulino, <i>Head, Technical Services</i> , and iv. Sheryll P. Verano, <i>Head, Strategic Funding and Investments</i>	₱100.12M	₱6.449M	None
<u>Officers</u> (As a group unnamed) ⁴³	₱62.67M	₱4.20M	None

Estimated Compensation for 2024 (Collective)

	<u>Salary</u> ⁴⁴	<u>Bonus</u>	<u>Others</u>
Directors and Executives	₱127.10M	None ⁴⁵	None
Officers (As a group unnamed)	₱86.80M		

b. Standard Arrangement/Material Terms of Any Other Arrangement/Terms and Conditions of Employment Contract with Above Named Corporate/Executive Officers

In ALCO's annual meeting held on 16 October 2009, the stockholders representing more than sixty-seven percent (67%) of all its issued and outstanding common shares which are entitled and qualified to vote approved the 2009 ALCO Stock Option Plan. The total amount of shares which are available and may be issued for this purpose will amount to 10% of ALCO's total outstanding capital stock at any given time. At present, this is equivalent to 531,809,519 shares. The Stock Option and Compensation Committee consisting of at least three (3) directors, one (1) of whom is an independent director, will administer the implementation of this plan.

Qualified employees eligible to participate under the plan are (i) members of the Board, with the exception of the independent directors; (ii) President and CEO and other corporate officers, which include the Corporate Secretary and the Assistant Corporate Secretary; (iii) Employees and Consultants who are exercising managerial level functions or are members of the Management Committee; and (iv) Executive officers

⁴¹ Rounded-off.

⁴² Includes all employees with the rank of Vice President and higher.

⁴³ Includes all employees with the rank of Manager up to Senior Assistant Vice President.

⁴⁴ Rounded-off.

⁴⁵ Whether bonuses will be given in 2024 is uncertain at this time.

assigned to ALCO's subsidiaries or affiliates⁴⁶.

The Stock Option and Compensation Committee is empowered to determine to whom the Options are to be granted, determine the price the Option is to be exercised (which in no case shall be below the par value of ALCO's common stock), decide when such Option shall be granted and its effectivity dates, and determine the number and class of shares to be allocated to each qualified employee. The Committee will also consider at all times the performance evaluation of the qualified employee and/or the result of the achievement of the objectives of ALCO each year.

The Option Period during which the qualified employee may exercise the option to purchase such number of shares granted will be three (3) years starting with the full year vesting in accordance with the following schedule:

- (i) Within the first twelve (12) months from Grant Date - up to 33.33%
- (ii) Within the 13th to the 24th month from Grant Date - up to 33.33%
- (iii) Within the 25th to 36th month from Grant Date - up to 33.33%.

On the Exercise Date, the qualified employee should pay the full Purchase Price or in such terms as may be decided upon by the Committee.

In 2010, options equivalent to 164,800,000 were granted but none of the qualified employees exercised their respective rights until the period within which they can do so expired in October 2012.

On 14 December 2018, ALCO's Board of Directors approved granting options equivalent to not more than 90.0 million common shares to its qualified employees as above defined. The Stock Option and Compensation Committee was tasked to administer the implementation of this grant, which will include to whom and when the Options are to be granted and the effectivity dates thereof, and the number and class of shares to be allocated to each qualified employee, after considering the performance evaluation of said qualified employees vis-a-vis the result of the achievement of the ALCO's objectives for 2018.

The Stock Option and Compensation Committee pegged the price the option is to be exercised at the five-day volume weighted average price per share beginning 17 December 2018, or until 21 December 2018. Said price was at ₱0.85 per share.

On 25 March 2020, the price of the options granted as abovementioned was changed to ₱0.50 per share.

The total number of stock options granted to ALCO's officers and other employees at the time is 57,200,000 and classified in the table below:

⁴⁶ALCO must have at least 50% equity holdings of said subsidiary or affiliate.

	<u>No. of Options Outstanding</u>	<u>Date Granted</u>	<u>Exercise/Option Price</u>	<u>Expiration Date</u>
Executives ⁴⁷ includes Jaime C. González, <i>Vice Chairman and President</i> , and the four highest compensated officers at the time of the grant: <ul style="list-style-type: none"> i. Leonardo Arthur T. Po, <i>Executive Vice President and Treasurer</i> ii. Christopher G. Narciso, <i>Executive Vice President</i> iii. Gabriel I. Paulino, <i>Head, Technical Services</i>, and iv. Sheryll P. Verano, <i>Head, Strategic Funding and Investments</i> 	35,350,000	February 2019	₱0.50/share	February 2022
<u>Officers</u> (As a group unnamed) ⁴⁸	56,000,000			

None of the qualified employees exercised their respective rights until the period within which they can do so expired in February 2022.

The term of the 2009 ALCO Stock Option Plan expired in October 2019. A new plan, *i.e.* the 2020 ALCO Stock Option Plan which has substantially the same terms as the 2009 plan was presented during the Annual Stockholders Meeting on 26 June 2020 and stockholders representing at least sixty-seven percent (67%) of the outstanding common shares which are entitled and qualified to vote approved the same.

An application was subsequently filed with the SEC for exemption from registration of the option shares to be allocated under the 2020 Stock Option Plan.

Following the directive of the Markets and Securities Regulation Department of the SEC, the Board of Directors during the joint Board and Stock Option and Compensation Committee meeting held on 22 March 2023 approved the proposed amendments of the Stock Option and Compensation Committee to the 2020 Stock Option Plan where the percentage of shares to be allocated as option shares is reduced from 10% to 5% of the outstanding capital stock, or to just 265,904,760 common shares, provided that ALCO reserves its right to subsequently increase the allocated number of option shares in accordance with the Securities Regulation Code.

An application was filed with the SEC anew for exemption from registration of the option shares to be allocated under the 2020 Stock Option Plan and is pending resolution.

⁴⁷ Includes all employees with the rank of Vice President and higher.

⁴⁸ Includes all employees with the rank of Manager up to Senior Assistant Vice President.

The closing price of ALCO's common shares as of 31 December 2023 was ₱0.46 per share.

ITEM 11. Security Ownership of Certain Record and Beneficial Owners and Management

(1) Security Ownership of Certain Record and Beneficial Owners of more than 5% of the Voting Shares (as of 31 December 2023)

<i>Title of Class</i>	<i>Name and Address of Record Owners, Relationship with Issuer</i>	<i>Name of Beneficial Owner and Relationship to Record Owner</i>	<i>Citizenship</i>	<i>Number of Shares</i>	<i>% Held</i>
Common	CPG Holdings, Inc. <i>Stockholder</i> Suite 701-706, 7 th Floor, Centerpoint Condominium, J. Vargas corner Garnet Road, Ortigas Center, Pasig City	Christopher Paulus Nicolas T. Po, <i>Stockholder</i> Leonardo Arthur T. Po, <i>Stockholder</i> Teodoro Alexander T. Po. <i>Stockholder</i>	Filipino	2,017,619,910 Direct 125,000,000 Indirect	40.289
Common	AO Capital Holdings 1, Inc. <i>Stockholder</i> 7/F Arthaland Century Pacific Tower, 5 th Avenue corner 30 th Street, Bonifacio Global City, Taguig City	Jaime C. González, <i>Stockholder</i>	Filipino	1,383,730,000 Direct	26.019

PCD Nominee Corporation (Filipino) is the holder of 1,650,945,890 Common shares, or 31.044% of the total issued and outstanding Common shares of ALCO.

ALCO is not aware of any voting trust agreements involving its shares.

(2) Security Ownership of Management (as of 31 December 2023)

<i>Title of Class</i>	<i>Name and Position of Record Owners</i>	<i>Citizenship</i>	<i>Amount & Nature of Ownership</i>	<i>% of Class</i>
Common	Ernest K. Cuyegkeng <i>Chairman of the Board</i>	Filipino	1 <u>Direct and</u> <u>Beneficial Owner</u>	0.00 %

Common	Jaime C. González <i>Vice Chairman and President</i>	Filipino	76,715,151 <u>Direct and Beneficial Owner</u>	1.44 %
Common	Jaime Enrique Y. González <i>Director</i>	Filipino	1 <u>Direct and Beneficial Owner</u>	0.00 %
Common	Cornelio S. Mapa, Jr. <i>Treasurer and Executive Vice President</i>	Filipino	1 <u>Direct and Beneficial Owner</u>	0.00 %
Common	Christopher Paulus Nicolas T. Po <i>Director</i>	Filipino	1 <u>Direct and Beneficial Owner</u>	0.00 %
Common	Ricardo Gabriel T. Po <i>Vice Chairman</i>	Filipino	1 <u>Direct and Beneficial Owner</u>	0.00 %
Common	Denise Loreena V. de Castro <i>Independent Director</i>	Filipino	1 <u>Direct and Beneficial Owner</u>	0.00 %
Common	Hans B. Sicat <i>Independent Director</i>	Filipino	1 <u>Direct and Beneficial Owner</u>	0.00 %
Common	Andres B. Sta. Maria <i>Independent Director</i>	Filipino	1 <u>Direct and Beneficial Owner</u>	0.00 %
None	Riva Khristine V. Maala <i>Corporate Secretary and General Counsel</i>	Filipino	0	N.A.
None	Margeline C. Hidalgo <i>Assistant Corporate Secretary</i>	Filipino	0	N.A.
		TOTAL	76,715,159 shares	

ITEM 12. Certain Relationships and Related Transactions

In the regular conduct of its business, ALCO and its wholly owned subsidiaries enter into intercompany transactions, primarily advances necessary to carry out the latter's functions, subject to liquidation and reimbursements for expenses. ALCO ensures that while these

transactions are made substantially on the same terms as with other individuals and businesses of comparable risks, they are fair and treated at arm's length. Intercompany transactions between ALCO and its subsidiaries for the period covered by this Report are discussed in the Audited Financial Statements hereto attached.

Except for the above and related disclosures in this Report, specifically Item 1, paragraphs g and l, there are no other transactions (or series of similar transactions) with or involving any of ALCO's subsidiaries, affiliates or related companies in which a director or an executive officer or a stockholder who owns ten percent (10%) or more of ALCO's total outstanding shares, or member/s of their immediate family, had or is to have a direct or indirect material interest.

PART IV – CORPORATE GOVERNANCE

ALCO's compliance with its Manual of Corporate Governance, as revised as of 03 May 2023⁴⁹, is monitored by its Compliance Officer who is tasked, among others, to determine and measure such compliance with the said Manual. ALCO adopted substantially all the provisions of its Manual on Corporate Governance.

PART V – EXHIBITS AND SCHEDULES

ITEM 13. Exhibits and Reports on SEC Form 17-C

- a. Supplementary Schedules with separate independent auditors' opinion are appended to the Audited Financial Statements hereto attached.
- b. The Aggregate Market Value of Voting Stock held by Top 10 Non-Affiliates is in page 3 of this Report.
- c. There were no disclosures not covered by SEC Form 17-C (Current Report) filed in the last quarter of 2023.

ITEM 14. Sustainability Report

ALCO's Sustainability Report for 2023 (Reporting Template for Sustainability Report) is hereto attached and incorporated herein by reference.

- Nothing follows. -

⁴⁹ The only change refers to the term of the External Auditor. Item 6.B of the Manual now reads "The External Auditor shall be rotated or changed every seven (7) years or earlier, or the signing partner of the auditing firm assigned to the Corporation, should be changed with the same frequency."

SIGNATURE PAGE

Pursuant to the requirements of Section 17 of the Securities Regulations Code and Section 141 of the Corporation Code, this Report is signed on behalf of ALCO in **Taguig City** on the date stated below.

ARTHALAND CORPORATION

By:

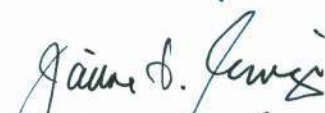


ERNEST K. CUYEGKENG

Chairman of the Board

Passport No. P7236847A

Issued on 19 May 2018 in NCR South



JAIME C. GONZÁLEZ

Vice Chairman and President

Passport No. P5521740A

Issued on 05 January 2018 in NCR East



MARIVIC S. VICTORIA

Chief Finance Officer

Passport No. P6226193B

Issued on 04 February 2021 in Manila



SUBSCRIBED AND SWORN to before me this on **APR 02 2024** at **Taguig City, Philippines**, affiants exhibiting to me competent evidence of their respective identities as above indicated.

Doc. No. 211
Page No. 44
Book No. 17
Series of 2024.

GAUDENCIO A. BARBOZA JR.
NOTARY PUBLIC
Until Dec. 31, 2024
PTR # A-6123805 Jan. 2, 2024, Taguig City
IBP No. 326634 / 12/11/23 RSM (FOR YR. 2024)
ROLL No. 41969
MCLE COMP. NO. VII No. 0028557
APRIL 19, 2023
APP. No. 61 (2023- 2024)

UNDERTAKING

ARTHALAND CORPORATION (ALCO) undertakes to provide, without charge, a hard copy of its Annual Report, SEC Form 17-A, to any person soliciting a copy thereof upon written request addressed to the Corporate Secretary with principal office address at the 7/F Arthaland Century Pacific Tower, 5th Avenue corner 30th Street, Bonifacio Global City, Taguig City 1634



SECURITIES AND EXCHANGE COMMISSION

THE SEC HEADQUARTERS 7907 Makati Avenue, Salcedo Village, Bel-Air, Makati City
1209 Trunk Line No:02-5322-7696 Email Us:www.sec.gov.ph/imessaging@sec.gov.ph



The following document has been received:

Receiving: Ryan Piramide

Receipt Date and Time: April 01, 2024 04:30:17 PM

Company Information

SEC Registration No.: AS94007160

Company Name: ARTHALAND CORPORATION

Industry Classification: K70120

Company Type: Stock Corporation

Document Information

Document ID: OST10401202482165387

Document Type: Financial Statement

Document Code: FS

Period Covered: December 31, 2023

Submission Type: Consolidated

Remarks: None

Acceptance of this document is subject to review of forms and contents

Romel J. Espinoza

From: eafs@bir.gov.ph
Sent: Monday, April 1, 2024 2:20 PM
To: Romel J. Espinoza
Cc: Romel J. Espinoza
Subject: Your BIR AFS eSubmission uploads were received

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Hi ARTHALAND CORPORATION,

Valid files

- EAFS004450721AFSTY122023.pdf
- EAFS004450721ITRTY122023.pdf
- EAFS004450721TCRTY122023-01.pdf
- EAFS004450721RPPTY122023.pdf
- EAFS004450721OTHTY122023.pdf

Invalid file

- <None>

Transaction Code: **AFS-0-2VXTVRVR02YXVRTZQNZYX43X079597K9B**

Submission Date/Time: **Apr 01, 2024 02:20 PM**

Company TIN: **004-450-721**

Please be reminded that you accepted the terms and conditions for the use of this portal and expressly agree, warrant and certify that:

- The submitted forms, documents and attachments are complete, truthful and correct based on the personal knowledge and the same are from authentic records;
- The submission is without prejudice to the right of the BIR to require additional document, if any, for completion and verification purposes;
- The hard copies of the documents submitted through this facility shall be submitted when required by the BIR in the event of audit/investigation and/or for any other legal purpose.

This is a system-generated e-mail. Please do not reply.

**STATEMENT OF MANAGEMENT’S RESPONSIBILITY
FOR FINANCIAL STATEMENTS**

Management of **ARTHALAND CORPORATION** (the “Parent Company”) and its **Subsidiaries** (collectively, the “Group”) is responsible for the preparation and fair presentation of the financial statements including the schedules attached therein for the years ended **31 December 2023, 2022 and 2021**, in accordance with the prescribed financial reporting framework indicated therein, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Group’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is responsible in overseeing the Group’s financial reporting process.

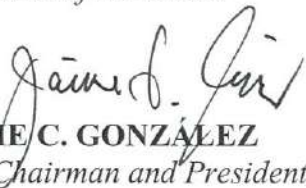
The Board of Directors reviews and approves the financial statements, including the schedules attached therein, and submits the same to the stockholders.

Reyes Tacandong & Co., the independent auditor appointed by the stockholders, has audited the financial statements of the Group in accordance with Philippine Standards on Auditing, and in its report to the stockholders, has expressed its opinion on the fairness of presentation upon completion of such audit.

Signed this 20th day of **March 2024**, **Taguig City, Philippines**.



ERNEST K. CUYEGKENG
Chairman of the Board



JAIME C. GONZALEZ
Vice Chairman and President



MARIVIC S. VICTORIA
Chief Finance Officer

OATH


REPUBLIC OF THE PHILIPPINES)
TAGUIG CITY) SS.

I certify that on this **MAR 20 2024**, before me, a notary public duly authorized in the city named above to take acknowledgments, personally appeared the following whom I identified through competent evidence of identity to be the same persons described in the foregoing instrument, who acknowledged before me that they voluntarily affixed their signatures on the instrument for the purpose stated therein, and who declared to me that they executed the instrument as their free and voluntary act and deed and that they have the authority to sign on behalf of their principal:

<u>Name</u>	<u>Type of ID</u>	<u>Date/Place of Issue</u>
Ernest K. Cuyegkeng	Passport No. P7236847A	19 May 2018/NCR South
Jaime C. González	Passport No. P5521740A	05 January 2018/Manila
Marivic S. Victoria	Passport No. P6226193B	04 February 2021/Manila

IN WITNESS WHEREOF, I hereunto set my hand and affix my notarial seal on the date and at the place above written.

Doc No. 327;
Page No. 67;
Book No. 15;
Series of **2024**.


GAUDENCIO A. BARBOZA JR.
NOTARY PUBLIC
Until Dec. 31, 2024
PTR # A-6126305 Jan. 2, 2024, Taguig City
IBP No. 326574 / 12/11/23 RSM (FOR YR. 2024)
ROLL No. 41969
MCLE COMP. NO. VII No. 0028557
APRIL 19, 2023
APP. No. 61 (2023- 2024)



INDEPENDENT AUDITORS' REPORT

The Stockholders and the Board of Directors
Arthaland Corporation and Subsidiaries
7/F Arthaland Century Pacific Tower
5th Avenue corner 30th Street
Bonifacio Global City, Taguig City

Opinion

We have audited the accompanying consolidated financial statements of Arthaland Corporation and Subsidiaries (the Group), which comprise the consolidated statements of financial position as at December 31, 2023 and 2022, and the consolidated statements of comprehensive income, consolidated statements of changes in equity and consolidated statements of cash flows for the years ended December 31, 2023, 2022 and 2021, and notes to the consolidated financial statements, including a summary of material accounting policy information.

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at December 31, 2023 and 2022, and its consolidated financial performance and its consolidated cash flows for the years ended December 31, 2023, 2022 and 2021 in accordance with Philippine Financial Reporting Standards (PFRS), as modified by the application of financial reporting relief issued and approved by the Philippine Securities and Exchange Commission (SEC) (see Note 2).

Basis of Opinion

We conducted our audits in accordance with Philippine Standards on Auditing (PSA). Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the Code of Ethics for Professional Accountants in the Philippines (Code of Ethics) together with the ethical requirements that are relevant to the audit of the consolidated financial statements in the Philippines, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

We draw attention to Note 2 to the consolidated financial statements which describes the basis of accounting that has been used in the preparation of the consolidated financial statements. The accompanying consolidated financial statements have been prepared in accordance with PFRS, as modified by the application of the financial reporting reliefs issued and approved by the Philippine SEC in response to the COVID-19 pandemic. Our opinion is not modified in respect of this matter.



Key Audit Matters

The following key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Fair Value Measurement of Investment Properties

The Group's investment properties which are accounted for using the fair value model amounted to ₱13,175.6 million as at December 31, 2023. The fair value measurement is significant to our audit as the investment properties account for 35.4% of the Group's total assets as at December 31, 2023 (see Notes 3 and 10 to the consolidated financial statements).

We focused our audit on the management's determination of the fair value of investment properties because the process involves significant management judgment when selecting the appropriate valuation techniques and inputs used to determine fair value.

We have assessed the independence and competency of the appraiser engaged by the Group. We have also reviewed the reasonableness of the assumptions used to estimate the fair value of the Group's investment properties by: (1) testing the underlying lease agreements on a sample basis, (2) testing raw land's value by referring to the value of similar properties, and (3) verifying valuation inputs such as yields, occupancy rates and discount rates to external industry data to ascertain if these are reasonably appropriate.

Revenue from Real Estate Sales

For the year ended December 31, 2023, the Group recognized revenue of ₱5,777.5 million from real estate sales using the percentage of completion (POC) method. This is significant to our audit as the amount of revenue from real estate sales for the year ended December 31, 2023 is material to the consolidated financial statements (see Notes 3 and 17 to the consolidated financial statements).

We focused our audit on the revenue recognition because significant judgment is required when estimating the POC, total project costs and the estimated costs to complete the real estate project that are used to determine POC at the end of the reporting period.

We obtained an understanding of the relevant processes and controls over the accounting for customer contracts and project reviews performed by management in determining the estimates. We also reconciled revenues reported at the Group level to supporting documentations on a sample basis, validated estimates of costs to complete, and tested the accuracy of calculations and the reasonableness of project accounting.



Valuation of Real Estate for Sale

The Group's real estate properties amounted to ₱7,548.8 million as at December 31, 2023, which accounts for 20.3% of the total assets (see Note 9 to the consolidated financial statements). Valuation of real estate for sale is significant to our audit because it involves determination and estimation of project costs at the end of reporting period.

We obtained an understanding of the Group's processes and controls relating to the inventory cost accumulation and allocation. We also assessed the assumptions used by management in estimating the incurred project costs and costs to complete of the projects. We corroborated the management's estimate by an ocular inspection of the projects and examination of the contractors' billings and progress reports. We also validated the inputs and assessed the reasonableness of the assumptions used by management in determining the lower of cost or net realizable value of real estate for sale.

Other Information

Management is responsible for the other information. The other information comprises the information included in the SEC Form 20-IS (Definitive Information Statement), SEC Form 17-A and Annual Report for the year ended December 31, 2023, but does not include the consolidated financial statements and our auditors' report thereon. The SEC Form 20-IS (Definitive Information Statement), SEC Form 17-A and Annual Report for the year ended December 31, 2023 are expected to be made available to us after the date of this auditors' report.

Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audits of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audits or otherwise appears to be materially misstated.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with PFRS, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.



Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with PSA will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, these could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with PSA, we exercise professional judgment and maintain professional skepticism throughout the audits. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audits and significant audit findings, including any significant deficiencies in internal control that we identify during our audits.



We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditors' report is Michelle R. Mendoza-Cruz.

REYES TACANDONG & Co.


MICHELLE R. MENDOZA-CRUZ

Partner

CPA Certificate No. 97380

Tax Identification No. 201-892-183-000

BOA Accreditation No. 4782; Valid until April 13, 2024

BIR Accreditation No. 08-005144-012-2023

Valid until January 24, 2026

PTR No. 10072412

Issued January 2, 2024, Makati City

March 20, 2024

Makati City, Metro Manila

ARTHALAND CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

		December 31	
	Note	2023	2022
ASSETS			
Cash and cash equivalents	6	₱5,605,296,553	₱4,796,293,662
Financial assets at fair value through profit or loss (FVPL)	7	877,853,288	2,246,039,822
Receivables	8	2,211,302,746	2,380,054,645
Contract assets	5	5,608,780,240	3,920,367,468
Real estate for sale	9	7,548,831,703	9,381,383,586
Investment properties	10	13,175,632,447	11,273,784,260
Property and equipment	11	315,768,669	333,940,003
Net retirement asset	21	14,151,768	36,058,483
Other assets	12	1,906,428,476	2,024,785,160
		₱37,264,045,890	₱36,392,707,089
LIABILITIES AND EQUITY			
Liabilities			
Accounts payable and other liabilities	15	₱3,621,061,114	₱3,382,198,303
Loans payable	13	11,186,817,196	11,764,154,679
Bonds payable	14	5,941,522,413	5,925,771,148
Contract liabilities	5	198,350,664	231,469,884
Advances from non-controlling interests	4	1,102,119,597	1,102,119,597
Net retirement liability	21	5,145,894	2,545,060
Net deferred tax liabilities	23	2,092,857,227	1,924,137,488
Total Liabilities		24,147,874,105	24,332,396,159
Equity Attributable to Equity Holders of the Parent Company			
Capital stock	16	1,005,757,136	1,005,757,136
Additional paid-in capital	16	5,973,360,513	5,973,360,513
Treasury stock - at cost	16	(2,000,000,000)	(2,000,000,000)
Parent Company's preferred shares held by a subsidiary - at cost	16	(12,500,000)	(12,500,000)
Retained earnings	16	5,547,760,292	4,912,544,253
Other equity reserves	16	216,566,831	221,696,435
		10,730,944,772	10,100,858,337
Non-controlling Interests	4	2,385,227,013	1,959,452,593
Total Equity		13,116,171,785	12,060,310,930
		₱37,264,045,890	₱36,392,707,089

See accompanying Notes to Consolidated Financial Statements.

ARTHALAND CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

	Note	Years Ended December 31		
		2023	2022	2021
REVENUES				
Real estate sales	17	₱6,251,574,060	₱2,595,989,838	₱2,628,943,563
Leasing operations	17	366,299,089	308,367,000	325,500,935
Property management fees	17	21,050,433	18,334,356	17,754,758
		6,638,923,582	2,922,691,194	2,972,199,256
COST AND EXPENSES				
Cost of real estate sales	9	3,730,711,385	1,657,941,172	1,610,033,648
Cost of leasing operations	10	143,250,410	118,657,712	107,071,759
Cost of services		50,751,878	27,462,527	11,738,197
		3,924,713,673	1,804,061,411	1,728,843,604
GROSS INCOME		2,714,209,909	1,118,629,783	1,243,355,652
OPERATING EXPENSES	18	(1,350,555,496)	(871,996,764)	(738,458,799)
FINANCE COSTS	19	(1,020,350,432)	(500,672,464)	(277,828,945)
NET GAIN ON CHANGE IN FAIR VALUE OF INVESTMENT PROPERTIES	10	974,092,333	1,435,889,906	872,263,700
OTHER INCOME - Net	20	521,253,473	68,051,894	27,647,106
INCOME BEFORE INCOME TAX		1,838,649,787	1,249,902,355	1,126,978,714
PROVISION FOR INCOME TAX	23	449,666,103	376,837,638	11,895,600
NET INCOME		1,388,983,684	873,064,717	1,115,083,114
OTHER COMPREHENSIVE INCOME (LOSS)				
<i>Not to be reclassified to profit or loss -</i>				
Remeasurement gains (losses) on net retirement asset or liability	21	(6,839,472)	58,645,826	10,211,359
Income tax benefit (expense) on remeasurement gains or losses	23	1,709,868	(14,661,457)	(2,639,131)
		(5,129,604)	43,984,369	7,572,228
TOTAL COMPREHENSIVE INCOME		₱1,383,854,080	₱917,049,086	₱1,122,655,342
NET INCOME ATTRIBUTABLE TO:				
Equity holders of the Parent Company		₱948,309,181	₱821,081,648	₱899,510,260
Non-controlling interests	4	440,674,503	51,983,069	215,572,854
		₱1,388,983,684	₱873,064,717	₱1,115,083,114
TOTAL COMPREHENSIVE INCOME ATTRIBUTABLE TO:				
Equity holders of the Parent Company		₱943,179,577	₱865,066,017	₱907,082,488
Non-controlling interests	4	440,674,503	51,983,069	215,572,854
		₱1,383,854,080	₱917,049,086	₱1,122,655,342
EARNINGS PER SHARE				
Basic	26	₱0.1314	₱0.1075	₱0.1296
Diluted		₱0.1314	₱0.1075	₱0.1283

See accompanying Notes to Consolidated Financial Statements.

ARTHALAND CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

	Note	Years Ended December 31		
		2023	2022	2021
CAPITAL STOCK				
Common - at ₱0.18 par value - issued and outstanding	16	₱957,257,136	₱957,257,136	₱957,257,136
Preferred - at ₱1.00 par value				
Balance at beginning of year		48,500,000	48,500,000	42,500,000
Issuance of preferred shares		-	-	6,000,000
Balance at end of year		48,500,000	48,500,000	48,500,000
		1,005,757,136	1,005,757,136	1,005,757,136
ADDITIONAL PAID-IN CAPITAL				
Balance at beginning of year	16	5,973,360,513	5,973,360,513	3,008,959,878
Issuance of preferred shares		-	-	2,994,000,000
Stock issuance costs		-	-	(29,599,365)
Balance at end of year		5,973,360,513	5,973,360,513	5,973,360,513
TREASURY STOCK - SERIES B				
PREFERRED SHARES - at cost	16	(2,000,000,000)	(2,000,000,000)	(2,000,000,000)
PARENT COMPANY'S PREFERRED SHARES HELD BY A SUBSIDIARY - at cost				
	16	(12,500,000)	(12,500,000)	(12,500,000)
RETAINED EARNINGS				
Balance at beginning of year	16	4,912,544,253	4,404,555,747	3,779,054,629
Net income		948,309,181	821,081,648	899,510,260
Dividends declared		(313,093,142)	(313,093,142)	(274,009,142)
Balance at end of year		5,547,760,292	4,912,544,253	4,404,555,747
OTHER EQUITY RESERVES				
Balance at beginning of year	16	221,696,435	177,630,403	230,363,146
Net increase (decrease)		(5,129,604)	44,066,032	(52,732,743)
Balance at end of year		216,566,831	221,696,435	177,630,403
EQUITY ATTRIBUTABLE TO EQUITY HOLDERS OF THE PARENT COMPANY				
		₱10,730,944,772	₱10,100,858,337	₱9,548,803,799
NON-CONTROLLING INTERESTS				
Balance at beginning of year	4	₱1,959,452,593	₱1,503,333,114	₱1,224,469,667
Acquisition of shares of subsidiaries		2,158,740,700	-	20,000,000
Increase (decrease) in deposit for future stock subscription		(1,909,640,783)	604,136,410	681,477,836
Share in net income		440,674,503	51,983,069	215,572,854
Dividends attributable to non-controlling interests		(264,000,000)	(200,000,000)	-
Acquisition of non-controlling interest of a subsidiary		-	-	(638,187,243)
Balance at end of year		2,385,227,013	1,959,452,593	1,503,333,114
		₱13,116,171,785	₱12,060,310,930	₱11,052,136,913

See accompanying Notes to Consolidated Financial Statements.

ARTHALAND CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS

	Note	Years Ended December 31		
		2023	2022	2021
CASH FLOWS FROM OPERATING ACTIVITIES				
Income before income tax		₱1,838,649,787	₱1,249,902,355	₱1,126,978,714
Adjustments for:				
Interest expense	13	1,016,185,458	497,872,467	275,238,263
Net gain on change in fair value of investment properties	10	(974,092,333)	(1,435,889,906)	(872,263,700)
Interest income	6	(293,392,563)	(28,605,128)	(3,537,246)
Gain on repossession of real estate for sale	9	(96,979,144)	(5,398,638)	–
Realized gain on disposals of financial assets at FVPL	7	(73,157,830)	(30,063,000)	(23,603,206)
Depreciation and amortization	11	62,752,127	43,918,252	33,366,121
Retirement expense	21	17,668,077	26,688,905	27,158,439
Foreign exchange gains	20	(4,437,686)	(8,540,438)	(368,205)
Amortization of initial direct leasing costs	10	1,357,221	3,834,926	6,590,360
Gain on sale of investment properties	10	(1,198,576)	–	–
Unrealized holding losses (gains) on financial assets at FVPL	7	(858,794)	(2,215,632)	6,258,905
Loss (gain) on sale of property and equipment	11	857,717	(369,071)	545,561
Provision for expected credit loss	8	–	1,746,790	–
Stock options	16	–	81,663	594,611
Operating income before working capital changes		1,493,353,461	312,963,545	576,958,617
Decrease (increase) in:				
Receivables		168,751,899	(1,022,787,846)	(1,262,564,709)
Contract assets		(1,688,412,772)	2,318,512,618	(896,999,047)
Real estate for sale		1,360,093,722	(733,875,012)	(1,357,622,441)
Other assets		211,256,410	228,927,073	(193,186,049)
Increase (decrease) in:				
Accounts payable and other liabilities		563,352,565	(299,658,726)	1,110,028,187
Contract liabilities		(33,119,220)	169,315,788	34,730,704
Net cash generated from (used for) operations		2,075,276,065	973,397,440	(1,988,654,738)
Interest paid		(1,590,273,466)	(884,285,361)	(1,061,384,897)
Interest received		293,392,563	28,605,128	3,537,246
Income taxes paid		(279,150,204)	(181,660,400)	(146,012,416)
Contribution to retirement plan assets	21	–	(120,000,000)	–
Net cash provided by (used in) operating activities		₱499,244,958	(₱183,943,193)	(₱3,192,514,805)

(Forward)

		Years Ended December 31		
	Note	2023	2022	2021
CASH FLOWS FROM INVESTING ACTIVITIES				
Proceeds from disposal of:				
Financial assets at FVPL		₱14,476,907,911	₱10,130,898,572	₱5,655,025,427
Investment properties		26,777,400	-	-
Property and equipment		3,327,270	369,071	5,215,796
Additions to:				
Financial assets at FVPL	7	(13,034,704,753)	(7,966,052,018)	(6,759,000,000)
Property and equipment	11	(47,655,856)	(105,618,659)	(32,148,365)
Investment properties	10	(15,505,405)	(12,126,466)	(29,562,351)
Net cash provided by (used in) investing activities		1,409,146,567	2,047,470,500	(1,160,469,493)
CASH FLOWS FROM FINANCING ACTIVITIES				
Payments of:				
Loans payable	13	(7,552,224,045)	(8,827,047,186)	(6,302,985,708)
Dividends	25	(758,500,714)	(332,514,786)	(273,052,780)
Debt issue cost		(4,925,394)	(64,020,434)	(27,929,588)
Advances from non-controlling interests		-	-	(265,466,700)
Proceeds from:				
Loans payable	13	6,962,723,916	7,152,362,410	10,445,612,330
Deposit for future stock subscription from non-controlling interest	4	249,099,917	604,136,410	681,477,836
Bonds payable	14	-	3,000,000,000	-
Sale of interests in subsidiaries	4	-	204,393,137	258,237,750
Issuance of preferred shares	16	-	-	2,970,400,635
Purchase of additional shares in a subsidiary	4	-	(762,340,790)	(125,500,000)
Redemption of preferred shares	16	-	-	(2,000,000,000)
Net cash provided by (used in) financing activities		(1,103,826,320)	974,968,761	5,360,793,775
NET EFFECT OF EXCHANGE RATE CHANGES TO CASH AND CASH EQUIVALENTS		4,437,686	8,540,438	368,205
NET INCREASE IN CASH AND CASH EQUIVALENTS		809,002,891	2,847,036,506	1,008,177,682
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR		4,796,293,662	1,949,257,156	941,079,474
CASH AND CASH EQUIVALENTS AT END OF YEAR		6 ₱5,605,296,553	₱4,796,293,662	₱1,949,257,156

(Forward)

		Years Ended December 31		
	Note	2023	2022	2021
COMPONENTS OF CASH AND CASH EQUIVALENTS				
	6			
Cash on hand		₱185,000	₱175,000	₱195,000
Cash in banks		1,672,414,790	1,087,334,786	692,017,890
Cash equivalents		3,932,696,763	3,708,783,876	1,257,044,266
		₱5,605,296,553	₱4,796,293,662	₱1,949,257,156
NONCASH FINANCIAL INFORMATION:				
Application of deposit for future stock subscription from non-controlling interest to preferred shares of a subsidiary	4	₱1,909,640,783	₱-	₱-
Transfer of assets under construction from "Real estate for sale" account to "Investment properties" account	9	939,186,494	843,811,580	-
Repossession of real estate for sale	9	303,422,533	27,257,983	-
Capitalized borrowing costs	13	66,326,656	146,903,254	552,249,794
Application of advances for asset purchase to real estate for sale	12	-	209,361,707	-
Transfer of assets under construction and land from "Investment properties" account to "Real estate for sale" account	10	-	40,637,085	186,463,663
Transfer of assets under construction from "Real estate for sale" account to "Property and equipment" account	9	-	18,195,071	-
Assignment of shareholder advances and accrued interest from purchase of interests in a subsidiary	4	-	-	762,340,790
Assignment of shareholder advances and accrued interest from sale of interests in subsidiaries	4	-	-	446,800,000

See accompanying Notes to Consolidated Financial Statements.

ARTHALAND CORPORATION AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
AS AT DECEMBER 31, 2023 AND 2022 AND FOR THE YEARS ENDED
DECEMBER 31, 2023, 2022 AND 2021

1. General Information

Corporate Information

Arthaland Corporation (the Parent Company or ALCO) was incorporated and registered with the Philippine Securities and Exchange Commission (SEC) on August 10, 1994. ALCO's common shares and Series C and D preferred shares are listed for trading in the Philippine Stock Exchange (PSE). The Parent Company is primarily engaged in real estate development and leasing.

The Parent Company is currently 37.94% owned by CPG Holdings, Inc. (CPG) and 26.02% owned by AO Capital Holdings 1, Inc. (AOCH1), both holding companies incorporated in the Philippines.

In January 2020, the SEC approved the registration of ALCO's ASEAN Green Bonds (the Bonds) and the initial tranche of ₱2.0 billion, with an oversubscription option of ₱1.0 billion. Hence, the first tranche of the Bonds under the Company's ASEAN Green Bond Program had an aggregate principal amount of ₱3.0 billion and were issued on February 6, 2020. In December 2022, the SEC approved the offer supplement for the second tranche amounting to ₱2.4 billion with an oversubscription of up to ₱0.6 billion (see Note 14).

In December 2021, the Parent Company made a follow-on offering of 6.0 million cumulative, nonvoting, nonparticipating and nonconvertible Peso-denominated Series D preferred shares at ₱1.00 par value at the issuance price of ₱500 a share (see Note 16).

Moreover, around the same period, the Parent Company redeemed all the outstanding 20.0 million Series B preferred shares equal to its offer price plus any accrued and unpaid cash dividends due as of date. Thus, on June 24, 2022, the stockholders of the Parent Company approved the amendment of its Articles of Incorporation for purposes of decreasing the authorized capital stock by ₱20.0 with the cancellation of the 20.0 million Series B preferred shares (see Note 31).

In December 2023, the Board of Directors of the Parent Company approved the amendment of the Articles of Incorporation to increase its authorized capital stock by ₱50.0 million and endorsed the same for approval by the stockholders during the Special Stockholders' Meeting convened on January 31, 2024 (see Note 31).

The registered office and principal place of business of the Parent Company is located at 7/F Arthaland Century Pacific Tower, 5th Avenue corner 30th Street, Bonifacio Global City (BGC), Taguig City.

Composition of the Group

The consolidated financial statements include the Parent Company and the following subsidiaries (collectively referred herein as “the Group”):

Subsidiary	Place of Incorporation	Effective Percentage of Ownership
Cazneau, Inc. (Cazneau)	Philippines	100%
Cebu Lavana Land Corp. (CLLC)	Philippines	100%
Manchesterland Properties, Inc. (MPI)	Philippines	100%
Urban Property Holdings, Inc. (UPHI)	Philippines	100%
Zileya Land Development Corporation (ZLDC)	Philippines	100%
Pradhana Land, Inc. (PLI)	Philippines	100%
Arthaland Property Prestige Solutions, Inc. (APPS)*	Philippines	100%
Bhavana Properties, Inc. (Bhavana)	Philippines	60%
Bhavya Properties, Inc. (Bhavya)	Philippines	60%
Kashtha Holdings, Inc. (KHI)	Philippines	60%
Savya Land Development Corporation (SLDC)	Philippines	59%**

**formerly Emera Property Management, Inc.*
***indirectly owned through KHI*

All of the subsidiaries were established to engage primarily either in real estate development or property leasing, except for APPS which is a property management company and KHI which is an investment holding company.

In March 2018, the Parent Company and Help Holdings Inc. (HHI) (collectively referred to as the Parties) entered into an agreement (the Agreement) to jointly develop the adjacent lots (the Property) of SLDC and Arcosouth Development Inc. (ADI), the subsidiary of HHI, aggregating 5,991 square meters (sqm) located in Arca South, Taguig City. The Parties agreed, among others, to merge SLDC and Arcosouth into a single corporation, with SLDC as the surviving entity. The merger of SLDC and Arcosouth was approved by the SEC on August 22, 2019.

Also, in August 2019, ALCO and Mitsubishi Estate Company, Limited (MEC), a corporation duly organized and existing under the laws of Japan, have agreed to invest in, establish and maintain a joint venture company to be owned 60% by ALCO and 40% by MEC which will (i) acquire and, thereafter, own and hold the 50% ownership in SLDC, and (ii) acquire by assignment the shareholder’s advances made by ALCO to SLDC. On October 1, 2019, ALCO incorporated KHI as the designated joint venture company.

In 2020, ALCO transferred all of its shares in SLDC, representing 98% ownership over SLDC, to KHI. In June 2020, ALCO sold 5 million common shares in KHI with a total par value of ₱5.0 million, representing 40% ownership over KHI, to MEC for ₱275.0 million. The transfer of KHI’s shares decreased the effective ownership of ALCO over SLDC from 98% to 59%.

In 2019, the Parent Company subscribed to 100% shares of Bhavana, Bhavya and PLI. In December 2021, the Parent Company sold, transferred and conveyed 10.0 million common shares each of Bhavana and Bhavya representing 40% ownership and voting rights, as well as the Parent Company’s shareholder advances, to Narra Properties Investment PTE. LTD (Narra), a corporation duly organized and existing under the laws of Singapore (see Note 4).

Also, in December 2021, the Parent Company purchased 214,351 common shares and 118,982 preferred shares representing 40% of the ownership and voting rights of CLLC for ₱113.2 million from Rock and Salt B.V. (RSBV) resulting to 100% ownership in CLLC (see Note 4).

In November 2023, the Parent Company and Narra subscribed to preferred shares of Bhavya equivalent to 663,000 and 442,000, respectively, at the subscription price of ₱100.00 per share (see Note 4).

The Parent Company also subscribed during the same period to an additional 7,500 common shares of APPS from its unissued authorized capital stock and to 60,000 common shares from the increase of its authorized capital stock of 240,000 common shares, or a total of 67,500 common shares, at a subscription price of ₱100.00 per share.

Major Projects

ALCO's first major development project is the Arya Residences Towers 1 and 2 (Arya Residences) located in BGC, Taguig City. Completed in 2016, Arya Residences is the first top-market residential condominium development in the Philippines to be awarded with Leadership in Energy and Environmental Design™ (LEED™) Gold certification by the US Green Building Council (USGBC) and Building for Ecologically Responsive Design Excellence (BERDE) 4-Star rating by the Philippine Green Building Council (PHILGBC). In 2020, the building earned another certification from PHILGBC, Advancing Net Zero/PH 3-Star.

In 2014, the Parent Company started the construction of Arthaland Century Pacific Tower (ACPT) in BGC, ALCO's flagship office project. Completed in 2019, ACPT is a 30-storey AAA-grade office building designed by Skidmore, Owings & Merrill (SOM), the same group that penned the One World Trade Center and Burj Khalifa in Dubai. ACPT became the first office building in the Philippines to secure the dual certification of the highest rating, USGBC's LEED Platinum and PHILGBC's BERDE as 5-Star in 2018. It is registered with the Philippine Economic Zone Authority (PEZA) as an Ecozone Facilities Enterprise (see Note 23).

In 2019, the International Finance Corporation, a member of the World Bank Group, recognized ACPT as the world's first net zero certified building under its Excellence in Design for Greater Efficiencies (EDGE) green building rating system. This recognition is in addition to its LEED and BERDE certifications achieved previously. Since 2020, ACPT has been awarded the WELL™ Health-Safety Rating by the International WELL Building Institute™ (IWBI™), certifying buildings with operational standards that address critical health and safety issues.

In 2016, CLLC commenced the development of Cebu Exchange (Cebu Exchange), a 38-storey office building in Barangay Lahug, Cebu City. Its construction commenced in the second quarter of 2018. Completed in 2023, Cebu Exchange was awarded LEED Gold, EDGE Advanced, and BERDE 5-Star. The project was awarded WELL precertification by IWBI™ in 2020 and is on track for its EDGE Zero Carbon certification. Besides being designed to be a world-class workplace, Cebu Exchange is envisioned to be a complete ecosystem with four retail floors for the convenience of its occupants. With a gross floor area of 108,564 sqm, Cebu Exchange boasts of being the largest multi-certified green and healthy building in the country.

In 2018, Cazneau started the construction of the first phase of Sevina Park, an integrated community project in an eight-hectare property in Laguna. Courtyard Hall is a campus-type or dormitory-type residential community (see Note 10) covering 4,000 sqm of the property, completed in June 2019. Also, in June 2019, Cazneau launched the Sevina Park Villas at Sevina Park, which caters to students, faculty, and starting families within the area. The entire project, including the future vertical residential and commercial developments, is expected to be completed in phases from 2022 onwards.

Sevina Park is recognized as the first and only real estate development in the Philippines to have received the LEED Platinum under the LEED for Neighborhood Development (LEED ND) and under LEED for Homes rating systems. In 2022, PHILGBC certified the project BERDE 5-Star under its BERDE for District green building rating tool. Likewise, Sevina Park Villas turnover units are on track for EDGE and the remaining Villa-182 turnover units are vying for LEED certifications.

In December 2018, ZLDC acquired about 47.4% of a 2,018-sqm property located along Antonio Arnaiz Avenue within the Makati Central Business District. On this site, ZLDC, together with the other party which acquired the remaining 52.6% of the total area of the condominium units are still working on getting the property partitioned to enable the Company to have 100% ownership of approximately 957 sqm of the current lot area. Once the partition is completed, the Company plans to develop a high-rise luxury, multi-certified sustainable residential property. The project, which is hereinafter referred to as Makati CBD Residential Project 1, is expected to be launched by the second quarter of 2025.

In February 2019, SLDC launched the development of Savva Financial Center. This project comprises two office towers with a gross floor area of 59,763 sqm in Arca South, Taguig City. The North and South Tower (of the Savva Financial Center) were substantially completed in 2023. Savva Financial Center's North Tower was launched for pre-selling in February 2019. The project received LEED Gold precertification in 2019 and the WELL precertification in 2021. It is on-track to achieve BERDE and EDGE Zero Carbon certifications.

In August 2019, Bhavya acquired a prime property in the Makati Central Business District. Bhavya intends to develop a pioneer residential project named Eluria with a total gross floor area of approximately 14,600 sqm. Eluria was formally launched in 2002 and will be a low-density, multi-certified, sustainable, ultra-luxury development offering 37 large, limited-edition designer residences. Once completed, its future residents will enjoy exceptional white glove butler services. The project was precertified LEED Gold in 2020 and is on track for its EDGE, WELL, and BERDE certifications. It is expected to be completed by 2025.

In July 2021, Bhavana launched the development of Lucima. The property will be developed into the first and only premiere, multi-certified, sustainable high-rise development located in Cebu Business Park at the corner of Samar Loop Road and Ayala, Hipodromo, Cebu City. It has a lot area of 2,245 sqm, is expected to be developed into approximately 28,000 sqm of GFA, and will offer 265 residential units. The project was awarded LEED Gold precertification in 2020 and is on-track to achieve BERDE, EDGE, and WELL certifications. It is expected to be completed by the fourth quarter of 2024.

ALCO is also evaluating the acquisition of a 5-hectare property in the middle of the most prime city center area in southern Philippines. The acquisition program is expected to be completed between 2024 to 2028 to manage the funding requirements over time. ALCO plans to develop the property over multiple phases from 2024 to 2033 to provide a steady pipeline of projects which will contribute to the revenues of ALCO over the long-term. It is envisioned to be a sustainable, master planned development which will have commercial, residential, and retail components.

ALCO is in the final phase of the acquisition of a property with a gross land area of 3.6 hectares located at the entry of one of the most prime CBDs in Metro Manila. The general area of the property is expected to benefit substantially from upcoming public infrastructure. The property is expected to result in 2.6 hectares of land, net of road lots. ALCO intends to complete the acquisition in phases which will allow it to manage funding requirements over time. ALCO plans to develop the property into a boutique master planned mixed-use community. The development is envisioned to have quadruple certification from LEED, BERDE, EDGE and WELL certification programs of the USGBC, PGBC, IFC and Well Institute. Based on initial plans, the Project will feature twelve residential towers that will cater to both the upscale and midscale markets as well as some retail or commercial segment to support the residents of the area. This project is expected to support ALCO's objective of maintaining a continuous pipeline of projects by scheduling the launch of the twelve residential towers in phases from 2025 to 2040. Completion will likewise be done in phases between 2029 to 2043.

Approval of the Consolidated Financial Statements

The consolidated financial statements of the Group as at December 31, 2023 and 2022 and for the years ended December 31, 2023, 2022 and 2021 were approved and authorized for issue by the BOD on March 20, 2024, as reviewed and recommended for approval by the Audit Committee on the same date.

2. Summary of Material Accounting Policy Information

Basis of Preparation

The consolidated financial statements have been prepared in accordance with Philippine Financial Reporting Standards (PFRS), as modified by the application of financial reporting relief issued and approved by the Philippine SEC in response to the COVID-19 pandemic. This financial reporting framework includes PFRS, Philippine Accounting Standards (PAS) and Philippine Interpretation from International Financial Reporting Interpretations Committee (IFRIC) issued by the Philippine Financial and Sustainability Reporting Standards Council and adopted by the SEC, including SEC pronouncements.

On December 15, 2020, the SEC issued Memorandum Circular (MC) No. 34, Series of 2020, which further extended the deferral of application of the provision of Philippine Interpretations Committee (PIC) Question & Answer (Q&A) No. 2018-12 with respect to accounting for significant financing component and exclusion of land in the calculation of percentage of completion (POC) and IFRIC Agenda Discussion on over time transfers of construction goods under PAS 23, *Borrowing Costs*, for another period of three years or until 2023.

The Group opted to avail of the relief in connection with the accounting for significant financing component, exclusion of land in the calculation of POC, and borrowing costs. The impact of the application of such financial reporting relief is discussed in "*Amendments to PFRS and PIC Issuances in Issue But Not Yet Effective or Adopted*" section of the notes to the consolidated financial statements.

Measurement Bases

The consolidated financial statements are presented in Philippine Peso (Peso), the Group's functional and presentation currency. All values are stated in absolute amounts, unless otherwise indicated.

The consolidated financial statements of the Group have been prepared on a historical cost basis, except for investments in money market fund and investment properties, which are carried at fair value, and net retirement liability, which is carried at the present value of the defined benefit obligation. Historical cost is generally based on the fair value of the consideration given in exchange for an asset or fair value of consideration received in exchange for incurring liability.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- in the principal market for the asset or liability; or
- in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a nonfinancial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

When measuring the fair value of an asset or a liability, the Group uses market observable data to the extent possible. If the fair value of an asset or a liability is not directly observable, it is estimated by the Group (working closely with external qualified valuers) using valuation techniques that maximize the use of relevant observable inputs and minimize the use of unobservable inputs (e.g. by use of the market comparable approach that reflects recent transaction prices for similar items, discounted cash flow analysis, or option pricing models refined to reflect the issuer's specific circumstances). Inputs used are consistent with the characteristics of the asset or liability that market participants would take into account.

Further information about assumptions made in measuring fair values is included in the following:

- Note 3 - Significant Judgments, Accounting Estimates and Assumptions
- Note 7 - Financial Assets at Fair Value through Profit or Loss (FVPL)
- Note 10 - Investment Properties
- Note 28 - Fair Value Measurement

Fair values are categorized into different levels in a fair value hierarchy based on the degree to which the inputs to the measurement are observable and the significance of the inputs to the fair value measurement in its entirety:

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities.

- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Transfers between levels of the fair value hierarchy are recognized by the Group at the end of the reporting period during which the change occurred.

Adoption of Amendments to PFRS

The accounting policies adopted are consistent with those of the previous financial year, except for the adoption of the following amendments to PFRS which the Group adopted effective for annual periods beginning on or after January 1, 2023:

- Amendments to PAS 1, *Presentation of Financial Statements*, and PFRS Practice Statement 2, *Making Materiality Judgments - Disclosure Initiative - Accounting Policies* – The amendments require an entity to disclose its material accounting policies, instead of its significant accounting policies and provide guidance on how an entity applies the concept of materiality in making decisions about accounting policy disclosures. In assessing the materiality of accounting policy information, entities need to consider both the size of the transactions, other events or conditions and its nature. The amendments clarify (1) that accounting policy information may be material because of its nature, even if the related amounts are immaterial, (2) that accounting policy information is material if users of an entity’s financial statements would need it to understand other material information in the financial statements, and (3) if an entity discloses immaterial accounting policy information, such information should not obscure material accounting policy information. In addition, PFRS Practice Statement 2 is amended by adding guidance and examples to explain and demonstrate the application of the ‘four-step materiality process’ to accounting policy information.
- Amendments to PAS 8, *Accounting Policies, Changes in Accounting Estimates and Errors - Definition of Accounting Estimates* – The amendments clarify the distinction between changes in accounting estimates and changes in accounting policies, and the correction of errors. Under the new definition, accounting estimates are “monetary amounts in financial statements that are subject to measurement uncertainty”. An entity develops an accounting estimate if an accounting policy requires an item in the financial statements to be measured in a way that involves measurement uncertainty. The amendments clarify that a change in accounting estimate that results from new information or new developments is not a correction of an error, and that the effects of a change in an input or a measurement technique used to develop an accounting estimate are changes in accounting estimates if they do not result from the correction of prior period errors. A change in an accounting estimate may affect only the profit or loss in the current period, or the profit or loss of both the current and future periods.
- Amendments to PAS 12, *Income Taxes - Deferred Tax Related Assets and Liabilities from a Single Transaction* – The amendments require companies to recognize deferred tax on transactions that, on initial recognition, give rise to equal amounts of taxable and deductible temporary differences.

- Amendments to PAS 1, *Classification of Liabilities as Current or Noncurrent* – The amendments clarify the requirements for an entity to have the right to defer settlement of the liability for at least 12 months after the reporting period. The amendments also specify and clarify the following: (i) an entity's right to defer settlement must exist at the end of the reporting period, (ii) the classification is unaffected by management's intentions or expectations about whether the entity will exercise its right to defer settlement, (iii) how lending conditions affect classification, and (iv) requirements for classifying liabilities where an entity will or may settle by issuing its own equity instruments.

The adoption of the amendments to PFRS did not materially affect the consolidated financial statements of the Group. Additional disclosures were included in the notes to consolidated financial statements, as applicable.

Amendments to PFRS and PIC Issuances in Issue But Not Yet Effective or Adopted

Relevant amendments to PFRS and PIC issuances, which are not yet effective or adopted as at December 31, 2023 and have not been applied in preparing the consolidated financial statements, are summarized below.

Effective for annual periods beginning on or after January 1, 2024:

- Amendments to PAS 1, *Noncurrent Liabilities with Covenants* – The amendments clarified that covenants to be complied with after the reporting date do not affect the classification of debt as current or noncurrent at the reporting date. Instead, the amendments require the entity to disclose information about these covenants in the notes to the financial statements. The amendments must be applied retrospectively. Earlier application is permitted. If applied in earlier period, the Company shall also apply Amendments to PAS 1 - *Classification of Liabilities as Current or Noncurrent* for that period.
- *IFRIC Agenda Decision Over Time Transfer of Constructed Goods (PAS 23, Borrowing Cost) for the Real Estate Industry* – In March 2019, IFRIC published an Agenda Decision on whether borrowing costs can be capitalized on real estate inventories that are under construction and for which the related revenue is/will be recognized over time under paragraph 35(c) of International Financial Reporting Standards 15 (PFRS 15). IFRIC concluded that borrowing costs cannot be capitalized for such real estate inventories as they do not meet the definition of qualifying asset under PAS 23 considering that these inventories are ready for their intended sale in their current condition.

On December 15, 2020, the SEC issued SEC MC No. 34, Series of 2020, which extends the relief on the application of the IFRIC Agenda Decision provided to the real estate industry until December 31, 2023.

The Group availed of the SEC relief with respect to accounting for borrowing costs. Had the Group opted to adopt in full the guidance provided in the IFRIC Agenda Decision on over time transfer of constructed goods, borrowing costs would have been recognized as expense when incurred.

- PIC Q&A 2018-12-D, *PFRS 15, Implementing Issues Affecting the Real Estate Industry (as amended by PIC Q&A 2020-4)* – On December 15, 2020, the SEC issued SEC MC No. 34-2020 which provided relief to the real estate industry by deferring the application of “assessing if the transaction price includes a significant financing component as discussed in PIC Q&A 2018-12-D (with an addendum in PIC Q&A 2020-04)” until December 31, 2023.

The Group availed of the SEC relief with respect to accounting for significant financing component. Had the Group opted to adopt PIC Q&A 2018-12-D as amended by PIC Q&A 2020-4, the Group may have to recognize interest expense (income) if the buyers' payments are higher (lower) than the POC rate.

- PIC Q&A 2018-12-E, *Treatment of Land in the Determination of the POC* – The PIC Q&A clarified that the cost of the land should be excluded in measuring the POC of performance obligation and should be accounted for as fulfillment cost.

On December 15, 2020, the SEC issued SEC MC No. 34-2020 which provided relief to the real estate industry by deferring the application of “exclusion of land in calculation of POC as discussed in PIC Q&A 2018-12-E” until December 31, 2023.

The Group availed of the SEC relief with respect to accounting treatment of land in the determination of the POC. Had the Group opted to adopt PIC Q&A 2018-12-E, there would have been a decrease in revenue from real estate sales because of a lower POC rate.

Deferred effectivity -

- Amendments to PFRS 10, *Consolidated Financial Statements*, and PAS 28 - *Sale or Contribution of Assets Between an Investor and its Associate or Joint Venture* – The amendments address a conflicting provision under the two standards. It clarifies that a gain or loss shall be recognized fully when the transaction involves a business, and partially if it involves assets that do not constitute a business. The effective date of the amendments, initially set for annual periods beginning on or after January 1, 2016, was deferred indefinitely in December 2015 but earlier application is still permitted.

Under prevailing circumstances, the adoption of the foregoing amendments to PFRS and PIC issuances, except for the potential impact of accounting for borrowing costs, the assessment if the transaction price includes a significant financing component and the exclusion of land in the calculation of POC, is not expected to have any material effect on the consolidated financial statements of the Group. Additional disclosures will be included in the consolidated financial statements, as applicable.

Basis of Consolidation

Subsidiaries. Subsidiaries are entities controlled by the Parent Company. Control is achieved when the Parent Company is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Parent Company controls an investee if and only if the Parent Company has:

- power over investee;
- exposure, or rights, to variable returns from its involvement with the investee; and
- the ability to use its power over the investee affect its returns.

Subsidiaries are consolidated from the date of acquisition or incorporation, being the date on which the Parent Company obtains control, and continue to be consolidated until the date such control ceases.

The financial statements of the subsidiaries are prepared using the same reporting period of the Parent Company. Consolidated financial statements are prepared using uniform accounting policies for like transactions and other events in similar circumstances. Intercompany balances and transactions, including intercompany profits and unrealized profits and losses, are eliminated in full.

A change in ownership interest of a subsidiary, without a change of control, is accounted for as an equity transaction. Upon the loss of control, the Group derecognizes the assets and liabilities of the subsidiary, any non-controlling interests and the other components of equity related to the subsidiary. Any surplus or deficit arising from the loss of control is recognized in profit or loss. If the Group retains interest in the previous subsidiary, then such interest is measured at fair value at the date control is lost. Subsequently, it is accounted for as an equity-accounted investee or as financial assets at fair value through other comprehensive income (FVOCI) depending on the level of influence retained.

Non-controlling interest represents the portion of profit or loss and net assets not held by the Parent Company and is presented separately in the Group's consolidated statements of comprehensive income and within equity in the Group's consolidated statements of financial position, separate from equity attributable to equity holders of the Parent Company, respectively.

Financial Assets and Liabilities

Date of Recognition. The Group recognizes a financial asset or a financial liability in the consolidated statements of financial position when it becomes a party to the contractual provisions of a financial instrument. In the case of a regular way purchase or sale of financial assets, recognition and derecognition, as applicable, is done using settlement date accounting.

Initial Recognition and Measurement. Financial instruments are recognized initially at fair value, which is the fair value of the consideration given (in case of an asset) or received (in case of a liability). The initial measurement of financial instruments, except for those designated at FVPL, includes transaction costs.

"Day 1" Difference. Where the transaction in a non-active market is different from the fair value of other observable current market transactions in the same instrument or based on a valuation technique whose variables include only data from observable market, the Group recognizes the difference between the transaction price and fair value (a "Day 1" difference) in profit or loss.

In cases where there is no observable data on inception, the Group deems the transaction price as the best estimate of fair value and recognizes "Day 1" difference in profit or loss when the inputs become observable or when the instrument is derecognized. For each transaction, the Group determines the appropriate method of recognizing the "Day 1" difference.

Classification. The Group classifies its financial assets at initial recognition under the following categories: (a) financial assets at FVPL, (b) financial assets at amortized cost and (c) financial assets at FVOCI. Financial liabilities, on the other hand, are classified as either financial liabilities at FVPL or financial liabilities at amortized cost. The classification of a financial instrument largely depends on the Group's business model and its contractual cash flow characteristics.

As at December 31, 2023 and 2022, the Group does not have financial assets at FVOCI and financial liabilities at FVPL.

Financial Assets at FVPL. Financial assets at FVPL are either classified as held for trading or designated at FVPL. A financial instrument is classified as held for trading if it meets either of the following conditions:

- it is acquired or incurred principally for the purpose of selling or repurchasing it in the near term;
- on initial recognition, it is part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern of short-term profit-taking; or
- it is a derivative (except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument).

This category includes equity instruments which the Group had not irrevocably elected to classify at FVOCI at initial recognition. This category includes debt instruments whose cash flows are not “solely for payment of principal and interest” assessed at initial recognition of the assets, or which are not held within a business model whose objective is either to collect contractual cash flows, or to both collect contractual cash flows and sell.

The Group may, at initial recognition, designate a financial asset meeting the criteria to be classified at amortized cost or at FVOCI, as a financial asset at FVPL, if doing so eliminates or significantly reduces accounting mismatch that would arise from measuring these assets.

After initial recognition, financial assets at FVPL are subsequently measured at fair value. Unrealized gains or losses arising from the fair valuation of financial assets at FVPL are recognized in profit or loss.

As at December 31, 2023 and 2022, the Group classified its investments in money market fund under this category (see Note 7).

Financial Assets at Amortized Cost. Financial assets shall be measured at amortized cost if both of the following conditions are met:

- the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- the contractual terms of the financial asset give rise, on specified dates, to cash flows that are solely payments of principal and interest on the principal amount outstanding.

After initial recognition, financial assets at amortized cost are subsequently measured at amortized cost using the effective interest method, less allowance for impairment, if any. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees that are an integral part of the effective interest rate. Gains and losses are recognized in profit or loss when the financial assets are derecognized and through amortization process. Financial assets at amortized cost are included under current assets if realizability or collectability is within 12 months after the reporting period. Otherwise, these are classified as noncurrent assets.

As at December 31, 2023 and 2022, the Group’s contract assets, cash in banks, cash equivalents, receivables (excluding accrued rent under straight-line basis of accounting), amounts held in escrow, amounts held in trust and deposits are classified under this category (see Notes 5, 6, 8, and 12).

Cash in banks are demand deposits with banks and earn interest at prevailing bank deposit rates. Meanwhile, cash equivalents are short-term highly liquid investments that are readily convertible into known amounts of cash, which are subject to an insignificant risk of changes in value and which have a maturity of three (3) months or less at acquisition.

Financial Liabilities at Amortized Cost. Financial liabilities are categorized as financial liabilities at amortized cost when the substance of the contractual arrangement results in the Group having an obligation either to deliver cash or another financial asset to the holder, or to settle the obligation other than by the exchange of a fixed amount of cash or another financial asset for a fixed number of its own equity instruments.

These financial liabilities are initially recognized at fair value less any directly attributable transaction costs. After initial recognition, these financial liabilities are subsequently measured at amortized cost using the effective interest method. Amortized cost is calculated by taking into account any discount or premium on the issue and fees that are an integral part of the effective interest rate. Gains and losses are recognized in profit or loss when the liabilities are derecognized or through the amortization process.

As at December 31, 2023 and 2022, the Group's loans and bonds payable, accounts payable and other liabilities (excluding statutory payables, payable to customers and advance rent) and contract liabilities are classified under this category (see Notes 5, 13, 14 and 15).

Reclassification

The Group reclassifies its financial assets when, and only when, it changes its business model for managing those financial assets. The reclassification is applied prospectively from the first day of the first reporting period following the change in the business model (reclassification date).

For a financial asset reclassified out of the financial assets at amortized cost category to financial assets at FVPL, any gain or loss arising from the difference between the previous amortized cost of the financial asset and fair value is recognized in profit or loss.

For a financial asset reclassified out of the financial assets at amortized cost category to financial assets at FVOCI, any gain or loss arising from a difference between the previous amortized cost of the financial asset and fair value is recognized in other comprehensive income (OCI).

For a financial asset reclassified out of the financial assets at FVPL category to financial assets at amortized cost, its fair value at the reclassification date becomes its new gross carrying amount.

For a financial asset reclassified out of the financial assets at FVPL category to financial assets at FVOCI, its fair value at the reclassification date becomes its new gross carrying amount. Meanwhile, for a financial asset reclassified out of the financial assets at FVOCI category to financial assets at FVPL, the cumulative gain or loss previously recognized in OCI is reclassified from equity to profit or loss as a reclassification adjustment at the reclassification date.

Impairment of Financial Assets at Amortized Cost

The Group records an allowance for expected credit loss (ECL) based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive. The difference is then discounted at an approximation to the asset's original effective interest rate.

For trade receivables and contract assets, the Group has applied the simplified approach and has calculated ECL based on the lifetime ECL. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

For other financial assets measured at amortized cost, the ECL is based on the 12-month ECL, which pertains to the portion of lifetime ECL that result from default events on a financial instrument that are possible within 12 months after the reporting date. However, when there has been a significant increase in credit risk since initial recognition, the allowance will be based on the lifetime ECL. When determining whether the credit risk of a financial asset has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition and consider reasonable and supportable information, that is available without undue cost or effort, that is indicative of significant increases in credit risk since initial recognition.

Derecognition of Financial Assets and Liabilities

Financial Assets. A financial asset (or where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognized when:

- the right to receive cash flows from the asset has expired;
- the Group retains the right to receive cash flows from the financial asset, but has assumed an obligation to pay them in full without material delay to a third party under a “pass-through” arrangement; or
- the Group has transferred its right to receive cash flows from the financial asset and either (a) has transferred substantially all the risks and rewards of the asset, or (b) has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its right to receive cash flows from a financial asset or has entered into a pass-through arrangement, and has neither transferred nor retained substantially all the risks and rewards of ownership of the financial asset nor transferred control of the financial asset, the financial asset is recognized to the extent of the Group’s continuing involvement in the financial asset. Continuing involvement that takes the form of a guarantee over the transferred financial asset is measured at the lower of the original carrying amount of the financial asset and the maximum amount of consideration that the Group could be required to repay.

Financial Liabilities. A financial liability is derecognized when the obligation under the liability is discharged, cancelled or has expired. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognized in the consolidated statements of comprehensive income.

A modification is considered substantial if the present value of the cash flows under the new terms, including net fees paid or received and discounted using the original effective interest rate, is different by at least 10% from the discounted present value of remaining cash flows of the original liability.

The fair value of the modified financial liability is determined based on its expected cash flows, discounted using the interest rate at which the Group could raise debt with similar terms and conditions in the market. The difference between the carrying amount of the original liability and fair value of the new liability is recognized in the consolidated statements of comprehensive income.

On the other hand, if the difference does not meet the 10% threshold, the original debt is not extinguished but merely modified. In such case, the carrying amount is adjusted by the costs or fees paid or received in the restructuring.

Offsetting of Financial Assets and Liabilities

Financial assets and financial liabilities are offset and the net amount reported in the consolidated statements of financial position if, and only if, there is a currently enforceable legal right to offset the recognized amounts and there is intention to settle on a net basis, or to realize the asset and settle the liability simultaneously. This is not generally the case with master netting agreements, and the related assets and liabilities are presented gross in the consolidated statements of financial position.

Classification of Financial Instrument between Liability and Equity

A financial instrument is classified as liability if it provides for a contractual obligation to:

- Deliver cash or another financial asset to another entity;
- Exchange financial assets or financial liabilities with another entity under conditions that are potentially unfavorable to the Group; or
- Satisfy the obligation other than by the exchange of a fixed amount of cash or another financial asset for a fixed number of own equity shares.

If the Group does not have an unconditional right to avoid delivering cash or another financial asset to settle its contractual obligation, the obligation meets the definition of a financial liability.

Classification of Assets and Liabilities between Current and Noncurrent

The Group presents current and noncurrent assets, and current and noncurrent liabilities, as separate classifications in the notes to consolidated financial statements (see Note 29).

Current Assets. The Group classifies an asset as current when:

- It expects to realize the asset, or intends to sell or consume it, in its normal operating cycle;
- It holds the asset primarily for the purpose of trading;
- It expects to realize the asset within 12 months after the reporting period; or
- The asset is cash or a cash equivalent unless the asset is restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period.

Otherwise, the Group will classify all other assets as noncurrent.

Current Liabilities. The Group classifies a liability as current when:

- It expects to settle the liability in its normal operating cycle;
- It holds the liability primarily for the purpose of trading;
- The liability is due to be settled within 12 months after the reporting period; or
- It does not have an unconditional right to defer settlement of the liability for at least 12 months after the reporting period. Terms of a liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification.

Otherwise, the Group will classify all other liabilities as noncurrent.

Cost to Obtain a Contract with a Customer

The Group recognizes an asset for the incremental cost of obtaining a contract with a customer if the Group expects to recover those costs. Otherwise, those costs are recognized as expense when incurred. The incremental costs of obtaining a contract are those costs that the Group incurs to obtain a contract such as, but not limited to, sales commissions paid to sales agents and nonrefundable direct taxes incurred in obtaining a contract.

Contract Balances

Contract Assets. A contract asset represents the Group's right to a consideration in exchange for goods or services that the Group has transferred to a customer when that right is conditioned on something other than a passage of time. If the Group transferred goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognized for that earned consideration that is conditional. Contract assets are reclassified to receivables from sale of real estate upon completion of the performance obligation. Contract assets pertain to unbilled receivables from sale of office units which is computed based on POC.

Receivables from Sale of Real Estate. A receivable from sale of real estate represents the Group's right to a consideration that is unconditional. A right to a consideration is unconditional if only the passage of time is required before payment of that consideration is due.

Contract Liabilities. A contract liability represents the Group's obligation to transfer goods to a customer for which the Group has received a consideration from the customer. If a customer pays a consideration before the Group transfers goods to the customer, a contract liability is recognized when the payment is made or the payment is due, whichever is earlier. Contract liabilities are recognized as revenue when the Group performs under the contract.

Debt Issue Costs

Debt issue costs are considered as an adjustment to the effective yield of the related debt and are deferred and amortized using the effective interest rate method. When a loan is paid, the related unamortized debt issue costs at the date of repayment are recognized in profit or loss. Unamortized debt issue costs is presented against the carrying amount of related debt.

Real Estate for Sale

Property acquired or being constructed for sale in the ordinary course of business, rather than to be held for rental or capital appreciation, is held as inventory and is measured at the lower of cost and net realizable value (NRV). In few cases of buyer defaults, the Group can repossess the properties and hold it for sale in the ordinary course of business at the prevailing market price. The repossessed properties are included in the "Real estate for sale" account in the consolidated statements of financial position.

Cost includes acquisition cost plus any other directly attributable costs of developing the asset to its saleable condition and costs of improving the properties up to the reporting date. Directly attributable costs include amounts paid to contractors, borrowing costs, planning and designing costs, costs of site preparation and construction overheads.

NRV is the estimated selling price in the ordinary course of the business, based on market prices at the reporting date and discounted for the time value of money if material, less estimated costs to complete and the estimated costs to sell. NRV in respect of land under development is assessed with reference to market prices at the reporting date for similar completed property, less estimated costs to complete the construction and less an estimate of the time value of money to the date of completion.

As allowed under PIC Q&A No. 2020-05, repossessed assets are recorded at fair value less cost to repossess and are held for sale in the ordinary course of business. Prior to repossession, the Group updates its impairment assessment on the related receivable from its sale of real estate. Upon repossession, the difference between the carrying amount of the receivable to be derecognized and the fair value of the repossessed property less repossession cost is recognized in profit or loss.

Borrowing Costs

Borrowing costs directly attributable to the acquisition or construction of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalized as part of the cost of the respective assets. All other borrowing costs are expensed in the period they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

The interest capitalized is calculated using the Group's weighted average cost of borrowings after adjusting for borrowings associated with specific developments. When borrowings are associated with specific developments, the amounts capitalized is the gross interest incurred on those borrowings less any investment income arising on their temporary investment. Interest is capitalized from the commencement of the development work until the date of practical completion. The capitalization of finance costs is suspended if there are prolonged periods when development activity is interrupted. Interest is also capitalized on the purchase cost of a site of property acquired specifically for redevelopment, but only where activities necessary to prepare the asset for redevelopment are in progress.

Investment Properties

Investment properties are properties held either to earn rental income or for capital appreciation or both, but not for sale in the ordinary course of business or for administrative purposes.

The Group uses fair value model for the accounting of its investment properties. Under this method, investment properties are initially measured at cost but are subsequently remeasured at fair value at each reporting date, which reflects market conditions at the reporting date. Cost comprises the purchase price and any directly attributable costs in developing and improving the properties. Cost also includes the cost of replacing part of an existing investment property at the time that cost is incurred if the recognition criteria are met. The fair value of investment properties is determined using market data approach, discounted cash flow approach and depreciated replacement cost approach by an independent real estate appraiser. Gains or losses arising from changes in the fair values of investment properties are included in profit or loss in the period in which they arise, including the corresponding tax effect. For the purposes of these consolidated financial statements, in order to avoid double counting, the fair value reported in the consolidated financial statements is reduced by the carrying amount of any accrued income resulting from the spreading of lease incentives and minimum lease payments.

Transfers are made to investment property when, and only when, there is a change in use, evidenced by the ending of owner-occupation, commencement of an operating lease to another party or ending of the construction or development. Transfers are made from investment property when, and only when, there is a change in use, evidenced by the commencement of owner occupation or commencement of development with a view to sell.

Investment properties are derecognized when either those have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal. Any gain or loss on the retirement or disposal of an investment property is recognized in the consolidated statements of comprehensive income in the year of retirement or disposal.

Property and Equipment

Property and equipment are carried at cost less accumulated depreciation and amortization and any impairment losses.

The initial cost of property and equipment consists of the purchase price, including import duties, borrowing costs (during the construction period) and other costs directly attributable to bring the asset to its working condition and location for its intended use. Cost also includes the cost of replacing parts of such property and equipment when the recognition criteria are met and the present value of the estimated cost of dismantling and removing the asset and restoring the site where the asset is located.

Expenditures incurred after the property and equipment have been put into operation, such as repairs, maintenance and overhaul costs, are normally charged to operations in the year the costs are incurred. In situations where it can be clearly demonstrated that the expenditures have resulted in an increase in the future economic benefits expected to be obtained from the use of an item of property and equipment beyond its originally assessed standard of performance, the expenditures are capitalized as additional costs of property and equipment.

Depreciation and amortization are calculated on a straight-line basis over the following estimated useful lives of the property and equipment:

	<u>Number of Years</u>
Building and building improvements	50
Transportation equipment	3 to 5
Office equipment	3 to 5
Furniture and fixtures	3
Leasehold improvements	3 to 5 or lease term, whichever is shorter

The estimated useful lives and depreciation and amortization method are reviewed periodically to ensure that the periods and method of depreciation and amortization are consistent with the expected pattern of economic benefits from items of property and equipment.

Fully-depreciated assets are retained in the account until they are no longer in use and no further change for depreciation is made in respect to those assets.

Construction in progress is stated at cost. This includes cost of construction and other direct costs. Construction in progress is not depreciated until such time that the relevant assets are completed and available for operational use.

An item of property and equipment is derecognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the year the asset is derecognized.

Other Assets

Other assets include input value-added tax (VAT), creditable withholding taxes (CWT), advances for project development, advances for asset purchase, amounts held in escrow and amounts held in trust (both classified as financial assets), prepayments, deposits (classified as financial assets), deferred input VAT, software and licenses, and materials and supplies.

VAT. Revenues, expenses and assets are recognized net of the amount of VAT except:

- where VAT incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case the VAT is recognized as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- where receivables and payables that are stated with the amount of VAT included.

The net amount of VAT recoverable from, or payable to, the tax authority is included as part of "Other assets" or "Accounts payable and other liabilities" accounts, respectively, in the consolidated statements of financial position.

Creditable Withholding Taxes (CWT). CWT represents the amount withheld by the Group's customers in relation to its income. CWT can be utilized as payment for income taxes provided that these are properly supported by certificates of creditable tax withheld at source subject to the rules on Philippine income taxation.

Advances for Project Development. Advances for project development are recognized whenever the Group pays in advance for its purchase of goods or services. These are measured at transaction price less impairment in value, if any.

Prepayments. Prepayments are expenses paid in advance and recorded as assets before these are utilized. Prepayments are apportioned over the period covered by the payment and charged to profit or loss when incurred. Prepayments that are expected to be realized for no more than 12 months after the reporting period are classified as current assets. Otherwise, these are classified as noncurrent assets.

Deferred Input VAT. In accordance with the Revenue Regulation (RR) No. 16-2005, input VAT on purchases or imports of the Group of capital goods (depreciable assets for income tax purposes) with an aggregate acquisition cost (exclusive of VAT) in each of the calendar month exceeding ₱1.0 million are claimed as credit against output VAT over 60 months or the estimated useful lives of capital goods, whichever is shorter. Deferred input VAT represents the unamortized amount of input VAT on capital goods. Deferred input VAT that are expected to be claimed against output VAT for no more than 12 months after the financial reporting period are classified as current assets. Otherwise these are classified as noncurrent assets.

Where the aggregate acquisition cost (exclusive of VAT) of the existing or finished depreciable capital goods purchased or imported during any calendar month does not exceed ₱1.0 million or if the purchase was made on or after January 1, 2022, the total input VAT will be allowable as credit against output VAT in the month of acquisition.

Software and Licenses. Software and licenses are stated at cost less accumulated amortization and any impairment losses. Software and licenses are being amortized on a straight-line basis over ten (10) years and amortization is recognized in profit or loss. Amortization period and amortization method is reviewed at each reporting date. Any change in the useful life of the asset or the expected pattern of consumption of the future economic benefits embodied in the asset is recognized prospectively.

Impairment of Nonfinancial Assets

The carrying amounts of the Group's nonfinancial assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's net recoverable amount is estimated.

Any impairment loss is recognized if the carrying amount of an asset or its cash-generating unit (CGU) exceeds its net recoverable amount. A CGU is the smallest identifiable asset group that generates cash flows that are largely independent from other assets of the Group. Impairment losses are recognized in profit or loss in the period incurred.

The net recoverable amount of an asset is the greater of its value in use or its fair value less costs to sell. Value in use is the present value of future cash flows expected to be derived from an asset while fair value less cost to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable and willing parties less costs of disposal. In assessing value in use, the estimated future cash flows are discounted to their present values using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

Impairment losses recognized in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss has been recognized.

Capital Stock

Preferred Stock. The Group's preferred stocks are cumulative, nonvoting, nonparticipating and nonconvertible. Preferred stock is classified as equity if this is nonredeemable, or redeemable only at the Group's option, and any dividends thereon are discretionary. Dividends thereon are recognized as distributions within equity upon approval by the BOD of the Parent Company.

Preferred stock is classified as a liability if this is redeemable on a specific date or at the option of the shareholders, or if dividend payments are not discretionary. Dividends thereon are recognized as interest expense in profit or loss as accrued.

Common Stock. Common stock is measured at par value for all shares issued.

Additional Paid-in Capital

Additional paid-in capital is the proceeds and/or fair value of considerations received in excess of par value of the subscribed capital stock. Incremental costs incurred directly attributable to the issuance of new shares are recognized as deduction from equity, net of any tax. Otherwise, these are recognized as expense in profit or loss.

Treasury Stock

Treasury stock represent owner's equity instruments which are reacquired and deducted from equity. Treasury stock are accounted for at cost and shown as a deduction in the equity section of the consolidated statements of financial position. No gain or loss is recognized in profit or loss on the purchase, sale, issuance or cancellation of the Parent Company's own equity instruments.

Retained Earnings

Retained earnings represent the cumulative balance of net income or loss, net of any dividend declaration and prior period adjustments.

Other Comprehensive Income

Other components of equity comprise of items of income and expense that are not recognized in profit or loss for the year. Other comprehensive income pertains to cumulative remeasurement gains (losses) on net retirement liability.

Parent Company's Shares Held by a Subsidiary

Shares of the Parent Company held by a subsidiary are carried at cost and are deducted from equity. No gain or loss is recognized on the purchase, sale, issue or cancellation of the Parent Company's own equity instruments. When the shares are retired, the capital stock account is reduced by its par value and the excess of cost over par value upon retirement is debited to additional paid-in capital to the extent of the specific or average additional paid-in capital when the shares were issued and to retained earnings for the remaining balance.

Basic and Diluted Earnings per Share (EPS)

Basic EPS is computed by dividing the net income for the period attributable to common equity holders of the Parent Company by the weighted average number of issued, subscribed and outstanding common shares during the period, with retroactive adjustment for any stock dividends declared.

Diluted EPS is computed in the same manner, adjusted for the effects of any potentially dilutive convertible securities.

Revenue Recognition

Revenue from contract with customers is recognized when the performance obligation in the contract has been satisfied, either at a point in time or over time. Revenue is recognized over time if one of the following criteria is met: (a) the customer simultaneously receives and consumes the benefits as the Group perform its obligations; (b) the Group's performance creates or enhances an asset that the customer controls as the asset is created or enhanced; or (c) the Group's performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date. Otherwise, revenue is recognized at a point in time.

Revenue from contracts with customers is recognized when control of the goods and services is transferred to the customer in an amount that reflects the consideration to which the Group expected to be entitled in exchange for those goods and services.

The Group also assesses its revenue arrangements to determine if it is acting as a principal or as an agent. The Group has assessed that it acts as a principal in all of its revenue sources.

The following specific recognition criteria must also be met before revenue is recognized.

Revenue from Real Estate Sales. Revenue from the sale of completed real estate project is accounted for using the full accrual method in which revenue is recognized at a point in time when control is transferred to a customer. The Group transfers control of real estate for sale under pre-completion contracts over time and, therefore, satisfies the performance obligations under the contract and recognizes revenue over time.

The Group considers a contract to sell as a valid revenue contract. The Group also assesses the probability that it will collect the consideration under the contract prior to recognizing revenue. This assessment is based on the customer's ability and intention to pay the amount of consideration when it is due. If any of the above criteria is not met, the deposit method is applied until all the conditions for recognizing revenue are met.

The Group recognizes revenue from real estate sales under pre-completion contracts based on POC using the input method in which revenue is recognized on the basis of costs incurred up until the end of the reporting period as a proportion of total costs expected to be incurred.

The Group opted to defer the application guidelines of the provisions of the PIC Q&A No. 2018-12-D (*as amended by PIC Q&A 2020-04*) and PIC Q&A No. 2018-12-E with respect to the accounting for significant financing component and the exclusion of land in the computation of POC for another three (3) years.

Accordingly, the consideration is not adjusted for the effects of the time value of money, and the total cost incurred and total estimated cost to complete includes the cost of land.

For tax purposes, full recognition is applied when more than 25% of the selling price has been collected in the year of sale. Otherwise, the installment method is applied.

Leasing Revenue. Leasing revenue consists of rent income and common use service area (CUSA) fees. Rent income arising from operating leases on investment properties is recognized on a straight-line basis over the lease terms, except for contingent rental income, which is recognized in the period that it arises. Tenant lease incentives are recognized as a reduction of rental income on a straight-line basis over the term of the lease. The lease term is the non-cancellable period of the lease together with any further term for which the tenant has the option to continue the lease, where, at the inception of the lease, management is reasonably certain that the tenant will exercise that option. CUSA fees are recognized as income once earned. These are charged monthly and are based on the lessee's proportionate share on the common areas.

Amounts received from tenants to terminate leases or to compensate for dilapidations are recognized in profit or loss when the right to receive those amounts arises.

Property Management Fees. Revenue is recognized in profit or loss when the related services are rendered.

Interest Income. Interest income is recognized as the interest accrues, taking into account the effective yield on the asset.

Other Income. Income from other sources is recognized when earned during the period.

Cost and Expenses Recognition

Cost and expenses are decreases in economic benefits during the accounting period in the form of outflows or depletions of assets or incurrence of liabilities that result in decreases in equity, other than those relating to distributions to equity participants.

Cost of Real Estate Sales. Cost of real estate sales is recognized consistent with the revenue recognition method applied. Cost of condominium units sold before the completion of the development is determined on the basis of the acquisition cost of the land plus its full development costs, which include estimated costs for future development works.

Cost of Leasing Operations. Cost of leasing operations, which constitute direct cost incurred in relation to the leasing of properties of the Group which includes ACPT, Cazneau's dormitory units and MPI's retail units, is recognized as expense when incurred.

Cost of Services. Cost of services, which constitute direct cost incurred in relation to APPS's provision of property management services, is recognized as expense when services are rendered.

Operating Expenses. Operating expenses constitute cost of administering the business and cost incurred to sell and market its products and services. These are recognized as incurred.

Finance Costs. Finance costs are recognized in profit or loss using the effective interest method.

Share-based Compensation

The Parent Company has a stock option plan covering employees, officers and directors, whereby employees render services for shares or rights over shares ("equity-settled transaction"). The rights granted under the plan are not assignable and nontransferable. The cost of the equity-settled transactions is measured by reference to the fair value of the stock options on the date that it was granted. Stock options reserve presented as part of "Equity" is measured at fair value of the share options as at reporting date when the options are exercised, forfeited or lapsed.

Leases

The Group assesses whether the contracts is, or contains, a lease. To assess whether a contract conveys the right to control the use of an identified assets for a period of time, the Group assesses whether, throughout the period of use, it has both of the following:

- i. the right to obtain substantially all of the economic benefits from use of the identified asset; and,
- ii. the right to direct the use of the identified asset.

If the Group has the right to control the use of an identified asset for only a portion of the term of the contract, the contract contains a lease for that portion of the term.

The Group also assesses whether a contract contains a lease for each potential separate lease component.

The Group as a Lessor. Leases where the Group retains substantially all the risks and benefits of ownership of the asset are classified as operating leases. Initial direct costs incurred in negotiating an operating lease are added to the carrying amount of the leased asset and recognized on a straight-line basis over the lease term on the same basis as rental income. Contingent rents are recognized as revenue in the period in which these are earned.

Employee Benefits

Short-term Benefits. The Group recognizes a liability net of amounts already paid and an expense for services rendered by employees during the accounting period. A liability is also recognized for the amount expected to be paid under short-term cash bonus or profit sharing plans if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

Short-term employee benefit liabilities are measured on an undiscounted basis and are expensed as the related service is provided.

Retirement Benefits. The Group has a funded, non-contributory defined benefit plan covering all qualified employees. The retirement benefits cost is determined using the projected unit credit method which reflects services rendered by employees to the date of valuation and incorporates assumptions concerning employees' projected salaries.

The Group recognizes service costs, comprising of current service costs, past service costs and net interest expense or income in profit or loss. Net interest is calculated by applying the discount rate to the net retirement liability or asset.

Past service costs are recognized in profit or loss on the earlier of the date of the plan amendment or curtailment, and the date that the Group recognizes restructuring-related costs.

Remeasurements pertaining to actuarial gains and losses and return on plan assets are recognized immediately in OCI in the period in which they arise. Remeasurements are not reclassified to profit or loss in subsequent periods.

Plan assets are assets that are held in trust and managed by a trustee bank. Plan assets are not available to the creditors of the Group, nor can they be paid directly to the Group. The fair value of the plan assets is based on the market price information. When no market price is available, the fair value of plan assets is estimated by discounting expected future cash flows using a discount rate that reflects both the risk associated with the plan assets and the maturity or expected disposal date of those assets (or, if they have no maturity, the expected period until the settlement of the related obligations). If the fair value of the plan assets is higher than the present value of the retirement liability, the measurement of the resulting defined benefit asset is limited to the present value of economic benefits available in the form of refunds from the plan or reductions in future contributions to the plan.

The net retirement asset (liability) is the aggregate of the present value of the defined benefit obligation and the fair value of plan assets against which the obligations are to be settled directly, adjusted for any effect of asset ceiling. The present value of the retirement obligation is determined by discounting the estimated future cash outflows using interest rate on government bonds that have terms to maturity approximating the terms of the related retirement liability. The asset ceiling is the present value of future economic benefits available in the form of refunds from the plan or reductions in future contribution to the plan.

Actuarial valuations are made with sufficient regularity so that the amounts recognized in the consolidated financial statements do not differ materially from the amounts that would be determined at the reporting date.

Foreign Currency - Denominated Transactions

Transactions in foreign currencies are translated to the functional currency at exchange rates at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies at the reporting date are retranslated to the functional currency at the exchange rate at reporting date. Resulting exchange differences arising on the settlement of or on translating such monetary assets and liabilities are recognized in profit or loss.

Income Taxes

Current Tax. Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the tax authority. The tax rates and tax laws used to compute the amount are those that have been enacted or substantively enacted at the reporting date.

Deferred Tax. Deferred tax is provided on all temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognized for all taxable temporary differences. Deferred tax assets are recognized for all deductible temporary differences, carryforward benefits of unused tax credits from excess minimum corporate income tax (MCIT) over the regular corporate income tax (RCIT) and unused net operating loss carryover (NOLCO), to the extent that it is probable that taxable income will be available against which the deductible temporary differences and carryforwards of unused MCIT and NOLCO can be utilized.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable income will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are reassessed at each reporting date and are recognized to the extent that it has become probable that future taxable income will allow the deferred tax assets to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are applicable to the year when the asset is realized or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at the reporting date.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities. For purposes of measuring deferred tax liabilities and deferred tax assets for investment properties that are measured using the fair value model, the carrying amounts of such properties are presumed to be recovered entirely through sale, unless the presumption is rebutted, that is, when the investment property is depreciable and is held within the business model whose objective is consume substantially all of the economic benefits embodied in the investment property over time, rather than through sale.

Most changes in deferred tax assets or deferred tax liabilities are recognized as a component of tax expense in profit or loss, except to the extent that it relates to items recognized in other comprehensive income or directly in equity. In this case, the tax is also recognized in other comprehensive income or directly in equity, respectively.

Deferred tax relating to items recognized outside profit or loss is recognized under OCI and outside profit or loss.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to offset current tax assets against current tax liabilities and deferred taxes relate to the same taxable entity and the same tax authority.

Related Party Transactions

Related party transactions are transfer of resources, services or obligations between the Group and its related parties, regardless whether a price is charged. Transactions between related parties are accounted for at arm's length prices or on terms similar to those offered to non-related parties in an economically comparable market.

Parties are considered to be related if one party has the ability to control the other party or exercise significant influence over the other party in making financial and operating decisions. These includes: (a) individuals owning, directly or indirectly through one or more intermediaries, control or are controlled by, or under common control with the Group; (b) associates; (c) individuals owning, directly or indirectly, an interest in the voting power of the investee that gives them significant influence over the investee and close members of the family of any such individual; and, (d) the Parent Company's funded retirement plan.

In considering each possible related party relationship, attention is directed to the substance of the relationship and not merely on the legal form.

The key management personnel of the Group are also considered to be related parties.

Segment Reporting

The Group's operating businesses are organized and managed separately according to the nature of the products and services provided, with each segment reporting a strategic business unit that offers different products and serves different markets. Financial information on the Group's business segments is presented in Note 30 to the consolidated financial statements.

Provisions and Contingencies

Provisions are recognized when the Group has a present legal or constructive obligation as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Provisions are measured at the estimated expenditure required to settle the present obligation, based on the most reliable evidence available at the end of the reporting period, including risks and uncertainties associated with the present obligation. If the effect of the time value of money is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognized as an interest expense. Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate.

Contingent liabilities are not recognized in the consolidated financial statements but are disclosed in the notes to consolidated financial statements unless the possibility of an outflow of resources embodying economic benefits is remote. Contingent assets are not recognized in the consolidated financial statements but are disclosed in the notes to consolidated statements of financial position when an inflow of economic benefits is probable.

Events After the Reporting Period

Any post-year-end event that provides additional information about the Group's financial position at the end of the reporting period (adjusting event) is reflected in the consolidated financial statements. Post-year-end events that are not adjusting events are disclosed in the notes to consolidated financial statements when material.

3. Significant Judgments, Accounting Estimates and Assumptions

The preparation of consolidated financial statements in accordance with PFRS requires management to make judgments, estimates and assumptions that affect the application of policies and reported amounts of asset, liabilities, income and expenses. The accounting estimates and associated assumptions are based on historical experience and other various factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgments about the carrying amounts of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

Judgments

In the process of applying the Group's accounting policies, management has made the following judgments, apart from those involving estimation, which have the most significant effect on the amounts recognized in the consolidated financial statements:

Determining the Functional Currency. Based on management's assessment, the functional currency of the Group has been determined to be the Philippine Peso, the currency of the primary economic environment in which the Group operates. It is the currency that mainly influences the operations of the Group.

Classifying Financial Instruments. The Group exercises judgment in classifying financial instruments in accordance with PFRS 9. The Group exercises judgment in classifying a financial instrument, or its component parts, on initial recognition as either a financial asset, a financial liability or an equity instrument in accordance with the Group's business model and its contractual cash flow characteristics and the definitions of a financial asset, a financial liability or an equity instrument. The substance of a financial instrument, rather than its legal form, governs its classification in the consolidated statements of financial position.

Determining Control or Joint Control over an Investee Company. Control is presumed to exist when an investor has power over an investee, is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. On the other hand, joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control. The Group has determined that by virtue of the Parent Company's majority ownership of voting rights in its subsidiaries as at December 31, 2023, 2022 and 2021, it has the ability to exercise control over these investees.

Determining the Revenue and Cost Recognition. Selecting an appropriate revenue recognition method for a particular real estate transaction requires certain judgments based on the buyer's commitment on the sale which may be ascertained through the significance of the buyer's initial investment and completion of development.

The Group recognizes revenue over time if one of the following criteria is met:

- The customer simultaneously receives and consumes the benefits provided by the Group performance as the entity performs.
- The Group's performance creates or enhances an asset that the customer controls as the asset is created or enhanced.
- The Group's performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

The Group concluded that revenue from real estate sale of office units and sale of residential units should be recognized over time. The Group also determined that input method is the appropriate method in measuring the POC. Under POC, the Group satisfies its performance obligation to deliver a portion of the property to the customer over time. The input method is based on the costs incurred up until the end of the reporting period as a proportion of total costs expected to be incurred. Changes in estimates may affect the reported amounts of revenue, cost of real estate sales, contract assets and contract liabilities.

The amount of revenue from real estate sales recognized based on POC in 2023, 2022 and 2021 are disclosed in Note 17. The related cost of real estate sales in 2023, 2022 and 2021 are disclosed in Note 9.

Classifying Real Estate for Sale, Investment Properties and Property and Equipment. The Group determines whether a property qualifies as a real estate for sale, an investment property or an item of property and equipment. In making its judgment, the Group considers whether the property is held for sale in the ordinary course of business, held primarily to earn rentals or capital appreciation or both, or used for operations and administrative purposes by the Group.

The carrying amounts of real estate for sale, investment properties and property and equipment as at December 31, 2023 and 2022 are disclosed in Notes 9, 10 and 11, respectively.

Determining the Highest and Best Use of Investment Properties. The Group determines the highest and best use of its investment properties when measuring fair value. In making its judgment, the Group takes into account the use of the investment properties that is physically possible, legally permissible and financially feasible. The Group has determined that the highest and best use of the investment properties is their current use.

The carrying amounts of investment properties as at December 31, 2023 and 2022 are disclosed in Note 10.

Determining Lease Commitments - Group as Lessor. The Group entered into various lease contracts for its office units in ACPT, retail units in Arya Residences and dormitory units in Sevina Park's Courtyard Hall. The Group has determined that the risks and benefits of ownership related to the leased properties are retained by the Group. Accordingly, the leases are accounted for as operating leases.

The amount of revenue from leasing operations recognized from these operating leases in 2023, 2022 and 2021 are disclosed in Note 22.

Accounting Estimates and Assumptions

The following are the key sources of accounting estimation uncertainty and other key accounting assumptions concerning the future at the end of reporting period that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year:

Recognizing Revenue and Cost of Real Estate Sales. The Group's revenue and cost recognition policies require management to make use of estimates and assumptions that may affect the reported amounts of revenue and cost. Revenue and cost of sale of real estate recognized based on POC are measured principally based on the costs incurred up until the end of the reporting period at a proportion of total costs expected to be incurred.

The amount of revenue from real estate sales recognized based on POC and the related cost of real estate sales incurred in 2023, 2022 and 2021 are disclosed in Notes 17 and 9, respectively.

Estimating the Fair Value of Investment Properties. Investment properties are measured at fair values. The Group works closely with external qualified appraisers who performed the valuation using appropriate valuation techniques. The Group estimates expected future cash flows, yields, occupancy rates and discount rates. The valuation techniques and inputs used in the fair value measurement of investment properties are disclosed in Note 10 to the consolidated financial statements.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the investment properties and the level of the fair value hierarchy.

The carrying amounts of investment properties as at December 31, 2023 and 2022 are disclosed in Note 10.

Determining the NRV of Real Estate for Sale. Real estate for sale is stated at lower of cost or NRV. NRV for completed real estate for sale is assessed with reference to market conditions and prices existing at the reporting date and is determined by the Group in the light of recent market transactions. NRV in respect of real estate assets under construction is assessed with reference to market prices at the reporting date for similar completed property, less estimated costs to complete the construction and less estimated costs to sell. The amount and timing of recorded expenses for any period would differ if different judgments were made or different estimates were utilized.

No provision for inventory obsolescence was recognized in 2023, 2022 and 2021. The carrying amounts of real estate for sale as at December 31, 2023 and 2022 are disclosed in Note 9.

Assessing the ECL on Trade Receivables and Contract Assets. The Group initially uses a provision matrix based on the historical default rates for trade receivables. The provision matrix specifies provision rates depending on the number of days that a receivable is past due. The Group then calibrates the provision matrix to adjust historical credit loss experience with forward-looking information on the basis of current observable data to reflect the effects of current and forecasted economic conditions.

The Group adjusts historical default rates if forecasted economic conditions such as gross domestic product are expected to deteriorate which can lead to increased number of defaults in the real estate industry. The Group regularly reviews the methodology and assumptions used for estimating ECL to reduce any differences between estimates and actual credit loss experience.

The determination of the correlation between historical default rates and forecasted economic conditions is a significant estimate. Accordingly, the provision for ECL of receivable from real estate sales is sensitive to changes in assumptions about forecasted economic conditions.

The Group's exposure to risk of default is mitigated by the requirement that title to real estate for sale is transferred to the buyer only upon full payment of the contract price.

The amount of provision for ECL and the carrying amount of the Group's contract assets and trade receivables as at and for the years ended December 31, 2023 and 2022 are disclosed in Notes 5 and 8, respectively.

Assessing the ECL on Other Financial Assets at Amortized Cost. The Group determines the allowance for ECL based on the probability-weighted estimate of the present value of all cash shortfalls over the expected life of financial assets at amortized cost. ECL is provided for credit losses that result from possible default events within the next 12 months unless there has been a significant increase in credit risk since initial recognition in which case ECL are provided based on lifetime ECL.

When determining if there has been a significant increase in credit risk, the Group considers reasonable and supportable information that is available without undue cost or effort and that is relevant for the particular financial instrument being assessed such as, but not limited to, the following factors:

- actual or expected external and internal credit rating downgrade
- existing or forecasted adverse changes in business, financial or economic conditions
- actual or expected significant adverse changes in the operating results of the borrower
- significant changes in credit spread, rates or terms such as more stringent covenants and increased amount of collateral or guarantees

The Group also considers financial assets that are more than 30 days past due to be the latest point at which lifetime ECL should be recognized unless it can demonstrate that this does not represent a significant risk in credit risk such as when non-payment was an administrative oversight rather than resulting from financial difficulty of the borrower.

No provision for ECL was recognized in 2023, 2022 and 2021.

The carrying amounts of financial assets which consists of cash in banks and cash equivalents, receivable from sale of interests in subsidiaries, due from related parties, interest receivable, advances to employees, other receivables, amounts held in escrow, amounts held in trust, and deposits are disclosed in Notes 6, 8 and 12.

Estimating the Useful Lives of Property and Equipment. The Group reviews annually the estimated useful lives of property and equipment based on expected asset's utilization, market demands and future technological development. It is possible that the factors mentioned may change in the future, which could cause a change in estimated useful lives. A reduction in estimated useful lives could cause a significant increase in depreciation and amortization of property and equipment.

There were no changes in the estimated useful lives of property and equipment in 2023, 2022 and 2021. The carrying amounts of property and equipment as at December 31, 2023 and 2022 are disclosed in Note 11.

Assessing the Impairment of Nonfinancial Assets. The Group assesses impairment on nonfinancial assets whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. In assessing whether there is any indication that an asset may be impaired, the Group considers the external and internal sources of information. External sources of information include but are not limited to unexpected significant decline in market value and any other significant changes with an adverse effect on the Group, whether it had taken place during period or will take place in the near future in the market, economic or legal environment in which the entity operates or in the market to which the asset is dedicated. Internal sources of information include evidence of obsolescence or physical damage on an asset, significant changes with an adverse effect on the Group whether it had taken place during the period, or are expected to take place in the near future, to the extent to which, or in a manner in which, an asset is used or is expected to be used, and any other evidence that indicates that the economic performance of an asset is, or will be, worse than expected.

Whenever the carrying amount of an asset exceeds its recoverable amount, an impairment loss is recognized. The recoverable amount is the higher of an asset's fair value less cost to sell and value in use. The fair value less cost to sell is the amount obtainable from the sale of an asset in an arm's length transaction while value in use is the present value of estimated future cash flows expected to arise from the continuing use of an asset and from its disposal at the end of its useful life.

Value in use is determined as the present value of estimated future cash flows expected to be generated from the continued use of the assets. The estimated cash flows are projected using growth rates based on historical experience and business plans and are discounted using pretax discount rates that reflect the current assessment of the time value of money and the risks specific to the asset.

Recoverable amounts are estimated for individual assets or, if it is not possible, for the CGU to which the asset belongs.

No provision for impairment loss on nonfinancial assets was recognized in 2023, 2022 and 2021.

The carrying amounts of nonfinancial assets which consists of accrued rent receivable, property and equipment and other assets (excluding deposits and amounts held for escrow) are disclosed in Notes 8, 11 and 12.

Estimating Retirement Liability. The determination of the Group's obligation and cost for pension and other retirement benefits is dependent on selection of certain assumptions used by actuaries in calculating such amounts. Those assumptions are described in Note 21 to the consolidated financial statements and include among others, discount rate and salary increase rate. While the Group believes that the assumptions are reasonable and appropriate, significant differences in actual experience or significant changes in assumptions materially affect net retirement liability.

The carrying amounts of net retirement liability (asset) as at December 31, 2023 and 2022 are disclosed in Note 21.

Assessing the Realizability of Deferred Tax Assets. The Group's assessment on the recognition of deferred tax assets on deductible temporary differences and carryforward benefits of unused MCIT and NOLCO is based on the projected taxable income in the following periods. Based on the projection, not all future deductible temporary differences will be realized, therefore, certain portion of deferred tax assets was not recognized.

As at December 31, 2023 and 2022, the carrying amounts of recognized deferred tax assets and the amount of unrecognized deferred tax assets, which management has assessed may not be realized in the future, are disclosed in Note 23.

4. Material Non-controlling Interests

The Group's non-controlling interests amounting to ₱2,385.2 million, ₱1,959.5 million and ₱1,503.3 million as at December 31, 2023, 2022 and 2021, respectively, pertains to interests in SLDC, KHI, Bhavana and Bhavya.

SLDC

Non-controlling interests over SLDC is 41% as at December 31, 2023, 2022 and 2021.

On March 17 and December 17, 2023, the BOD approved the subscription of convertible preferred shares by Help Holdings Inc. (HHI) to 19,096,407 and 2,049,000, respectively, shares at a subscription price of ₱100 per share or total amount of ₱2,114.5 million. The subscription was fully paid through the conversion of HHI's prior deposit for future stock subscription of the same amount.

Additional paid-in capital arising from the subscription of convertible preferred shares aggregated to ₱2,093 million.

Net income of SLDC allocated to non-controlling interests amounted to ₱23.7 million in 2023, ₱24.4 million in 2022 and ₱119.2 million in 2021, which were determined based on the agreement between ALCO and MEC.

On August 25, 2023, the BOD approved the declaration of cash dividends amounting to ₱530.0 million or ₱1,060 per share to all Common Shares Class A stockholders of record on September 11, 2023. Dividends attributable to non-controlling interests amounted to ₱212.0 million and were paid out beginning September 13, 2023.

The summarized financial information of SLDC, before intercompany eliminations, as at and for the years ended December 31, 2023, 2022 and 2021 is as follows:

	2023	2022	2021
Current assets	₱5,381,802,617	₱6,167,275,482	₱5,819,094,589
Noncurrent assets	587,782,533	33,176,544	33,078,020
Current liabilities	(2,821,444,146)	(3,616,295,729)	(2,609,864,079)
Noncurrent liabilities	(526,773,954)	(400,885,058)	(1,210,540,368)
Net assets	₱2,621,367,050	₱2,183,271,239	₱2,031,768,162

	2023	2022	2021
Revenue	₱2,392,608,813	₱435,347,696	₱975,128,529
Expenses	(1,346,462,251)	(318,327,624)	(584,200,793)
Income before income tax	1,046,146,562	117,020,072	390,927,736
Finance cost	(130,048,494)	(42,038,972)	-
Other income – net	100,760,291	6,403,512	3,052,303
Provision for income tax	(253,662,465)	(20,617,945)	(79,039,840)
Total comprehensive income	₱763,195,894	₱60,766,667	₱314,940,199

	2023	2022	2021
Cash flows from (used in):			
Operating activities	₱1,026,911,397	(₱588,143,491)	(₱534,721,590)
Investing activities	188,716,135	(86,661,983)	(149,278,306)
Financing activities	(1,013,845,574)	672,954,393	849,994,159
Net increase (decrease) in cash and cash equivalents	201,781,958	(1,851,081)	165,994,263
Cash and cash equivalents at beginning of year	314,937,428	316,788,509	150,794,246
Cash and cash equivalents at end of year	₱516,719,386	₱314,937,428	₱316,788,509

KHI

The Group has 40% non-controlling interests in KHI. The net income (loss) of KHI allocated to non-controlling interests amounting to ₱295.8 million in 2023, (₱3.5 million) in 2022 and (₱0.1 million) in 2021 were distributed based on the capital contribution. The total assets of KHI amounted to ₱624.2 million and ₱1,106.1 million as at December 31, 2023 and 2022, respectively. Net income before intercompany eliminations amounted to ₱530.0 million and ₱513.2 million in 2023 and 2022, respectively, and net cash inflows amounted to ₱2.5 million in 2023 and ₱0.3 million in 2022.

On December 19, 2022, the BOD approved the declaration of cash dividends amounting to ₱500.0 million or ₱40 per share to all stockholders of record on January 12, 2023. The dividends were paid on January 30, 2023.

On August 25, 2023, the BOD approved the declaration of cash dividends amounting to ₱530.0 million or ₱42.40 per share to all stockholders of record on September 11, 2023. The cash dividends were paid on September 18, 2023.

Bhavana and Bhavya

In December 2021, ALCO sold, transferred and conveyed in favor of Narra Investment Properties Pte. Ltd. ("Narra"), by way of secondary sale, all of its rights, title and interest in and to 40% of the common shares of stock of Bhavana and Bhavya, or 20,000,000 common shares of stock thereof, as well as its shareholder advances and accrued interest receivables aggregating ₱449.4 million in exchange for ₱446.8 million. The transfer of Bhavana and Bhavya shares decreased the effective ownership of ALCO from 100% to 60%.

In 2023, Narra also subscribed to 442,000 preferred shares of Bhavya for a total subscription amount of ₱44.2 million.

In 2023, net income of Bhavana and Bhavya allocated to non-controlling interests amounted to ₱78.3 million and ₱42.9 million, respectively, which were distributed based on capital contribution. In 2022, net income (loss) of Bhavana and Bhavya allocated to non-controlling interests amounted to ₱43.4 million and (₱12.3 million), respectively.

On February 16, 2023, the BOD approved the appropriation of ₱110.0 million to provide additional reserves for the ongoing construction of project Lucima.

On October 23, 2023, the BOD approved the declaration of cash dividends amounting to ₱130.0 million or ₱5.2 per share to stockholders of record as at November 9, 2023, payable beginning November 10, 2023. The cash dividends were already paid in 2023.

The summarized financial information of Bhavana, before intercompany eliminations, as at and for the years ended December 31, 2023 and 2022 is as follows:

	2023	2022
Current assets	₹3,025,412,720	₹2,228,405,343
Noncurrent assets	53,303,805	57,675,852
Current liabilities	(1,758,715,743)	(1,164,268,334)
Noncurrent liabilities	(1,093,930,267)	(961,554,270)
Net assets	₹226,070,515	₹160,258,591

	2023	2022
Revenue	₹1,512,300,615	₹917,746,872
Expenses	(1,257,960,075)	(774,234,244)
Income before income tax	254,340,540	143,512,628
Other income – net	6,632,700	2,138,751
Provision for income tax	(65,161,316)	(37,087,175)
Total comprehensive income	₹195,811,924	₹108,564,204

	2023	2022
Cash flows from (used in):		
Operating activities	(₹142,388,675)	(₹487,745,492)
Investing activities	(27,067,756)	58,530,740
Financing activities	177,775,984	466,053,587
Net increase in cash and cash equivalents	8,319,553	36,838,835
Cash and cash equivalents at beginning of year	53,843,079	17,004,244
Cash and cash equivalents at end of year	₹62,162,632	₹53,843,079

The summarized financial information of Bhavya, before intercompany eliminations, as at and for the years ended December 31, 2023 and 2022 is as follows:

	2023	2022
Current assets	₹1,899,254,095	₹1,224,777,766
Noncurrent assets	185,698,815	125,066,854
Current liabilities	(985,025,718)	(691,300,061)
Noncurrent liabilities	(925,874,631)	(702,134,489)
Net assets	₹174,052,561	(₹43,589,930)

	2023	2022
Revenue	₹565,910,408	₹–
Expenses	(426,187,267)	(53,383,762)
Income (loss) before income tax	139,723,141	(53,383,762)
Other income – net	3,185,506	588,051
Income tax benefit (expense)	(35,766,156)	22,062,594
Total comprehensive income (loss)	₹107,142,491	(₹30,733,117)

	2023	2022
Cash flows from (used in):		
Operating activities	(₹516,113,541)	(₹184,069,149)
Investing activities	(35,429,738)	(16,763,910)
Financing activities	541,591,897	221,728,841
Net increase (decrease) in cash and cash equivalents	(9,951,382)	20,895,782
Cash and cash equivalents at beginning of year	48,123,948	27,228,166
Cash and cash equivalents at end of year	₹38,172,566	₹48,123,948

Advances from Non-controlling Interests

The Group has the following transactions with the non-controlling interests:

	Amount of Transactions		Outstanding Balance	
	2023	2022	2023	2022
Advances for Project Development				
HHI	₱-	₱-	₱495,919,597	₱495,919,597
Narra	-	-	411,200,000	411,200,000
MEC	-	-	195,000,000	195,000,000
			₱1,102,119,597	₱1,102,119,597
Interest Expense				
MEC	₱6,825,000	₱6,825,000	₱22,019,016	₱15,876,516
Narra	14,392,000	14,392,000	57,239,941	45,726,341
			₱79,258,957	₱61,602,857

SLDC, KHI, Bhavana and Bhavya received advances from related parties. All outstanding balances are unsecured, noninterest-bearing, and payable on demand and in cash.

On June 1, 2020, the Parent Company assigned 40% of its advances to KHI amounting to ₱195.0 million, in favor of MEC, and bear interest at 3.5% per annum. Interest expense incurred amounted to ₱6.8 million in 2023 and 2022. These are unsecured, unguaranteed, and payable on demand and in cash.

5. Contract Assets and Contract Liabilities

The Group's contract assets and contract liabilities are as follows:

	2023	2022
Contract assets	₱5,608,780,240	₱3,920,367,468
Contract liabilities	198,350,664	231,469,884
Net contract assets	₱5,410,429,576	₱3,688,897,584

Contract assets pertain to receivables from the sale of condominium and office units and residential townhouses of the Group representing the excess of cumulative revenues from real estate sales over billed amounts. These amounts will be billed and collected in accordance with the agreed payment terms with the buyers, which is normally up to maximum of five years. Decrease in contract assets pertains to the additional revenues over billed receivables during the year.

Contract liabilities pertain to downpayments received from the real estate buyers at the inception of the contracts in which the related revenue is not yet recognized as of yearend.

6. Cash and Cash Equivalents

This account consists of:

	2023	2022
Cash on hand	₱185,000	₱175,000
Cash in banks	1,672,414,790	1,087,334,786
Cash equivalents	3,932,696,763	3,708,783,876
	₱5,605,296,553	₱4,796,293,662

Cash in banks earn interest at prevailing bank deposit rates and are immediately available for use in the current operations. Cash equivalents are short-term placements made for varying periods up to three (3) months or less and earn interest at the prevailing short-term investment rates.

Interest income is earned from the following (see Note 20):

	2023	2022	2021
Cash in banks	₱4,275,164	₱2,432,535	₱2,130,550
Cash equivalents	289,117,399	26,172,593	1,406,696
	₱293,392,563	₱28,605,128	₱3,537,246

7. Financial Assets at FVPL

This account pertains to investments in money market fund. Movements in this account are as follows:

	Note	2023	2022
Balance at beginning of year		₱2,246,039,822	₱4,378,607,744
Additions		13,034,704,753	7,966,052,018
Disposals		(14,403,750,081)	(10,100,835,572)
Unrealized holding gains	20	858,794	2,215,632
Balance at end of year		₱877,853,288	₱2,246,039,822

Realized gain on disposals of financial assets at FVPL amounted to ₱73.2 million in 2023, ₱30.1 million in 2022 and ₱23.6 million in 2021 (see Note 20).

The fair value of financial assets at FVPL is classified under Level 1 of the fair value hierarchy using quoted market prices (see Note 28).

8. Receivables

This account consists of:

	Note	2023	2022
Trade receivables from:			
Sale of real estate		₱1,516,515,928	₱1,975,808,602
Leasing	22	170,407,706	123,938,918
Interest receivable		68,050,847	49,851,949
Accrued rent receivable	22	39,399,432	46,903,720
Due from related parties	24	43,082,172	41,735,930
Advances to employees		13,817,499	9,014,053
Receivable from sale of interests in subsidiaries	4	–	4,169,113
Other receivables		361,775,952	130,379,150
		2,213,049,536	2,381,801,435
Allowance for ECL		(1,746,790)	(1,746,790)
		₱2,211,302,746	₱2,380,054,645

Trade receivables from sale of real estate pertain to receivables from sale of condominium units, retail units, lots and residential townhouses that were already billed and which are generally collectible in monthly installments over a maximum period of three (3) years. Titles to the units sold under this arrangement are transferred to the buyers only upon full payment of the contract price. Trade receivables from leasing operations are noninterest-bearing, unsecured and collectible within seven (7) days.

Interest receivable includes accrual of interest from the Group's short-term placements.

Accrued rent receivable pertains to the difference between rental income recognized using straight-line method of accounting and contractual rental payments.

Advances to employees represent salary and other loans granted to employees which are noninterest-bearing in nature and collectible through salary deductions.

Other receivables mainly include other charges and advances which are noninterest-bearing and collectible on demand.

Provision for ECL amounting to ₱1.7 million was recognized in 2022 and recorded as part of "Others" under "Operating expenses" in the consolidated statements of comprehensive income.

9. Real Estate for Sale

This account consists of:

	2023	2022
Land	₱4,657,482,900	₱5,215,140,797
Assets under construction	1,610,620,833	3,793,976,402
Office units for sale	1,280,727,970	–
Condominium units for development	–	372,266,387
	₱7,548,831,703	₱9,381,383,586

Movements of this account follow:

	Note	2023	2022	2021
Balance at beginning of year		₱9,381,383,586	₱8,988,754,987	₱6,894,906,539
Construction costs incurred		2,465,893,254	2,367,086,823	2,967,656,089
Cost of real estate sold		(3,730,711,385)	(1,657,941,172)	(1,610,033,648)
Transfers to investment properties	10	(939,186,494)	(843,811,580)	–
Repossessions		303,422,533	27,257,983	–
Capitalized borrowing costs	13	66,326,656	144,446,120	549,762,344
Transfers from:				
Property and equipment	11	1,703,553	–	–
Investment properties	10	–	40,637,085	186,463,663
Acquisition of:				
Raw land		–	300,563,278	–
Condominium units for development		–	32,585,133	–
Transfers to property and equipment	11	–	(18,195,071)	–
Balance at end of year		₱7,548,831,703	₱9,381,383,586	₱8,988,754,987

Repossessions arising from cancellation of sales due to buyer’s default in payments represent previously sold units which were recorded back as “Real estate for sale”. These are recorded at fair value less cost to sell and cost to complete at the time of transfer and are held for sale in the ordinary course of business. Gain on repossession amounted to ₱97.0 million in 2023 and ₱5.4 million in 2022 recorded under “Other Income - net” account in the consolidated statements of comprehensive income (see Note 20).

Land

Land pertains to parcels of land acquired by the Group for future development projects that are intended for sale. This account also includes payments made to a seller of land in 2021 which were classified as advances for asset purchase as at December 31, 2021 and was subsequently acquired by the Group in 2022 (see Note 12).

In 2021, Cazneau transferred portion of a parcel of land from “Investment properties” account to “Real estate for sale” account aggregating ₱186.5 million because of the change in the intended use of the property as approved by the BOD (see Note 10).

The land of Sevina Park with carrying amount of ₱386.2 million as at December 31, 2023 was used as security for the bank loan of Cazneau with outstanding balance of ₱921.3 million as at December 31, 2023 (see Note 13).

Assets under Construction

Assets under construction consist of land and development costs of ongoing real estate projects of the Group. As at December 31, 2023 and 2022, this account includes the land and development costs of Savya Financial Center, Sevina Park, Lucima Residences and Eluria (see Note 1).

In December 2023, the BOD of SLDC, in line with management objective to increase SLDC’s recurring income, approved to keep 4,197.33 sqm of Savya Financial Center office units with 50 appurtenant parking slots as leasing assets of SLDC. This was reclassified from “Real estate for sale” account to “Investment properties” account aggregating ₱485.4 million (see Note 10).

In June 2022, the BOD of CLLC, in line with management objective to increase CLLC's recurring income, approved to keep 8,059 sqm of Cebu Exchange office units with 72 appurtenant parking slots, 2,628 sqm of retail units and an additional of 36 non-appurtenant parking slots as leasing assets of CLLC. This was reclassified from "Real estate for sale" account to "Investment properties" account aggregating ₱843.8 million.

In 2023, the BOD of CLLC approved to reclassify additional Cebu Exchange office units with parking slots as leasing assets of CLLC to further increase CLLC's recurring income. This was reclassified from "Real estate for sale" account to "Investment properties" account aggregating ₱453.8 million. Consequently, CLLC's leasing assets to date consists of 16,003 sqm of office and retail units together with 118 appurtenant and 36 non-appurtenant parking slots.

Condominium Certificates of Title and assignment of Contract-to-Sell receivables of CLLC with recourse of the assigned accounts were used as collateral for loans payable with outstanding balance amounting to ₱807.0 million as at December 31, 2022 (see Note 13). This was fully settled as at December 31, 2023.

As at December 31, 2023 and 2022, the carrying amount of land of SLDC amounting to ₱1,434.8 million is used as security for SLDC's bank loans with outstanding balance of ₱891.7 million as at December 31, 2022. In 2023, the foregoing loan was fully settled (see Note 13).

In 2022 and 2021, Cazneau transferred portion of its assets under construction from "Investment properties" account to "Real estate for sale" account aggregating ₱40.6 million and ₱186.5 million, respectively, because of the change in the intended use of the property as approved by the BOD (see Note 10).

In 2022, Bhavya transferred assets under construction pertaining to cost of model unit from "Real estate for sale" account to "Property and equipment" account aggregating ₱18.2 million because of the change in the intended use of the property as approved by the BOD (see Note 11).

The land of Lucima Residences with carrying amount of ₱794.5 million as at December 31, 2023 are used as security for the bank loan of Bhavana with outstanding balance of ₱925.4 million and ₱924.2 million as at December 31, 2023 and 2022, respectively (see Note 13).

Office Units for Sale

The carrying amount of these assets were transferred from the cost of Land and Assets under construction to Office units for sale following the completion of the property in 2023.

Condominium Units for Development

These pertain to the Group's condominium units for development in Makati City which are intended for future development and for sale. The carrying amount of these assets were transferred to the cost of Land and Assets under construction following the ongoing redevelopments to new condominium in the projects.

Borrowing Costs

General and specific borrowings were used to partially finance the Group's ongoing real estate projects. The related borrowing costs amounting to ₱66.3 million in 2023, ₱144.4 million in 2022 and ₱549.8 million in 2021, were capitalized as part of real estate for sale. The capitalization rates used to determine general borrowing costs eligible for capitalization ranges from 4.5% to 7.5% in 2023, 2022 and 2021 (see Note 13).

NRV of Real Estate for Sale

As at December 31, 2023 and 2022, real estate for sale is stated at cost which is lower than its NRV. There is no allowance for inventory obsolescence as at December 31, 2023 and 2022.

10. Investment Properties

This account consists of the following completed real estate projects and land which are held either to earn rental income or for capital appreciation or both, but not for sale in the ordinary course of business or for administrative purposes.

	2023	2022
Arthaland Century Pacific Tower (ACPT)	₱6,493,588,314	₱6,182,842,179
Cebu Exchange	2,831,538,845	1,797,996,536
Arya Residences:		
Retail units	1,292,328,999	1,265,254,657
Parking slots	184,531,620	181,740,596
Land:		
UPHI's Laguna and Tagaytay properties	829,421,708	829,421,708
Cazneau's retail lots	445,547,740	438,702,090
ALCO's Batangas and Tagaytay properties	216,961,878	216,961,878
Savya Financial Center	517,000,000	-
Courtyard Hall	364,713,343	360,864,616
	₱13,175,632,447	₱11,273,784,260

Movements of this account follow:

	Note	2023	2022	2021
Balance at beginning of year, at cost		₱4,238,512,850	₱3,423,211,889	₱3,577,625,751
Transfers from real estate for sale	9	939,186,494	843,811,580	-
Reclassification		108,006,348	-	-
Development costs incurred		15,505,405	9,669,332	29,562,351
Disposal		(13,910,406)	-	-
Transfers to real estate for sale	9	-	(40,637,085)	(186,463,663)
Capitalized borrowing costs	13	-	2,457,134	2,487,450
Balance at end of year, at cost		5,287,300,691	4,238,512,850	3,423,211,889
Cumulative gain on change in fair value		7,879,588,682	7,025,171,115	5,589,281,209
		13,166,889,373	11,263,683,965	9,012,493,098
Unamortized initial direct leasing costs		8,743,074	10,100,295	13,935,221
Balance at end of year, at fair value		₱13,175,632,447	₱11,273,784,260	₱9,026,428,319

Movements of the cumulative gain on change in fair value are as follows:

	2023	2022	2021
Balance at beginning of year	₱7,025,171,115	₱5,589,281,209	₱4,717,017,509
Net gain on change in fair value	974,092,333	1,435,889,906	872,263,700
Reclassification	(108,006,348)	-	-
Fair value gain of sold investment properties	(11,668,418)	-	-
Balance at end of year	₱7,879,588,682	₱7,025,171,115	₱5,589,281,209

Movements of the unamortized initial direct leasing costs are as follows:

	2023	2022
Balance at beginning of year	₱10,100,295	₱13,935,221
Amortization	(1,357,221)	(3,834,926)
Balance at end of year	₱8,743,074	₱10,100,295

ACPT

The carrying amount of ACPT includes office units and parking slots for lease. ACPT is used as collateral for loans payable amounting to ₱1,094.7 million and ₱1,420.4 million as at December 31, 2023 and 2022, respectively (see Note 13).

Cebu Exchange

The carrying amount of Cebu Exchange includes office units and parking slots for lease. In 2023 and 2022, CLLC transferred portion of investment properties amounting to ₱453.8 million and ₱843.8 million, respectively, from “Real estate for sale” account to “Investment properties” account due to change of intention in the use of the property as approved by the BOD (see Note 9). The Company also sold investment properties resulting to a gain on sale amounting to ₱1.2 million in 2023 (see Note 20).

Arya Residences

Retail units and parking slots in Arya Residences are used for leasing operations.

Land

UPHI’s raw land, with fair value amounting to ₱829.4 million as at December 31, 2023 and 2022, respectively, has a total area of 33 hectares and are located at Barangay Gonzalo Bontog, Calamba City and Barangay Calabuso, Tagaytay City. Portion of the UPHI’s raw land was the subject of an expropriation proceedings filed by the National Power Corporation (NAPOCOR) with the Regional Trial Court of Calamba City, Laguna. The other parties to the case filed their respective appeals with the Court of Appeals (CA) assailing the amount of just compensation determined by the trial court. However, UPHI intends to amicably settle with the National Transmission Commission (NTC, successor-in-interest of NAPOCOR), since UPHI had already been deprived of effective use and enjoyment of the property. Management assessed that although the potential effect of this case on the Group’s consolidated financial statements would not be significant, an amicable settlement with the NTC could allow the UPHI to recoup the cost of the property.

Moreover, a complaint for quieting of title was filed by UPHI on October 18, 2010 because of the erroneous issuance of tax declarations by the City of Tagaytay covering UPHI's property located in Calamba City, Laguna. In June 2020, the case was decided by the trial court in favor of UPHI. The losing defendants in the case filed their respective appeals with the CA. In a Resolution dated July 31, 2023, the CA found that the trial court did not err in its decision and denied the appeals of the City of Tagaytay and the lone individual appellant. Further, on February 15, 2024, their respective Motions for Reconsideration were likewise denied.

Raw land of the Parent Company has a total area of 10.3 hectares located in Batangas and Tagaytay with fair value aggregating ₱217.0 million as at December 31, 2023 and 2022, respectively.

In 2022 and 2021, Cazneau transferred portion of its asset under construction amounting to ₱40.6 million and ₱186.5 million, respectively, from "Investment properties" account to "Real estate for sale" account due to change of intention in the use of the properties as approved by the BOD (see Note 9).

Savya Financial Center

The carrying amount of Savya Financial Center includes office units and parking slots for lease. In 2023, SLDC transferred portion of investment properties amounting to ₱485.4 million from "Real estate for sale" account to "Investment properties" account due to change of intention in the use of the property as approved by the BOD (see Note 9).

Courtyard Hall

Cazneau's Courtyard Hall used for leasing operations was recognized at fair value amounting to ₱360.9 million as at December 31, 2023 and 2022. The land attributable to Cazneau's retail spaces and Courtyard Hall with a carrying amount of ₱581.0 million as at December 31, 2023 was used as collateral for a long-term loan facility of Cazneau with an outstanding balance of ₱921.3 million as at December 31, 2023 (see Note 13).

In 2023, Cazneau reclassified portion of cumulative fair value gain to cost of investment properties as a result of management's annual reassessment of the fair valuation of the properties. Since the reassessment only resulted to reclassification adjustments, this did not result to any change in the fair value of investment properties as at December 31, 2023 and 2022 nor did it affect net income for the years ended December 31, 2023, 2022 and 2021.

Leasing Operations

The Group recognized revenue from leasing operations amounting to ₱366.3 million in 2023, ₱308.4 million in 2022 and ₱325.5 million in 2021 (see Note 22) and incurred direct cost of leasing amounting to ₱143.3 million in 2023, ₱118.7 million in 2022 and ₱107.1 million in 2021.

Fair Value Measurement

Details of the valuation techniques used in measuring fair values of investment properties, as appraised by a SEC-accredited and independent appraiser in its report as at December 31, 2023, are classified under Levels 2 and 3 of the fair value hierarchy as follows:

Class of Property	Valuation Technique	Significant Inputs	Range		
			2023	2022	
ACPT	Discounted cash flow (DCF) approach	Discount rate	8.97%	9.07%	
		Rental rate for an office unit per sqm	₱1,800	₱1,717	
		Rental rate per parking slot	₱8,250	₱8,025	
		Calculated no. of net leasable area (sqm)	18,059	18,059	
		Vacancy rate	–	5%	
		Income tax rate	25%	25%	
Cebu Exchange: Retail units	DCF approach	Rental rate per sqm	₱1,323	₱1,200	
		Rent escalation rate per annum (p.a.)	5%	5%	
		Discount rate	8.97%	8.37%	
		Vacancy rate	50%	50%	
		Income tax rate	25%	25%	
		Office units	DCF approach	Rental rate per sqm	₱772
	Rent escalation rate per annum (p.a.)	5%		5%	
	Discount rate	8.97%		8.37%	
	Vacancy rate	25%		50%	
	Income tax rate	25%		25%	
	Parking slots	DCF approach		Rental rate per sqm	₱5,250
	Rent escalation rate per annum (p.a.)		5%	5%	
Discount rate	8.97%		8.37%		
Vacancy rate	50%		50%		
Income tax rate	25%		25%		
Arya Residences: Retail units	DCF approach		Rental rate per sqm	₱3,400	₱3,350
		Rent escalation rate per annum (p.a.)	7%	7%	
		Discount rate	8.97%	9.07%	
		Vacancy rate	5%	5%	
		Income tax rate	25%	25%	
		Parking slots	DCF approach	Rental rate per slot	₱8,000
	Rent escalation rate p.a.	7%		7%	
	Discount rate	8.97%		9.07%	
	Vacancy rate	10%		10%	
	Income tax rate	25%		25%	
	Land: UPHI's Laguna and Tagaytay properties	Market data approach		Price per sqm	₱2,500
			Value adjustments	5% - 10%	5% - 10%
Cazneau's Laguna properties		Market data approach	Price per sqm	₱70,000	₱70,000
			Value adjustments	5% - 10%	5% - 10%
ALCO's Batangas and Tagaytay properties		Market data approach	Price per sqm	₱2,000	₱2,000
			Value adjustments	-30% - 5%	-25% - 10%
Savva Financial Center Retail units	DCF approach	Rental rate per sqm	₱800	₱–	
		Rent escalation rate per annum (p.a.)	0% - 5%	–	
		Discount rate	9.30%	–	
		Vacancy rate	–	–	
		Income tax rate	25%	–	
		Parking slots	DCF approach	Rental rate per slot	₱5,000
	Rent escalation rate p.a.	0% - 5%		–	
	Discount rate	9.30%		–	
	Vacancy rate	–		–	
	Income tax rate	25%		–	
	Cazneau's Courtyard Hall	Depreciated replacement cost method		Estimated replacement cost	₱147,352,000
			Remaining economic life	33 years	34 years

The description of the valuation techniques and inputs used in the fair value measurement are as follows:

Discounted Cash Flow Approach

Under the DCF approach, a property's fair value is estimated using explicit assumptions regarding the benefits and liabilities of ownership over the asset's estimated useful life including an exit or terminal value. As an accepted method within the income approach to valuation, the DCF approach involves the projection of a series of cash flows on a real property interest. An appropriate, market-derived discount rate is applied to projected cash flow series to establish the present value of the income stream associated with the investment property.

Periodic cash flows of investment properties are typically estimated as gross income less vacancy and operating expenses. The series of periodic net operating income, along with an estimate of the terminal value anticipated at the end of the projection period, is then discounted.

The frequency of inflows and outflows are contract and market-derived. The DCF approach assumes that cash outflows occur in the same period that expenses are recorded.

Sensitivity Analysis. Generally, significant increases (decreases) in rental rate per sqm or per slot and rent escalation rate p.a. in isolation would result in a significantly higher (lower) fair value measurement. Significant increases (decreases) in discount rate and vacancy rate in isolation would result in a significantly lower (higher) fair value measurement.

Market Data Approach

Market data approach involves the comparison of the UPHI's Laguna and Tagaytay properties, Cazneau's Laguna properties and ALCO's Batangas and Tagaytay properties to those that are more or less located within the vicinity of the appraised properties and are subject of recent sales and offerings. Adjustments were made to arrive at the market value by considering the location, size, shape, utility, desirability and time element.

The inputs to fair valuation are as follows:

- *Price per sqm* - estimated value prevailing in the real estate market depending on the location, area, shape and time element.
- *Value adjustments* - adjustments are made to bring the comparative values in approximation to the investment property taking into account the location, size and architectural features among others.

Depreciated Replacement Cost Method

Depreciated replacement cost method is used to estimate valuation of dormitory by computing for the replacement cost of the assets and applying appropriate adjustments for physical deterioration and functional and economic obsolescence.

The reconciliation of the balances of investments properties classified according to level in the fair value hierarchy is as follows:

	2023		
	Significant Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total
	Balance at beginning of year	P1,845,950,292	P9,427,833,968
Construction costs incurred	10,152,377	5,353,028	15,505,405
Net gain on change in fair value	542,000	973,550,333	974,092,333
Transfers from real estate for sale	-	939,186,494	939,186,494
Disposals	-	(25,578,824)	(25,578,824)
Initial direct leasing costs	-	(1,357,221)	(1,357,221)
Balance at end of year	P1,856,644,669	P11,318,987,778	P13,175,632,447

	2022		
	Significant Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total
	Balance at beginning of year	P1,635,060,492	P7,391,367,827
Net gain on change in fair value	239,846,835	1,196,043,071	1,435,889,906
Net transfers from real estate for sale	(40,637,085)	843,811,580	803,174,495
Construction costs incurred	11,680,050	446,416	12,126,466
Initial direct leasing costs	-	(3,834,926)	(3,834,926)
Balance at end of year	P1,845,950,292	P9,427,833,968	P11,273,784,260

There are no transfers between the levels of fair value hierarchy in 2023, 2022 and 2021.

11. Property and Equipment

The balances and movements of this account consist of:

	2023					Total
	Building and Building Improvements	Transportation Equipment	Office Equipment	Furniture and Fixtures	Leasehold Improvements	
Cost						
Balance at beginning of year	P246,302,891	P95,710,788	P48,386,884	P95,370,038	P78,500	P485,849,101
Additions	7,096,640	22,730,359	8,860,544	8,968,313	-	47,655,856
Disposals	-	(25,669,642)	-	-	-	(25,669,642)
Reclassification	-	-	-	(1,703,553)	-	(1,703,553)
Balance at end of year	253,399,531	92,771,505	57,247,428	104,338,351	78,500	506,131,762
Accumulated Depreciation and Amortization						
Balance at beginning of year	40,685,343	43,921,876	36,825,221	30,398,158	78,500	151,909,098
Depreciation and amortization	4,567,715	20,269,214	9,698,796	25,402,925	-	59,938,650
Disposals	-	(21,484,655)	-	-	-	(21,484,655)
Balance at end of year	45,253,058	42,706,435	46,524,017	55,801,083	78,500	190,363,093
Carrying Amount	P208,146,473	P50,065,070	P10,723,411	P48,537,268	P-	P315,768,669

2022						
	Building and Building Improvements	Transportation Equipment	Office Equipment	Furniture and Fixtures	Leasehold Improvements	Total
Cost						
Balance at beginning of year	₱246,302,891	₱85,240,790	₱68,877,590	₱24,861,413	₱78,500	₱425,361,184
Additions	-	32,908,114	20,396,991	52,313,554	-	105,618,659
Disposals	-	(22,438,116)	-	-	-	(22,438,116)
Transfers	-	-	(40,887,697)	18,195,071	-	(22,692,626)
Balance at end of year	246,302,891	95,710,788	48,386,884	95,370,038	78,500	485,849,101
Accumulated Depreciation and Amortization						
Balance at beginning of year	35,771,010	42,483,571	54,370,174	19,444,563	78,500	152,147,818
Depreciation and amortization	4,914,333	19,329,891	8,720,433	10,953,595	-	43,918,252
Disposals	-	(17,891,586)	-	-	-	(17,891,586)
Transfers	-	-	(26,265,386)	-	-	(26,265,386)
Balance at end of year	40,685,343	43,921,876	36,825,221	30,398,158	78,500	151,909,098
Carrying Amount	₱205,617,548	₱51,788,912	₱11,561,663	₱64,971,880	₱-	₱333,940,003

In 2022, Bhavya transferred assets under construction pertaining to cost of model unit from “Real estate for sale” account to “Property and equipment” account aggregating ₱18.2 million because of the change in the intended use of the property as approved by the BOD (see Note 9).

Also, in 2022, the Parent Company reclassified its software and licenses with carrying amount of ₱14.6 million from “Property and equipment” to “Software and licenses” account under “Other assets” in the consolidated statements of financial position.

As at December 31, 2023 and 2022, fully depreciated property and equipment amounting to ₱81.3 million and ₱35.3 million, respectively, are still being used by the Company.

The Parent Company sold property and equipment with carrying amount of ₱4.2 million in 2023, ₱4.5 million in 2022 and ₱5.8 million in 2021, which resulted to gain (loss) on disposal of (₱857,717) in 2023, ₱369,071 in 2022 and (₱545,561) in 2021 (see Note 20).

Depreciation and amortization expense were charged to:

	Note	2023	2022	2021
Operating expenses	18	₱62,614,519	₱43,445,740	₱31,605,519
Cost of services		137,608	472,512	1,760,602
		₱62,752,127	₱43,918,252	₱33,366,121

12. Other Assets

This account consists of:

	2023	2022
CWT	₱694,539,965	₱564,485,238
Input VAT	326,399,657	636,714,373
Advances for project development	264,675,320	338,189,625
Amounts held in escrow	221,594,852	185,727,421
Deposits	93,566,878	93,309,077
Amounts held in trust	36,752,025	58,415,285
Prepaid:		
Taxes	117,147,010	27,366,609
Commissions	67,031,285	39,277,600
Insurance	3,858,035	3,325,762
Others	3,261,084	10,474,528
Deferred input VAT	43,986,281	39,111,784
Software and licenses	32,274,175	27,045,949
Materials and supplies	1,341,909	1,341,909
	₱1,906,428,476	₱2,024,785,160

Advances for project development pertain to downpayments made to contractors for the construction of the Group's real estate projects. These advances are applied against contractors' progress billings.

Amounts held in escrow represents the debt service account required under existing loans with certain banks. Details of amounts held in escrow, which is equivalent to a quarterly principal and interest amortization is as follows (see Note 13):

	2023	2022
ALCO's OLSA	₱128,154,209	₱128,177,336
Bhavya's OLSA	54,295,257	20,224,690
Bhavana's loan	21,087,265	20,237,264
Cazneau's OLSA	18,058,121	17,088,131
	₱221,594,852	₱185,727,421

Deposits pertain to utility, professional services, and guarantee deposits for the construction of the Group's real estate projects. These are settled upon completion of the documentary requirements.

Amounts held in trust represent cash in bank held under trust pursuant to Bhavana and Bhavya's applications for socialized housing with the Department of Human Settlements and Urban Development in relation to its projects.

Prepaid commissions pertain to the commission costs incurred to obtain contracts with customer. Amortization of commissions amounted to ₱39.3 million in 2023 and ₱77.8 million in 2022.

The carrying amount of software and licenses amounted to ₱32.3 million and ₱27.0 million as at December 31, 2023 and 2022, respectively. Amortization of software and licenses recorded as part of "Depreciation and amortization" account in the consolidated statements of comprehensive income amounted to ₱2.7 million in 2023 and ₱0.6 million in 2022 (see Note 18).

Materials and supplies are the excess construction materials and supplies from the construction of completed real estate projects.

Advances for asset purchase pertain to advance payments made to a seller of land which was subsequently acquired by the Group and classified as raw land in 2022 amounting to ₱209.4 million (see Note 9).

13. Loans Payable

This account consists of outstanding loans with:

	2023	2022
Local banks	₱11,133,593,226	₱11,708,430,709
Private funders	53,223,970	55,723,970
	₱11,186,817,196	₱11,764,154,679

Movements of this account follow:

	2023	2022
Balance at beginning of year	₱11,807,202,186	₱13,481,886,962
Availments	6,962,723,916	7,152,362,410
Payments	(7,552,224,045)	(8,827,047,186)
Balance at end of year	11,217,702,057	11,807,202,186
Unamortized debt issue cost	(30,884,861)	(43,047,507)
	11,186,817,196	11,764,154,679
Less current portion of loans payable	5,246,912,260	5,361,980,186
Long term portion of loans payable	₱5,939,904,936	₱6,402,174,493

Movements in debt issue cost are as follows:

	2023	2022
Balance at beginning of year	₱43,047,507	₱45,169,493
Additions	4,925,394	15,056,574
Amortization	(17,088,040)	(17,178,560)
Balance at end of year	₱30,884,861	₱43,047,507

Future repayment of the outstanding principal amounts of loans payable is as follows:

	2023	2022
Within one year	₱5,471,788,859	₱5,555,006,410
After one year but not more than three years	5,477,499,378	1,200,973,776
More than three years	268,413,820	5,051,222,000
	₱11,217,702,057	₱11,807,202,186

Local Bank Loans

These are loans from local banks which are interest-bearing and secured loans obtained to finance the Group's working capital requirements, project development and acquisition of properties. These loans have interest rates ranging from 5.50% to 9.10% in 2023, and 4.50% to 7.50 % p.a. in 2022 and 2021.

Details of outstanding local bank loans as at December 31 follow:

Purpose	Terms and Security	Effective interest rate (p.a.)	2023	2022
Short-term loans for working fund requirements	Unsecured and payable in full within one year	6.75% to 8.50%	₱1,907,500,000	₱2,300,000,000
Short-term loans for construction of Cebu Exchange	Unsecured and payable in full within one (1) year	8.50%	1,381,000,000	1,480,800,000
Construction of ACPT	Payable on a quarterly basis starting 4 th quarter of 2020 until July 2025; secured by ACPT building with carrying amount of ₱6,493.6 million and ₱6,182.8 million as at December 31, 2023 and 2022, respectively (see Note 10), and an escrow account amounting to ₱128.2 million as at December 31, 2023 and 2022 (see Note 12)	5.50%	1,094,737,497	1,420,396,130
Development of Green Projects	Unsecured and payable in full on February 6, 2025	6.35%	996,672,989	991,234,308
Construction of Lucima Residences	Payable on a quarterly basis starting 2024 until 2026; secured by Lucima Residences property with carrying amount of ₱794.5 million as at December 31, 2023 and 2022 (see Note 9), and an escrow account amounting to ₱21.1 million and ₱20.2 million as at December 31, 2023 and 2022, respectively (see Note 12)	6.17% to 8.78%	925,375,927	924,208,963
Construction of Sevina Park	Payable on a quarterly basis starting November 2023 until August 2026; secured by raw land with carrying amount of ₱386.2 million as at December 31, 2023 and 2022 (see Note 9), and an escrow account amounting to ₱18.1 million and ₱17.1 million as at December 31, 2023 and 2022, respectively (see Note 12)	6.25% to 8.49%	921,282,129	983,413,024
Construction of Eluria	Payable on January 5, 2027	6.37% to 9.10%	889,381,190	700,370,977
Short-term loan for working fund requirement of Savya	Unsecured and payable in full within one year	7.50% to 8.50%	709,475,244	–
Credit facility agreement for financing of receivables from buyers of units and parking slots in Savya Financial Center	Payable in full in 2024 and 2025; secured by receivables and contract assets from buyer of units and parking slots in Savya Financial Center with carrying amount of ₱618.5 million as at December 31, 2023	6.50% to 8.25%	620,514,316	613,843,820
Long-term loans for working fund requirements	Payable on May 22, 2026	7.53%	437,500,000	–
Short-term loans for working fund requirements	Payable on November 25, 2024	6.00%	374,538,096	496,250,000
Short-term loan of Lucima	Payable on September 16, 2024	7.16% to 7.50%	363,863,454	99,267,354
Short-term loan of Eluria	Payable on October 18, 2024	7.50%	247,500,000	–
Credit facility agreement for financing of receivables from buyers of units in Cazneau	Payable in full within one year	7.00%	218,002,497	–
Long-term loan of Lucima	Payable on March 25, 2025	7.16%	46,249,887	–
Construction of Savya Financial Center	Payable on a quarterly basis within three years from the date of initial drawdown until August 29, 2023; secured by unregistered real estate mortgage over raw land of SLDC with carrying amount of ₱1,434.8 million as at December 31, 2022	4.75%	–	891,672,357
Credit facility agreement for financing of receivables from buyers of units and parking slots in Cebu Exchange	Payable in full in 2023; secured by receivables and contract assets from buyer of units and parking slots in Cebu Exchange with carrying amount of ₱3.5 billion as at December 31, 2022	6.75% to 8.00%	–	806,973,776
			₱11,133,593,226	₱11,708,430,709

Construction of ACPT

In 2015, the Parent Company entered into an OLSA for a credit line of ₱2,000.0 million, to partially finance the cost of construction and development of the ACPT. The outstanding loan balance is secured by the ACPT building and a security trust agreement covering the maintenance of revenue and operating accounts, project receivables and project agreements. ALCO is required to maintain the following financial ratios based on its separate financial statements:

- Debt service coverage ratio (DSCR) of not more than 1.20x starting 2020 which is one year after the completion of ACPT
- Debt to equity ratio of:

<u>Period</u>	<u>Debt to Equity Ratio</u>
2015	2.00x
2016 to 2018	1.75x
2019 to 2025	1.50x

In 2020, the local bank amended the financial covenants of the OLSA, removing the DSCR requirement and changing it to be current ratio of at least 1.50x and a debt to equity ratio of not more than 2.00x based on the consolidated financial statements of the Group. As of December 31, 2023 and 2022, ALCO has current ratio of 2.3x and 2.4x, respectively, and debt to equity ratio of 1.4x and 1.5, respectively, based on its consolidated financial statements, which is compliant with the amended financial covenants.

Acquisition of land and construction of Savya Financial Center

In 2021, SLDC entered into a loan facility of ₱1,440.0 million with a local bank. The ₱1,440.0 million was fully drawn and was used to repay the ₱1.440.0 million outstanding loan under the MTL. The outstanding loan balance is secured by real estate mortgage over raw land property (see Note 9). SLDC is required to maintain a current ratio of at least 1.5x and a debt to equity ratio not exceeding 2.0x. The loan was fully settled in 2023.

Construction of Cebu Exchange

In 2017, CLLC entered into an OLSA for a credit line of ₱2,350.0 million with a local bank, to partially finance the development and construction of Cebu Exchange. Loan proceeds were received in several drawdowns within a period of three years after initial drawdown. The outstanding loan balance is secured by Cebu Exchange property and pledge of shares of ALCO and a non-controlling interest in CLLC (see Note 9). The loan was fully settled in 2022.

Construction of Sevina Park

In 2021, Cazneau entered into a long-term loan facility of ₱1.0 billion with a local bank to partially finance the construction of Sevina Park. Loan proceeds are available in multiple tranches for a period of three (3) years from the date of initial drawdown. The outstanding loan balance is secured by real estate mortgage over two parcels of land of Cazneau and grant of security interest over shares of ALCO. Moreover, Cazneau is required to maintain debt to equity ratio of not more than 2.00x and current ratio of not less than 1.50x.

The debt to equity and current ratio of Cazneau as at December 31, 2023 based on its financial statements is 0.9x and 1.6x, respectively, which are compliant with the requirements of the term loan.

Construction of Lucima Residences

In 2021, the Company entered into a term loan facility of ₱930.0 million with a local bank to partially finance the construction of Lucima Residences. Loan proceeds are available in multiple tranches for a period of 3 years from the date of initial drawdown. The outstanding loan balance is secured by real estate mortgage on the land of Bhavana located in Cebu City. Moreover, Bhavana is required to maintain debt to equity ratio of not more than 2.00x, current ratio of not less than 1.50x and project debt to equity ratio not exceeding 0.50x.

The debt to equity ratio, current ratio and project debt to equity ratio of Bhavana as at December 31, 2023 based on its financial statements is 1.6x, 1.7x and 0.5x, respectively, which are compliant with the requirements of the term loan.

Construction of Eluria

In 2022, Bhavya entered into a term loan facility with a local bank to partially finance the construction of Eluria. Loan proceeds are available in multiple tranches from the date of initial drawdown. The outstanding loan balance is secured by real estate mortgage on the land of Bhavya. Moreover, Bhavya is required to maintain debt to equity ratio of not more than 2.0x, current ratio of not less than 1.5x and project debt to equity ratio not exceeding 0.5x.

The debt to equity ratio, current ratio and project debt to equity ratio of Bhavya as at December 31, 2023 based on its financial statements is 1.5x, 1.9x and 0.5x, respectively, which are compliant with the requirements of the term loan.

Development of Green Projects

On February 14, 2020, ALCO entered into a term loan agreement of ₱1,000.0 million with a local bank to obtain financing for the Group's eligible green projects, including land banking, investments and refinancing in relation to eligible green projects. A drawdown of ₱1,000.0 million was made within the same year. ALCO is required to submit a regular disbursement report to the bank soon after the date the proceeds was utilized to confirm that the proceeds has been used for the eligible green projects.

The Group is required to maintain a debt-to-equity ratio of not more than 2.0x and current ratio of not less than 1.5x on a consolidated basis. For the years ended December 31, 2023, 2022 and 2021, the Group was fully compliant with these debt covenants.

Private Funders

Outstanding balances of the loans from private funders amounting to ₱53.2 million and ₱55.7 million as at December 31, 2023 and 2022, respectively, have interest rates of 4.13% p.a. to 5.30% p.a. in 2023 and 3.50% p.a. to 4.13% p.a. in 2022, and are unsecured and are for working capital requirements of the Group.

Capitalized Borrowing Costs

Borrowing costs capitalized are as follows:

	Note	2023	2022	2021
Loans payable		₱66,326,656	₱66,322,461	₱478,859,663
Bonds payable	14	–	80,580,793	73,390,131
		₱66,326,656	₱146,903,254	₱552,249,794

The above is distributed as follows:

	Note	2023	2022	2021
Real estate for sale	9	₱66,326,656	₱144,446,120	₱549,762,344
Investment properties	10	–	2,457,134	2,487,450
		₱66,326,656	₱146,903,254	₱552,249,794

The capitalization rates used to determine general borrowing costs eligible for capitalization ranges from 3.00% to 7.50% in 2023, 2022 and 2021.

Interest Expense

Total interest expense charged under “Finance costs” consists of the following (see Note 19):

	Note	2023	2022	2021
Interest expense on:				
Loans payable and advances from non-controlling interests		₱550,390,848	₱399,341,397	₱158,599,452
Bonds payable	14	465,794,610	98,531,070	116,638,811
		₱1,016,185,458	₱497,872,467	₱275,238,263

14. Bonds Payable

As at December 31, 2023 and 2022, this account consists of:

	2023	2022
Bonds payable	₱6,000,000,000	₱6,000,000,000
Unamortized debt issue cost	(58,477,587)	(74,228,852)
	₱5,941,522,413	₱5,925,771,148

Movement in debt issue cost in 2023 and 2022 are as follows:

	2023	2022
Balance at beginning of year	₱74,228,852	₱33,405,821
Additions	–	48,963,860
Amortization	(15,751,265)	(8,140,829)
Balance at end of year	₱58,477,587	₱74,228,852

In October 2019, the BOD of ALCO approved the filing of a registration statement for the shelf registration of ₱6.0 billion fixed rate ASEAN Green Bonds (the “Bonds”) and the initial tranche of ₱2.0 billion bonds, with an oversubscription option of up to ₱1.0 billion.

In January 2020, the SEC approved the registration of the Bonds and the issuance of the initial tranche of the Bonds. On February 6, 2020, ALCO issued the initial tranche of the Bonds amounting to ₱2.0 billion with an oversubscription of ₱1.0 billion. It has a term ending five years from the issue date or on February 6, 2025, with a fixed interest rate of 6.35% p.a. and an early redemption option on the 3rd and 4th year from issue date. The proceeds of the initial tranche is for the development of eligible green projects and payment of certain outstanding loans of the Group.

In October 2022, the BOD of ALCO approved the remaining second tranche of the Bonds of up to ₱3.0 billion. In December 2022, the SEC approved the offer supplement for the second tranche amounting to ₱2.4 billion with an oversubscription of up to ₱0.6 billion. The Bonds have a term ending five years from the issue date with a fixed interest rate of 8.00% p.a. and early redemption option on the 3rd and 4th year from issue date, and term ending seven years from the issue date with a fixed interest rate of 8.7557% p.a. and early redemption option on the 5th and 6th year from issue date. The proceeds of the Bonds is for the development of eligible green projects and payment of certain outstanding loans of the Group.

ALCO shall maintain the following financial ratios, with testing to be done on an annual basis, for as long as any of the ASEAN Green Bonds remain outstanding:

(a) Debt-to-Equity Ratio of not more than 2:1; and

(b) Current Ratio of not less than 1.5:1.

For the avoidance of doubt, any relevant Indebtedness to be incurred to refinance, in the same currency or its equivalent amount, an existing relevant Indebtedness outstanding on the Issue Date or any testing date, shall not be counted for purposes of computing additional relevant Indebtedness provided that such relevant Indebtedness outstanding on the Issue Date or the relevant testing date is settled within ninety (90) calendar days from incurrence of such additional relevant Indebtedness.

In the determination of any particular amount of Indebtedness in connection with these financial covenants, guarantees, security interests or obligations with respect to letters of credit supporting the relevant Indebtedness otherwise included in the determination of such particular amount shall not be included.

Testing of both financial covenants shall be done on April 30 of each year, using the December 31 audited consolidated financial statements of the Group.

As at December 31, 2023 and 2022, the Group is compliant with these financial ratios. Capitalized borrowing costs and interest expense incurred on the Bonds amounted to nil and ₱465.8 million, respectively, in 2023. Capitalized borrowing costs and interest expense incurred on the Bonds amounted to ₱80.6 million and ₱98.5 million, respectively, in 2022 (see Note 13).

15. Accounts Payable and Other Liabilities

This account consists of:

	Note	2023	2022
Accounts payable:			
Third parties		₱247,494,311	₱317,446,631
Related party	24	3,349,798	10,068,355
Accrued:			
Construction costs		641,526,880	385,603,143
Interest		280,805,743	259,794,914
Personnel costs		39,014,439	156,430,810
Others		170,377,249	24,117,038
Deferred output VAT		850,087,182	769,967,164
Retention payable		604,158,754	635,086,197
Payable to customers		395,652,973	347,405,421
Security deposits	22	109,163,602	127,791,142
Advance rent	22	66,048,657	79,069,176
Withholding taxes payable		39,510,742	41,075,896
Construction bonds		39,082,585	22,020,484
Dividend payable		5,686,177	187,093,749
Income tax payable		–	838,178
Others		129,102,022	18,390,005
		₱3,621,061,114	₱3,382,198,303

Accounts payable, which are unsecured, noninterest-bearing and are normally settled within 30 days to one (1) year, consist mainly of liabilities to contractors and suppliers.

Accrued expenses are expected to be settled within the next 12 months. Other accrued expenses pertain to management and professional fees, utilities, commissions, advertising and other expenses.

Deferred output VAT pertains to VAT from sales of property on installments and receivables from leasing operations. If the payments in the year of sale do not exceed twenty-five percent (25%) of the gross selling price, the sale will be considered under installment, in which case VAT will be paid based on collections.

Retention payable, which will be released after completion and satisfaction of the terms and conditions of the construction contract, pertains to amount retained by the Group from the contractors' progress billings for the real estate projects of the Group.

Payable to customers include reservation fees and collections received from prospective lessees or buyers, which are and to be applied as security deposits upon execution of lease contracts or against the total contract price of the real estate sale. These are recorded at face amount.

Security deposits pertain to the deposits made by the lessees of the ACPT, Arya retail units, and dormitory units which are refundable upon termination of the lease less any unsettled balances.

Advance rent pertains to the payments made in advance by the tenants to be applied to their rent payable in the immediately succeeding months or in the last three (3) months of the lease term.

Construction bonds represent noninterest-bearing deposits made by the lessees before the start of its construction in the ACPT and refundable upon fulfillment of contract provisions.

Other payables include statutory liabilities to SSS, PhilHealth and HDMF, as well as payables to certain buyers as at cutoff date.

16. Equity

The details of the Parent Company's number of common and preferred shares as at December 31, 2023, 2022 and 2021 are as follows:

	Preferred	Common
Authorized	50,000,000	16,368,095,199
Par value per share	₱1.00	₱0.18
Issued	48,500,000	5,318,095,199
Outstanding	28,500,000	5,318,095,199

Preferred Shares

The Parent Company's preferred shares consisting of Series B, Series C and Series D preferred shares are cumulative, nonvoting, nonparticipating and nonconvertible. The movements and details of the issued and outstanding preferred shares are as follows:

	2023		2022		2021	
	Number of shares	Amount	Number of shares	Amount	Number of shares	Amount
Balance at beginning of year	48,500,000	₱48,500,000	48,500,000	₱48,500,000	42,500,000	₱42,500,000
Issuance during the year	-	-	-	-	6,000,000	6,000,000
Balance at end of year	48,500,000	48,500,000	48,500,000	48,500,000	48,500,000	48,500,000
Treasury shares	(20,000,000)	(20,000,000)	(20,000,000)	(20,000,000)	(20,000,000)	(20,000,000)
Parent Company's shares held by a subsidiary	(12,500,000)	(12,500,000)	(12,500,000)	(12,500,000)	(12,500,000)	(12,500,000)
Outstanding	16,000,000	₱16,000,000	16,000,000	₱16,000,000	16,000,000	₱16,000,000

On December 6, 2021, the Parent Company redeemed all the outstanding 20.0 million Series B preferred shares equal to its offer price plus any accrued and unpaid cash dividends due as of date. Treasury stock pertaining to the redemption of 20.0 million Series B preferred shares recognized at cost amounted to ₱2,000.0 million as at December 31, 2021. On May 4, 2022, the BOD of the Parent Company approved the amendment of the Parent Company's Articles of Incorporation (AOI) to reduce the authorized capital stock by ₱2,000.0 million as a result of the redemption and cancellation of the Series B preferred shares. The application to amend the Parent Company's AOI is pending as at our report date.

On December 3, 2021, the Parent Company made a follow-on offering of 6.0 million cumulative, nonvoting, nonparticipating and nonconvertible Peso-denominated preferred shares (the "Series D preferred shares"), with ₱1.00 par value a share at the issuance price of ₱500 a share. Excess of the proceeds over the total par value amounting to ₱2,994.0 million and transaction costs of ₱29.6 million were recognized as addition and reduction to additional paid-in capital, respectively.

In June 2019, the Company made a follow-on offering of 10.0 million cumulative, nonvoting, nonparticipating and nonconvertible Peso-denominated preferred shares (the “Series C Preferred Shares”) with ₱1.00 par value a share at the issuance price of ₱100 a share. Excess of the proceeds over the total par value amounting to ₱990.0 million and transactions costs of ₱12.5 million were recognized as additional and reduction to additional paid-in capital, respectively.

In 2016, ALCO issued 12.5 million cumulative, nonvoting, nonparticipating and nonconvertible Peso-denominated preferred shares (the “Series A preferred shares”) with ₱1.00 par value a share to MPI. Also in 2016, the Company made a follow-on offering of 20.0 million cumulative, nonvoting, nonparticipating, and nonconvertible Peso-denominated preferred shares (the “Series B preferred shares”) with ₱1.00 par value a share at the issuance price of ₱100 a share.

Common Shares

As at December 31, 2023 and 2022, the Parent Company has issued and outstanding common shares of 5,318,095,199 at ₱0.18 par value equivalent to ₱957.3 million.

Common and Preferred Shares Listed with PSE

The details and movements of the common and preferred shares listed with PSE follows:

Date of SEC Approval	Type of Issuance	No. of Shares Issued (Redeemed)	Issue/Offer Price
1996	Initial public offering	351,000,000	₱1.00
1998	Payment of subscription	256,203,748	1.00
1999	Stock dividends	410,891,451	1.00
2009	Payment of subscription	628,770,000	0.20
2010	Payment of subscription	100,000,000	0.20
2011	Payment of subscription	2,200,000,000	0.20
2016	Public offering of Series “B” preferred shares	20,000,000	100
2019	Public offering of Series “C” preferred shares	10,000,000	100
2021	Public offering of Series “D” preferred shares	6,000,000	500
2021	Redemption of Series “B” preferred shares	(20,000,000)	100

The Parent Company has 1,921 and 1,935 stockholders as at December 31, 2023 and 2022, respectively.

Dividend Declaration

The Parent Company’s BOD and stockholders approved the following cash dividends to preferred and common stockholders:

Declaration Date	Stockholders of			Amount	Dividend per Share
	Record Date	Payment Date	Share		
October 25, 2023	November 29, 2023	December 27, 2023	Series C preferred shares	₱17,319,000	₱1.7319
October 25, 2023	November 13, 2023	December 4, 2023	Series D preferred shares	45,000,000	7.5000
August 2, 2023	September 4, 2023	September 28, 2023	Series C preferred shares	17,319,000	1.7319
August 2, 2023	August 16, 2023	September 4, 2023	Series D preferred shares	45,000,000	7.5000
June 30, 2023	July 17, 2023	August 10, 2023	Common Shares	63,817,142	0.012
May 3, 2023	June 1, 2023	June 27, 2023	Series C preferred shares	17,319,000	1.7319
May 3, 2023	May 17, 2023	June 5, 2023	Series D preferred shares	45,000,000	7.5000
January 25, 2023	March 1, 2023	March 27, 2023	Series C preferred shares	17,319,000	1.7319
January 25, 2023	February 8, 2023	March 3, 2023	Series D preferred shares	45,000,000	7.5000
				₱313,093,142	

Declaration Date	Stockholders of		Share	Dividend per	
	Record Date	Payment Date		Amount	Share
October 26, 2022	December 5, 2022	December 27, 2022	Series C preferred shares	₱17,319,000	₱1.7319
October 26, 2022	November 14, 2022	December 3, 2022	Series D preferred shares	45,000,000	7.5000
August 5, 2022	September 1, 2022	September 27, 2022	Series C preferred shares	17,319,000	1.7319
August 5, 2022	August 19, 2022	September 3, 2022	Series D preferred shares	45,000,000	7.5000
June 24, 2022	July 11, 2022	August 4, 2022	Common shares	63,817,142	0.012
May 4, 2022	June 2, 2022	June 27, 2022	Series C preferred shares	17,319,000	1.7319
May 4, 2022	May 19, 2022	June 3, 2022	Series D preferred shares	45,000,000	7.5000
February 23, 2022	March 10, 2022	March 27, 2022	Series C preferred shares	17,319,000	1.7319
January 26, 2022	February 11, 2022	March 3, 2022	Series D preferred shares	45,000,000	7.5000
				₱313,093,142	

Declaration Date	Stockholders of		Share	Dividend per	
	Record Date	Payment Date		Amount	Share
October 20, 2021	December 3, 2021	December 27, 2021	Series C preferred shares	₱17,319,000	₱1.730
October 20, 2021	November 16, 2021	December 6, 2021	Series B preferred shares	35,229,000	1.760
August 4, 2021	September 7, 2021	September 27, 2021	Series C preferred shares	17,319,000	1.730
August 4, 2021	August 20, 2021	September 6, 2021	Series B preferred shares	35,229,000	1.760
June 25, 2021	July 9, 2021	July 30, 2021	Common shares	63,817,142	0.012
May 5, 2021	June 7, 2021	June 27, 2021	Series C preferred shares	17,319,000	1.730
May 5, 2021	May 19, 2021	June 6, 2021	Series B preferred shares	35,229,000	1.760
January 27, 2021	March 8, 2021	March 27, 2021	Series C preferred shares	17,319,000	1.730
January 27, 2021	February 15, 2021	March 6, 2021	Series B preferred shares	35,229,000	1.760
				₱274,009,142	

Other Equity Reserves

This account consists of:

	Note	2023	2022	2021
Effect of changes in the Parent Company's ownership interest in subsidiaries		₱169,002,018	₱169,002,018	₱169,002,018
Cumulative remeasurement gains on net retirement asset or liability - net of tax	21	40,402,986	45,532,590	1,548,221
Stock options		7,161,827	7,161,827	7,080,164
		₱216,566,831	₱221,696,435	₱177,630,403

Movements of this account is as follows:

	Note	2023	2022	2021
Balance at beginning of year		₱221,696,435	₱177,630,403	₱230,363,146
Remeasurement gain (loss) on net retirement liability - net of tax and effect of CREATE Law in 2021	21	(5,129,604)	43,984,369	7,170,628
Stock options granted and fair value changes	18	-	81,663	594,611
Excess of acquisition cost over the non-controlling interest acquired in a subsidiary	4	-	-	(60,497,982)
Balance at end of year		₱216,566,831	₱221,696,435	₱177,630,403

Effect of Changes in the Parent Company's Ownership Interest in a Subsidiary

In December 2021, the Parent Company purchased 214,351 common and 118,982 preferred shares representing 40% of the ownership and voting rights of CLLC for ₱113.2 million from RSBV resulting to 100% ownership of the Parent Company in CLLC. The difference between the acquisition cost and book value amounting to ₱60.5 million was recorded as reduction to equity reserves (see Note 4).

Stock Options

On October 16, 2009, the stockholders approved the 2009 ALCO Stock Option Plan with the objective of providing material incentive to qualified employees of the Group. The total amount of shares which are available and may be issued for this purpose will amount to 10% of ALCO's total outstanding capital stock at any given time. The period during which a Qualified Employee may exercise the option to purchase such number of common shares granted to him/her will be three (3) years commencing after he or she has rendered the mandatory one year service to the Corporation in accordance with the following schedule:

- i. Within the first 12 months from grant date - up to 33.33%
- ii. Within the 13th to the 24th month from grant date - up to 33.33%
- iii. Within the 25th to 36th month from grant date - up to 33.33%

On December 14, 2018, the BOD approved granting options equivalent to not more than 90.0 million common shares to its qualified employees. On June 26, 2020, the number of options granted and issued to qualified employees amounted to 55.4 million shares. The total fair value of stock options granted which amounted to ₱7.2 million were estimated on the date of grant using the Black-Scholes Merton (BSM) Formula taking into the account the terms and conditions upon which the options were granted. The BSM Formula utilized inputs namely, market value of the share, time to maturity, dividend yield, and risk free rate.

Fair value of each option at grant date is ₱0.14. Assumptions used to determine the fair value of the stock options are as follow:

Weighted average share price	₱0.65
Exercise price	₱0.50
Expected volatility	2.40%
Dividend yield	1.32%
Risk-free interest rate	1.35%

On March 22, 2023, the BOD, during the joint Board and Stock Option and Compensation Committee meeting, approved the proposed amendments to the 2020 Stock Option Plan where the percentage of shares to be allocated as option shares is reduced from 10% to 5% of the outstanding capital stock, provided that ALCO reserves its right to subsequently increase the allocated number of option shares in accordance with the Securities Regulation Code.

An application was filed with the SEC anew for exemption from registration of the option shares to be allocated under the 2020 Stock Option Plan and is pending resolution.

As at December 31, 2023 and 2022, none of the qualified employees have exercised their options. The Group's stock options have already expired as at December 31, 2023 and 2022.

Use of Proceeds

Series D Preferred Shares

The estimated gross proceeds from the offer of Series D preferred shares amounted to ₱3,000.0 million. The actual net proceeds from the offer of the shares, after deducting the related expenses to the offer, amounted to ₱2,966.7 million.

The following table shows the breakdown of the use of the proceeds which have been fully utilized as at December 31, 2023 and 2022:

Purpose	Actual Disbursements (amounts in millions)
Redemption of Series B Preferred Shares	₱2,000.0
Savya Financial Center and Cebu Exchange Projects	966.7
Total	₱2,966.7

Green Bonds – Second Tranche

The estimated gross proceeds from the offer of the second tranche of the Bonds amounted to ₱2,944.7 million. The actual net proceeds from the offer of the shares, after deducting the related expenses to the offer, amounted to ₱2,949.0 million.

The following tables show the breakdown of the use of the proceeds (amounts in millions):

Purpose	Per Offer Supplement	Actual Net Proceeds	Actual Disbursement as at December 31, 2023	Balance for Disbursement as at December 31, 2023
Development of various projects	₱2,550.0	₱2,550.0	₱–	₱2,550.0
Repayments of loans that financed the construction and development of ACPT	450.0	399.0	225.0	174.0
Total	₱3,000.0	₱2,949.0	₱225.0	₱2,724.0

On February 21, 2024, the BOD approved the reallocation of the use of proceeds of the Bonds effective March 22, 2024, as follows (amounts in millions):

Green Bonds - Tranche 1

Project	Actual Net Proceeds	Proposed Reallocation
Savya Financial Center or other Eligible Green Projects	₱1,500.0	₱1,351.0
Manila Long-Term Project	1,140.0	1,289.0
Arthaland Century Pacific Tower	309.0	309.0
Total	₱2,949.0	₱2,949.0

Green Bonds - Tranche 2

Project	Actual Net Proceeds	Proposed Reallocation
Makati CBD Residential Project 1	₱600.0	₱226.0
Makati CBD Residential Project 3	450.0	–
Project JL	500.0	–
Project Midtown	1,000.0	1,120.0
ACPT Loan and Others	399.0	225.0
Project Olive	–	1,378.0
Total	₱2,949.0	₱2,949.0

17. Revenues

The Group's revenues are as follows:

	Note	2023	2022	2021
Real estate sales of:				
Savya Financial Center		₱2,392,608,813	₱435,347,696	₱975,128,529
Lucima Residences		1,512,300,615	917,746,872	–
Cebu Exchange		986,256,059	520,354,368	1,354,517,333
Sevina Park		794,498,165	722,540,902	299,297,701
Eluria		565,910,408	–	–
		6,251,574,060	2,595,989,838	2,628,943,563
Leasing revenue	22	366,299,089	308,367,000	325,500,935
Property management fees		21,050,433	18,334,356	17,754,758
		₱6,638,923,582	₱2,922,691,194	₱2,972,199,256

Revenue recognized over time amounted to ₱6,164.8 million in 2023, ₱2,444.0 million in 2022 and ₱2,972.2 million in 2021. Revenue recognized at a point in time consisting of lots sold amounted to ₱474.1 million in 2023, ₱478.7 million in 2022 and nil in 2021. Real estate sales recognized using the POC method amounted to ₱5,777.5 million in 2023, ₱2,117.3 million in 2022 and ₱2,628.9 million in 2021.

Leasing revenue pertains to rent income and CUSA earned from various lease contracts of the Parent Company in ACPT, retail units of MPI in Arya Residences and dormitory units in Courtyard Hall, in which rent income is recognized on a straight-line basis under PAS 17, *Leases*.

Property management fees pertain to services rendered by APPS in the management and maintenance of all common areas of Arya Residences, Arthaland Century Pacific Tower, and Cebu Exchange. The service contract with Arya Residences Condominium Corporation had an initial term of seven (7) years from December 1, 2014 and the engagement was renewed for another five (5) years commencing on December 1, 2021. The terms of the service contracts with Arthaland Century Pacific Tower Condominium Corporation and Cebu Exchange Condominium Corporation are seven (7) years from August 1, 2018 and five (5) years from September 1, 2023, respectively.

18. Operating Expenses

Operating expenses are classified as follows:

	2023	2022	2021
Administrative	₱821,439,823	₱616,716,251	₱438,756,665
Selling and marketing	529,115,673	255,280,513	299,702,134
	₱1,350,555,496	₱871,996,764	₱738,458,799

Details of operating expenses by nature are as follows:

	Note	2023	2022	2021
Personnel costs		₱276,523,524	₱243,066,638	₱202,731,197
Advertising		265,716,476	169,818,432	163,666,488
Commissions		263,399,197	85,462,081	136,035,646
Taxes and licenses		174,634,585	108,814,035	35,991,672
Communication and office expenses		111,166,961	61,225,843	38,445,777
Depreciation and amortization	11	62,614,519	43,445,740	31,605,519
Transportation and travel		60,516,180	38,230,621	18,742,075
Management and professional fees		42,641,046	54,585,146	62,353,498
Utilities		36,331,964	10,713,419	2,423,146
Insurance		24,912,851	20,840,024	18,531,639
Repairs and maintenance		10,565,940	11,361,198	4,797,950
Rent	22	6,133,894	3,601,857	2,313,138
Representation		1,280,730	1,204,856	3,503,647
Write-off of receivables from non-affiliated entity		-	8,699,911	11,559,066
Others		14,117,629	10,926,963	5,758,341
		₱1,350,555,496	₱871,996,764	₱738,458,799

Personnel costs consist of:

	Note	2023	2022	2021
Salaries and other employee benefits		₱258,855,447	₱216,296,070	₱174,978,147
Retirement expense	21	17,668,077	26,688,905	27,158,439
Stock options granted and fair value changes	16	-	81,663	594,611
		₱276,523,524	₱243,066,638	₱202,731,197

19. Finance Costs

This account consists of:

	Note	2023	2022	2021
Interest expense	13	₱1,016,185,458	₱497,872,467	₱275,238,263
Bank charges		4,164,974	2,799,997	2,590,682
		₱1,020,350,432	₱500,672,464	₱277,828,945

20. Other Income - Net

This account consists of:

	Note	2023	2022	2021
Interest income	6	₱293,392,563	₱28,605,128	₱3,537,246
Gain on repossession	9	96,979,144	5,398,638	–
Realized gain on disposals of financial assets at FVPL	7	73,157,830	30,063,000	23,603,206
Foreign exchange gains		4,437,686	8,540,438	368,205
Gain on sale of investment properties	10	1,198,576	–	–
Unrealized holding gains (losses) on financial assets at FVPL	7	858,794	2,215,632	(6,258,905)
Gain (loss) on disposal of property and equipment	11	(857,717)	369,071	(545,561)
Others		52,086,597	(7,140,013)	6,942,915
		₱521,253,473	₱68,051,894	₱27,647,106

21. Net Retirement Liability (Asset)

The Group has a funded and non-contributory defined benefit retirement plan covering all of its qualified employees. The retirement benefits are based on years of service and compensation on the last year of employment as determined by an independent actuary. The normal retirement age is 60 with a minimum of five years of credited service. The plan also provides for an early retirement at age 50 with minimum of five years of credited service or late retirement after age 60, both subject to the approval of the Company's BOD.

The plan is exposed to interest rate risks and changes in the life expectancy of qualified employees. The plan is not exposed to significant concentrations of risk on the plan assets.

There are no unusual or significant risks to which the retirement liability exposes the Group. However, in the event a benefit claim arises under the retirement liability, the benefit shall immediately be due and payable from the Parent Company.

The following tables summarize the components of retirement benefit costs recognized in the consolidated statements of comprehensive income for the year ended December 31, 2023 (based on the report of an independent actuary dated January 12, 2024).

Details of retirement expense is as follows (see Note 18):

	2023	2022	2021
Current service cost	₱19,830,224	₱23,235,167	₱22,933,142
Net interest cost	(2,162,147)	3,453,738	4,225,297
	₱17,668,077	₱26,688,905	₱27,158,439

Net retirement asset and net retirement liability presented in the consolidated statements of financial position as at December 31, 2023 and 2022 are as follows:

	2023	2022
Net retirement liability	₱5,145,894	₱2,545,060
Net retirement asset	(14,151,768)	(36,058,483)
	(₱9,005,874)	(₱33,513,423)

The movements of net retirement liability (asset) recognized in the consolidated statements of financial position are as follows:

	2023	2022	2021
Balance at beginning of year	(₱33,513,423)	₱118,443,498	₱101,496,418
Current service cost	19,830,224	23,235,167	22,933,142
Net interest cost	(2,162,147)	3,453,738	4,225,297
Contributions to retirement plan assets	-	(120,000,000)	-
Remeasurement losses (gains) on:			
Change in financial assumptions	14,700,839	(29,691,134)	(2,314,401)
Experience adjustments	(6,955,820)	(35,951,491)	(9,133,789)
Return on plan assets	2,626,156	2,899,106	1,296,104
Change in demographic assumptions	-	-	(59,273)
Effect of asset ceiling	(3,531,703)	4,097,693	-
Balance at end of year	(₱9,005,874)	(₱33,513,423)	₱118,443,498

The funded status and amounts recognized in the consolidated statements of financial position for the net retirement liability (asset) as at December 31, 2023 and 2022 are as follows:

	2023	2022
Present value of retirement liability	₱133,813,065	₱105,737,174
Fair value of plan assets	(143,680,782)	(143,348,290)
	(9,867,717)	(37,611,116)
Effect of asset ceiling	861,843	4,097,693
	(₱9,005,874)	(₱33,513,423)

While there are no minimum funding requirements in the country, any size of underfunding may pose a cash flow risk in about ten years' time when a significant number of employees is expected to retire.

As of December 31, 2023 and 2022, the plan is overfunded by ₱9.9 million and ₱37.6 million based on the latest actuarial valuation.

Changes in the present value of the retirement liability are as follows:

	2023	2022	2021
Balance at beginning of year	₱105,737,174	₱158,888,009	₱152,389,179
Current service cost	19,830,224	23,235,167	22,933,142
Interest cost	7,634,224	8,087,128	6,019,373
Benefits paid from plan assets	(7,133,576)	(18,830,505)	(10,946,222)
Remeasurement losses (gains) on:			
Change in financial assumptions	14,700,839	(29,691,134)	(2,314,401)
Experience adjustments	(6,955,820)	(35,951,491)	(9,133,789)
Change in demographic assumptions	-	-	(59,273)
Balance at end of year	₱133,813,065	₱105,737,174	₱158,888,009

Changes in the fair value of plan assets are as follows:

	2023	2022	2021
Balance at beginning of year	₱143,348,290	₱40,444,511	₱50,892,761
Interest income	10,092,224	4,633,390	1,794,076
Benefits paid from plan assets	(7,133,576)	(18,830,505)	(10,946,222)
Remeasurement loss on return on plan assets	(2,626,156)	(2,899,106)	(1,296,104)
Contribution to retirement plan assets	-	120,000,000	-
Balance at end of year	₱143,680,782	₱143,348,290	₱40,444,511

Plan assets are primarily composed of cash and cash equivalents, as well as unit investment trust accounts and do not comprise any of the Group's own financial instruments or any of its assets occupied and/or used in operations.

The cumulative remeasurement gains (losses) on net retirement liability/asset recognized in OCI as at December 31 are as follows:

	2023		
	Cumulative Remeasurement Gains	Deferred Tax (see Note 23)	Net
Balance at beginning of year	₱60,825,176	₱15,292,586	₱45,532,590
Remeasurement loss	(6,839,472)	(1,709,868)	(5,129,604)
Balance at end of year	₱53,985,704	₱13,582,718	₱40,402,986
	2022		
	Cumulative Remeasurement Gains	Deferred Tax (see Note 23)	Net
Balance at beginning of year	₱2,179,350	₱631,129	₱1,548,221
Remeasurement gain	58,645,826	14,661,457	43,984,369
Balance at end of year	₱60,825,176	₱15,292,586	₱45,532,590

	2021		
	Cumulative Remeasurement Gains (Losses)	Deferred Tax (see Note 23)	Net
Balance at beginning of year	(₱8,032,009)	(₱2,409,602)	(₱5,622,407)
Remeasurement gain	10,211,359	2,639,131	7,572,228
Effect of changes in tax rates due to CREATE Law	–	401,600	(401,600)
Balance at end of year	₱2,179,350	₱631,129	₱1,548,221

The principal assumptions used for the purpose of the actuarial valuation are as follows:

	2023	2022
Discount rate	6.09% - 6.12%	7.22%
Salary projection rate	6.00%	6.00%
Average remaining service years	21.4 to 31.5	20.0 to 33.1

The sensitivity analysis based on reasonable possible changes of assumptions as at December 31, 2023 and 2022 are presented below.

	Change in Assumption	Effect on Present Value of Retirement Liability	
		Discount Rate	Salary Projection Rate
December 31, 2023	+1%	(₱12,061,291)	₱14,194,547
	-1%	14,327,368	(12,176,204)
December 31, 2022	+1%	(₱9,922,241)	₱11,790,003
	-1%	11,763,643	(10,114,747)

The expected future benefit payments within the next ten years are as follows:

Financial Year	Amount
2024	₱33,737,380
2025	882,987
2026-2030	18,305,527
2031-2034	104,457,796

The weighted average duration of the retirement benefit obligation as at December 31, 2023 and 2022 are 10.3 years to 25.2 years and 10.5 years to 25.3 years, respectively.

22. Commitments

Operating Lease Commitments - Group as Lessor

The Parent Company entered into various lease agreements in ACPT for periods ranging from one (1) year to 10 years. Majority of lease agreements include an escalation clause of 5% every year. The lease contracts do not provide for any contingent rent.

In addition, MPI has various lease agreements for its retail units in Arya Residences. The term of the lease ranges from two (2) to five (5) years. The lease agreements also provide for various escalation rates for the duration of the agreements.

Moreover, Cazneau has entered into lease agreements for its dormitory units in Courtyard Hall. The term is renewable every semester.

Leasing revenue recognized from these operating leases amounted to ₱366.3 million in 2023, ₱308.4 million in 2022 and ₱325.5 million in 2021 (see Note 17). Lease receivables amounted to ₱170.4 million and ₱123.9 million as at December 31, 2023 and 2022, respectively (see Note 8). Accrued rent receivable amounted to ₱39.4 million and ₱46.9 million as at December 31, 2023 and 2022, respectively (see Note 8). Advance rent from tenants amounted to ₱66.0 million and ₱79.1 million as at December 31, 2023 and 2022, respectively. Security deposits, which may be applied to unsettled balances or refunded at the end of the lease term, amounted to ₱109.2 million and ₱127.8 million as at December 31, 2023 and 2022, respectively (see Note 15).

The future minimum lease payments to be received under non-cancellable operating leases as at December 31 are as follows:

	2023	2022
Within one year	₱186,081,037	₱215,610,156
After one year but not more than five years	274,949,803	261,900,555
More than five years	–	6,545,550
	₱461,030,840	₱484,056,261

Operating Lease Commitment - Group as Lessee

The Parent Company is a lessee under non-cancellable operating leases. For short-term and low value leases, rent expense recognized amounted to ₱6.1 million in 2023, ₱3.6 million in 2022 and ₱2.3 million in 2021 (see Note 18).

23. Income Taxes

The components of income tax expense are as follows:

	Note	2023	2022	2021
Reported in Profit or Loss				
Current:				
RCIT		₱180,158,033	₱157,618,212	₱50,194,798
Final taxes		72,764,819	11,670,436	4,916,752
MCIT		21,550,545	7,117,905	6,848,361
Gross income tax (GIT)		5,487,544	5,120,220	5,191,339
		279,960,941	181,526,773	67,151,250
Deferred		169,705,162	195,310,865	(55,255,650)
		₱449,666,103	₱376,837,638	₱11,895,600
Reported in OCI				
Deferred tax related to remeasurement gains on net retirement asset or liability	21	₱1,709,868	(₱14,661,457)	(₱2,639,131)

Deferred Tax Assets and Deferred Tax Liabilities

The components of the Group's recognized deferred tax assets and liabilities are as follows:

	2023	2022
Deferred tax assets:		
NOLCO	₱489,288,250	₱325,083,921
Retirement liability	31,162,343	19,118,697
Advance rent	13,972,895	17,686,010
Excess MCIT over RCIT	10,758,826	3,517,773
Excess of commission expense over commissions paid	8,172,757	–
Allowance for impairment losses	436,698	528,771
Unrealized foreign exchange loss	10,367	4,111
	553,802,136	365,939,283
Deferred tax liabilities:		
Cumulative gain on change in fair value of investment properties	1,965,361,360	1,758,663,966
Excess of financial over taxable gross profit	586,111,764	457,850,213
Depreciation of investment properties	52,373,261	42,365,389
Actuarial gain or loss	13,979,394	–
Transfer of fair value to property and equipment	10,108,826	10,333,467
Accrued rent receivable	9,340,072	9,326,793
Capitalized debt issue costs	7,806,996	7,979,526
Unrealized foreign exchange gain	1,577,690	2,230,079
Gain on repossession of real estate for sale	–	1,327,338
	2,646,659,363	2,290,076,771
Net deferred tax liabilities	₱2,092,857,227	₱1,924,137,488

As at December 31, 2023 and 2022, the Group did not recognize deferred tax assets relating to the following:

	2023	2022
Excess MCIT over RCIT	₱5,324,366	₱13,890,029
NOLCO	–	11,520,581
	₱5,324,366	₱25,410,610

Management has assessed that these may not be realized in the future.

NOLCO and Excess MCIT over RCIT

The details of the Group's NOLCO and excess MCIT over RCIT are as follows:

NOLCO

Year Incurred	Balance at Beginning of Year	Incurred	Applied	Expired	Balance at End of Year	Valid Until
2023	₱-	₱844,756,975	₱-	₱-	₱844,756,975	2026
2022	551,063,214	-	76,771,499	-	474,291,715	2025
2021	439,172,305	-	237,391,501	-	201,780,804	2026
2020	441,070,429	-	15,966,229	-	425,104,200	2025
	₱1,431,305,948	₱844,756,975	₱330,129,229	₱-	₱1,945,933,694	

On September 30, 2020, the Bureau of Internal Revenue (BIR) issued Revenue Regulations No. 25-2020 to implement Section 4 (bbbb) of Republic Act No. 11494 (Bayanihan Act to Recover as One Act), allowing the Group's net operating losses for taxable years 2020 and 2021 to be carried over for the next five consecutive taxable years immediately following the year of such loss.

Excess MCIT over RCIT

Year Incurred	Balance at Beginning of Year	Incurred	Applied	Expired	Balance at End of Year	Valid Until
2023	₱-	₱7,031,690	₱-	₱-	₱7,031,690	2026
2022	7,117,905	-	341,505	-	6,776,400	2025
2021	5,606,289	-	1,377,300	-	4,228,989	2024
2020	7,507,979	-	-	7,507,979	-	2023
	₱20,232,173	₱7,031,690	₱1,718,805	₱7,507,979	₱18,037,079	

The reconciliation between the income tax based on statutory income tax rate and provision for income tax reported in the consolidated statements of comprehensive income is as follows:

	2023	2022	2021
Income tax computed at statutory tax rate	₱606,220,259	₱321,601,048	₱331,646,283
Add (deduct) tax effect of:			
Dividend income from subsidiaries	(132,500,000)	-	-
Income subject to GIT	(24,637,139)	(22,981,242)	(23,504,522)
Nondeductible expenses and nontaxable income	19,648,403	7,924,811	4,483,199
Interest income subjected to final tax	(14,963,627)	(1,428,899)	(491,564)
Change in unrecognized deferred tax assets	(10,767,904)	14,858,740	6,986,414
Taxable rent	10,262,838		
Realized gain on disposals of financial assets at FVPL subjected to final tax	(4,107,194)	(1,510,820)	(1,535,568)
Loss on property and equipment	395,233	-	-
Unrealized holding loss (gains) on financial assets at FVPL	115,234	(604,950)	1,536,300
Expired NOLCO	-	49,716,484	1,147,774
Expired MCIT	-	5,606,716	187,580
Applied MCIT	-	3,635,334	-
Stock issuance costs	-	20,416	(7,399,841)
Effect of CREATE Law	-	-	(301,160,455)
	₱449,666,103	₱376,837,638	₱11,895,600

PEZA Registration

ACPT is registered with the Philippine Economic Zone Authority (PEZA) as an Ecozone Facilities Enterprise (see Note 1). The scope of its registered activity is limited to development, operation and maintenance of an economic zone.

Under the PEZA Registration Agreement, ACPT is entitled to:

- 5% GIT, in lieu of all national and local taxes; and
- Tax and duty-free importation of capital equipment required for the technical viability and operation of the registered facilities or activities.

Any income from activities of ACPT outside the PEZA-registered activities is subject to RCIT.

Corporate Recovery and Tax Incentives for Enterprises (“CREATE”) Law

On March 26, 2021, the Corporate Recovery and Tax Incentives for Enterprises (“CREATE”) was approved and signed into law by the country’s President. Under the CREATE, the regular corporate income tax (RCIT) of domestic corporations was revised from 30% to 25% or 20% depending on the amount of total assets or total amount of taxable income. In addition, the minimum corporate income tax (MCIT) was changed from 2% to 1% of gross income for a period of three (3) years. The changes in the income tax rates shall retrospectively become effective beginning July 1, 2020.

However, the income tax rates used in preparing the financial statements of the Parent Company and its subsidiaries as at and for the year ended December 31, 2020 are 30% and 2% for RCIT and MCIT, respectively. The difference amounting to ₱301.2 million arising from the changes in income tax rates was recognized in 2021.

24. Related Party Transactions

The Group, in its regular conduct of business, has transactions with its related parties. The following tables summarize the transactions with the related parties and outstanding balance arising from these transactions.

	Nature of Relationship	Note	Nature of Transaction	Amount of Transactions		Outstanding Balance	
				2023	2022	2023	2022
Due from Related Parties							
		8					
Centrobless	Entity under common management		Advances for working capital	₱1,306,800	(₱636,087)	₱1,306,800	₱-
CPG	Principal stockholder		Share purchase agreement	-	-	36,052,873	36,052,873
SOPi	Entity under common management		Advances for working capital	39,442	39,442	5,722,499	5,683,057
						₱43,082,172	₱41,735,930
Accounts Payable							
CPG	Principal stockholder	15	Management fee	₱3,349,798	₱13,369,869	₱3,349,798	₱10,068,355

Share Purchase Agreement

The Parent Company has an outstanding receivable from CPG amounting to ₱36.1 million as at December 31, 2023 and 2022 arising from a share purchase agreement between the Parent Company, CPG and Aoch1. Under the claw-back provision of the share purchase agreement, the Parent Company warrants the final resolution acceptable to CPG and its counsel with respect to the pending complaint involving the property owned by UPHI, which includes, among others, removing all doubt on the ownership of UPHI over the property. In the event the satisfactory evidence is submitted by the Parent Company to CPG, the latter shall pay to the Parent Company the entire claw-back amount or a portion thereof plus interest earned in which the claw-back amount was held in escrow.

Advances for Working Capital

This pertains to expenses advanced by the Group to the related parties. Outstanding balances of advances for working capital are unsecured, unguaranteed, collectible or payable on demand and to be settled in cash. The Group's allowance for ECL on due from related parties amounted to nil as at December 31, 2023 and 2022.

Management Fee

Management fee is recognized for management consultancy, development and administrative services provided by CPG. Outstanding balances are unsecured, noninterest-bearing, payable on demand and to be settled in cash.

Compensation of Key Management Personnel

The compensation of key management personnel are as follows:

	2023	2022	2021
Salaries and other employee benefits	₱127,231,751	₱106,570,170	₱82,773,183
Retirement expense	16,366,953	26,688,905	27,158,439
	₱143,598,704	₱133,259,075	₱109,931,622

Transactions with the Retirement Plan

The Parent Company's retirement fund is administered and managed by a trustee bank. The fair value of plan assets, which are primarily composed of unit investment trust funds, amount to ₱143.7 million and ₱143.3 million as at December 31, 2023 and 2022, respectively (see Note 21).

The retirement fund neither provides any guarantee or surety for any obligation of the Parent Company nor its investments covered by any restrictions or liens. The details of the contributions of the Parent Company and benefits paid out by the plan are presented in Note 21.

25. Reconciliation of Liabilities Arising from Financing Activities

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes:

	January 1, 2023	Financing Cash Flows		Noncash Transactions		December 31, 2023
		Availments/ Declaration	Payments	Movement in Debt Issue Cost		
Loans payable	₱11,764,154,679	₱6,962,723,916	(₱7,552,224,045)	₱12,162,646		₱11,186,817,196
Bonds payable	5,925,771,148	-	-	15,751,265		5,941,522,413
Advances from non-controlling interests	1,102,119,597	-	-	-		1,102,119,597
Dividends payable	187,093,749	577,093,142	(758,500,714)	-		5,686,177
	₱18,979,139,173	₱7,539,817,058	(₱8,310,724,759)	₱27,913,911		₱18,236,145,383

	January 1, 2022	Financing Cash Flows		Noncash Transactions		December 31, 2022
		Availments/ Declaration	Payments	Movement in Debt Issue Cost		
Loans payable	₱13,436,717,469	₱7,152,362,410	(₱8,827,047,186)	₱2,121,986		₱11,764,154,679
Bonds payable	2,966,594,179	3,000,000,000	(48,963,860)	8,140,829		5,925,771,148
Advances from non-controlling interests	1,102,119,597	-	-	-		1,102,119,597
Dividends payable	6,515,393	513,093,142	(332,514,786)	-		187,093,749
	₱17,511,946,638	₱10,665,455,552	(₱9,208,525,832)	₱10,262,815		₱18,979,139,173

26. Earnings Per Share

Basic and diluted earnings per share are computed as follows:

	2023	2022	2021
Net income attributable to equity holders of the Parent Company	P948,309,181	P821,081,648	P899,510,260
Less share of Series C and D preferred shares in 2023 and 2022 and Series B and C preferred shares in 2021	(249,276,000)	(249,276,000)	(210,192,000)
Net income attributable to equity holders of the Parent Company for basic and diluted earnings per share	P699,033,181	P571,805,648	P689,318,260
Weighted average number of outstanding common shares for basic EPS	5,318,095,199	5,318,095,199	5,318,095,199
Add dilutive shares arising from stock options	–	–	55,400,000
Adjusted weighted average number of common shares for diluted EPS	5,318,095,199	5,318,095,199	5,373,495,199
Basic EPS	P0.1314	P0.1075	P0.1296
Diluted EPS	P0.1314	P0.1075	P0.1283

Basic EPS is computed by dividing net income for the year attributable to common equity holders of the Parent Company by the weighted average number of common shares issued and outstanding during the year.

Diluted EPS is computed by dividing net income for the year attributable to common equity holders of the Parent Company by the weighted average number of common shares issued and outstanding during the year plus the weighted average number of common shares that would be issued on conversion of all the dilutive potential common shares into common shares.

27. Financial Risk Management Objectives and Policies

The Group's financial instruments comprise cash in banks, cash equivalents, financial assets at FVPL, receivables (excluding advances for project development and accrued rent receivable under straight-line basis of accounting), amounts held in escrow, amounts held in trust, deposits, loans and bonds payable, accounts payable and other liabilities (except statutory liabilities, advance rent and payable to customers) and advances from non-controlling interests.

It is the Group's policy that no trading in financial instruments shall be undertaken. The main risks arising from the Group's financial instruments are credit risk, liquidity risk and interest rate risk. The BOD reviews and approves policies for managing these risks as summarized below.

Foreign Currency Risk

The Group's exposure to foreign currency risk is minimal, as it does not enter into significant transactions in currencies other than its functional currency.

Credit Risk

The Group's exposure to credit risk arises from the failure of a counterparty to fulfill its financial commitments to the Group under the prevailing contractual terms. Financial instruments that potentially subject the Group to credit risk consist primarily of trade receivables and other financial assets at amortized cost. The carrying amounts of financial assets at amortized cost and contract assets represent its maximum credit exposure.

Trade Receivables and Contract Assets

Management has established a credit policy under which each new customer is analyzed individually for creditworthiness before the Group's standard payment and delivery terms, and conditions are offered. The Group's credit policy includes available external ratings, financial statements, credit agency information, industry information and, in some cases, bank references. Credit limits are established for each customer and reviewed on a regular basis. Any sales on credit exceeding those limits require specific approval from upper level of management. The Group limits its exposure to credit risk by transacting mainly with recognized and creditworthy customers that have undergone its credit evaluation and approval process. Historically, trade receivables are substantially collected within one (1) year and it has no experience of writing-off or impairing its trade receivables due to the effectiveness of its collection. As customary in the real estate business, title to the property is transferred only upon full payment of the purchase price. There are also provisions in the sales contract which allow forfeiture of installments or deposits made by the customer in favor of the Group. Also, customers are required to deposit postdated checks to the Group covering all installment payments. These measures minimize the credit risk exposure or any margin loss from possible default in the payment of installments. Trade receivables from lease are closely monitored on aging of the account. As at December 31, 2023 and 2022, there were no significant credit concentrations. The maximum exposure at the end of the reporting period is the carrying amount of trade receivables and contract assets.

Other Financial Assets at Amortized Cost

The Group's other financial assets at amortized cost are mostly composed of cash in banks, cash equivalents and amounts held in escrow. The Group limits its exposure to credit risk by investing only with banks that have good credit standing and reputation in the local and international banking industry. These instruments are graded in the top category by an acceptable credit rating agency and, therefore, are considered to be low credit risk investments.

For deposits, credit risk is low since the Group only transacts with reputable companies and individuals with respect to this financial asset.

It is the Group's policy to measure ECL on the above instruments on a 12-month basis. However, when there has been a significant increase in credit risk since origination, the allowance will be based on the lifetime ECL. When determining if there has been a significant increase in credit risk, the Group considers reasonable and supportable information that is available without undue cost or effort and that is relevant for the particular financial instrument being assessed such as, but not limited to, the following factors:

- Actual or expected external and internal credit rating downgrade;
- Existing or forecasted adverse changes in business, financial or economic conditions; and
- Actual or expected significant adverse changes in the operating results of the borrower.

The Group also considers financial assets that are more than 30 days past due to be the latest point at which lifetime ECL should be recognized unless it can demonstrate that this does not represent significant credit risk such as when non-payment arising from administrative oversight rather than resulting from financial difficulty of the borrower.

Financial Assets at FVPL

The Group is also exposed to credit risk in relation to its investment in money market fund that is measured at FVPL. The maximum exposure at the end of the reporting period is the carrying amount of these investments.

The table below presents the summary of the Group's exposure to credit risk and shows the credit quality of the assets by indicating whether the assets are subjected to 12-month ECL or lifetime ECL.

Assets that are credit-impaired are separately presented.

2023					
Financial Assets at Amortized Cost					
	12-Month ECL	Lifetime ECL - Not Credit Impaired	Lifetime ECL - Credit Impaired	Financial Assets at FVPL	Total
Cash and cash equivalents*	₱5,605,111,553	₱-	₱-	₱-	₱5,605,111,553
Financial assets at FVPL	-	-	-	877,853,288	877,853,288
Receivables**	-	2,171,903,314	1,746,790	-	2,173,650,104
Contract assets	-	5,608,780,240	-	-	5,608,780,240
Deposits	93,566,878	-	-	-	93,566,878
Amounts held in escrow	221,594,852	-	-	-	221,594,852
Amounts held in trust	36,752,025	-	-	-	36,752,025
	₱5,957,025,308	₱7,780,683,554	₱1,746,790	₱877,853,288	₱14,617,308,940

*Excludes cash on hand amounting to ₱185,000.

**Excludes accrued rent receivable under straight-line basis of accounting aggregating ₱39.4 million as at December 31, 2023.

2022					
Financial Assets at Amortized Cost					
	12-Month ECL	Lifetime ECL - Not Credit Impaired	Lifetime ECL - Credit Impaired	Financial Assets at FVPL	Total
Cash and cash equivalents*	₱4,796,118,662	₱-	₱-	₱-	₱4,796,118,662
Financial assets at FVPL	-	-	-	2,246,039,822	2,246,039,822
Receivables**	-	2,333,150,925	1,746,790	-	2,334,897,715
Contract assets	-	3,920,367,468	-	-	3,920,367,468
Deposits	93,309,077	-	-	-	93,309,077
Amounts held in escrow	185,727,421	-	-	-	185,727,421
Amounts held in trust	58,415,285	-	-	-	58,415,285
	₱5,133,570,445	₱6,253,518,393	₱1,746,790	₱2,246,039,822	₱13,634,875,450

*Excludes cash on hand amounting to ₱175,000.

**Excludes accrued rent receivable under straight-line basis of accounting aggregating to ₱46.9 million as at December 31, 2022.

Liquidity Risk

Liquidity risk is the risk that the Group may not be able to settle its obligations as they fall due.

The table below summarizes the maturity profile of the financial liabilities of the Group based on remaining contractual undiscounted cash flows as at December 31, 2023 and 2022:

	2023					
	Due and Payable on Demand	Less than 1 Year	1-2 Years	2-3 Years	Over 3 Years	Total
Loans payable	₱-	₱5,471,788,859	₱2,995,187,898	₱2,482,311,480	₱268,413,820	₱11,217,702,057
Bonds payable	-	-	3,000,000,000	-	3,000,000,000	6,000,000,000
Accounts payable and other liabilities*	604,158,754	1,665,602,806	-	-	-	2,269,761,560
Advances from non-controlling interest	1,102,119,597	-	-	-	-	1,102,119,597
	₱1,706,278,351	₱7,137,391,665	₱5,995,187,898	₱2,482,311,480	₱3,268,413,820	₱20,589,583,214

*Excludes payable to customers, advance rent and statutory liabilities aggregating to ₱1,351.3 million as at December 31, 2023.

	2022					
	Due and Payable on Demand	Less than 1 Year	1-2 Years	2-3 Years	Over 3 Years	Total
Loans payable	₱-	₱5,555,006,410	₱1,200,973,776	₱-	₱5,051,222,000	₱11,807,202,186
Bonds payable	-	-	-	3,000,000,000	3,000,000,000	6,000,000,000
Accounts payable and other liabilities*	635,086,197	1,508,756,271	-	-	-	2,143,842,468
Advances from non-controlling interest	1,102,119,597	-	-	-	-	1,102,119,597
	₱1,737,205,794	₱7,063,762,681	₱1,200,973,776	₱3,000,000,000	₱8,051,222,000	₱21,053,164,251

*Excludes payable to customers, advance rent and statutory liabilities aggregating to ₱1,238.4 million as at December 31, 2022.

The Group monitors its risk to a shortage of funds through analyzing the maturity of its financial investments and financial assets and cash flows from operations. The Group monitors its cash position by a system of cash forecasting. All expected collections, check disbursements and other payments are determined on a daily basis to arrive at the projected cash position to cover its obligations.

The Group's objective is to maintain a balance between continuity of funding and flexibility. The Group addresses liquidity concerns primarily through cash flows from operations.

Interest Rate Risk

Interest rate risk is the risk that future cash flows from a financial instrument (cash flow interest rate risk) or its fair value (fair value interest rate risk) will fluctuate because of changes in market interest rates.

The Group's loans payable to local banks are subject to fixed interest rates and are exposed to fair value interest rate risk. The re-pricing of these instruments is done on monthly, quarterly, and annual intervals.

The Group regularly monitors interest rate movements and on the basis of current and projected economic and monetary data, decides on the best alternative to take. No sensitivity analysis is needed as future interest rate changes are not expected to significantly affect the Group's consolidated net income.

Capital Management

The Group's capital management objectives are to ensure the Group's ability to continue as a going concern and to provide an adequate return to shareholders by pricing products and services commensurate with the level of risk.

The Group monitors capital on the basis of the carrying amount of equity as presented in the consolidated statements of financial position. Capital for the reporting periods under review is summarized as follows:

	2023	2022
Total liabilities	₱24,147,874,105	₱24,332,396,159
Total equity	13,116,171,785	12,060,310,930
Debt-to-equity ratio	1.84:1.00	2.02:1.00

The Group manages the capital structure and makes adjustments when there are changes in the economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, issue new shares or sell assets to reduce debt.

Financial Ratios

The Group maintains and monitors certain financial ratios specifically those that measure its performance in terms of profitability, liquidity, and solvency on a regular basis. In terms of profitability, the usual metrics used is the Net Profit Margin, which measures whether a project is keeping up to the planned margins estimated during project planning and conceptualization given certain assumptions. For liquidity, the Group keeps an eye on its Current or Acid Test Ratio to determine its ability to meet its current or short-term obligations. The long-term financial well-being of the Group on the other hand is monitored and measured in Solvency Ratios specifically Debt (bonds and loans payable, amount payable for purchase of interest in a subsidiary and advances from non-controlling interest) to Equity Ratio for Loan Covenant. The Group's top five key performance indicators, namely: (a) Current Ratio; (b) Debt to Equity Ratio; (c) Debt (bonds and loans payable, amount payable for purchase of interest in a subsidiary and advances from non-controlling interest) to Equity Ratio for Loan Covenant; (d) Interest Coverage Ratio; and (e) Net Profit Margin.

Financial reports are presented regularly to the Company's Finance Committee every month including the above-mentioned financial ratios. While they may fluctuate and vary from time to time given the nature of the business, reasons for the variations between reporting periods and trends are discussed to determine any measures that need to be undertaken prospectively. Other than being used as barometers for the company's levels of performance from one period to another, these financial ratios are also monitored to ensure the company's compliance to some financial covenants with some banks with respect to credit facilities these financing institutions have extended or provided. To date, the Group has been compliant with all these covenants.

28. Fair Value Measurement

The following table presents the carrying amounts and fair values of the Group's assets and liabilities measured at fair value and for which fair values are disclosed, and the corresponding fair value hierarchy:

		2023			
		Fair Value			
	Note	Carrying Amount	Quoted Prices in Active Markets (Level 1)	Significant Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Assets measured at fair value:					
Financial assets at FVPL	7	P877,853,288	P877,853,288	P-	P-
Investment properties	10	13,175,632,447	-	1,856,644,669	11,318,987,778
Asset for which fair value is disclosed -					
Financial assets at amortized cost - Deposits	12	93,566,878	-	-	93,566,878
		P14,147,052,613	P877,853,288	P1,856,644,669	P11,412,554,656
Liability for which fair value is disclosed -					
Loans payable	13	P11,186,817,196	P-	P-	P11,186,817,196
Bonds payable	14	5,941,522,413	-	-	5,941,522,413
		P17,128,339,609	P-	P-	P17,128,339,609

		2022			
		Fair Value			
	Note	Carrying Amount	Quoted Prices in Active Markets (Level 1)	Significant Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Assets measured at fair value:					
Financial assets at FVPL	7	P2,246,039,822	P2,246,039,822	P-	P-
Investment properties	10	11,273,784,260	-	1,845,950,292	9,427,833,968
Asset for which fair value is disclosed -					
Financial assets at amortized cost - Deposits	12	93,309,077	-	-	93,309,077
		P13,613,133,159	P2,246,039,822	P1,845,950,292	P9,521,143,045
Liability for which fair value is disclosed -					
Loans payable	13	P11,764,154,679	P-	P-	P11,764,154,679
Bonds payable	14	5,925,771,148	-	-	5,925,771,148
		P17,689,925,827	P-	P-	P17,689,925,827

The following methods and assumptions were used in estimating the fair value of the Group's financial assets and liabilities:

Financial Assets and FVPL. The fair value of financial assets at FVPL is classified under Level 1 of the fair value hierarchy using quoted market prices.

Investment Properties. The fair value of investment properties were determined using discounted cash flow approach, depreciated replacement cost approach and market data approach.

Deposits, Loans and Bonds Payable. The fair value of the Group's deposits, loans and bonds payable were determined by discounting the sum of all future cash flows using the prevailing market rates of interest for instruments with similar maturities. Interest-bearing loans and bonds payable include accrued interest in the estimation of its fair value.

The table below presents the financial assets and liabilities of the Group whose carrying amounts approximate fair values as at December 31, 2023 and 2022:

	2023	2022
Financial assets:		
Cash and cash equivalents	₱5,605,296,553	₱4,796,293,662
Receivables*	2,171,903,314	2,333,150,925
Contract assets	5,608,780,240	3,920,367,468
Amounts held in escrow	221,594,852	185,727,421
Amounts held in trust	36,752,025	58,415,285
	₱13,644,326,984	₱11,293,954,761
Financial liabilities:		
Accounts payable and other liabilities**	₱2,269,761,560	₱2,143,842,468
Advances from non-controlling interests	1,102,119,597	1,102,119,597
	₱3,371,881,157	₱3,245,962,065

*Excludes accrued rent receivable under straight-line basis of accounting aggregating ₱39.4 million and ₱46.9 million as at December 31, 2023 and 2022, respectively.

**Excludes payable to customers, advance rent and statutory liabilities aggregating ₱1,351.3 million and ₱1,238.4 million as at December 31, 2023 and 2022, respectively.

Cash and Cash Equivalents, Receivables, Amounts Held in Escrow, Accounts Payable and Other Liabilities and Advances from Non-controlling Interests. The carrying amounts of these financial assets and liabilities approximate their fair values due to the short-term nature of these financial instruments.

29. Classification of Consolidated Statements of Financial Position Accounts

The Group's current portions of its assets and liabilities as at December 31, 2023 and 2022 are as follows:

	Note	2023	2022
Current Assets			
Cash and cash equivalents	6	₱5,605,296,553	₱4,796,293,662
Financial assets at FVPL	7	877,853,288	2,246,039,822
Receivables	8	2,211,302,746	2,380,054,645
Contract assets	5	5,608,780,240	3,920,367,468
Real estate for sale	9	7,548,831,703	9,381,383,586
Other assets*	12	1,768,875,317	1,836,051,933
		₱23,620,939,847	₱24,560,191,116

*Excludes non-current portion of deposits and deferred input VAT amounting to ₱137.6 million and ₱188.7 million as at December 31, 2023 and 2022, respectively.

	Note	2023	2022
Current Liabilities			
Current portion of loans payable**	13	₱5,246,912,260	₱5,361,980,186
Accounts payable and other liabilities	15	3,621,061,114	3,382,198,303
Contract liabilities	5	198,350,664	231,469,884
Advances from non-controlling interests	4	1,102,119,597	1,102,119,597
		₱10,168,443,635	₱10,077,767,970

**Excludes long term portion of loans payable aggregating to ₱5,939.9 million and ₱6,402.2 million as at December 31, 2023 and 2022, respectively.

30. Operating Segment Information

The Group is organized into operating segments based on the type of product or service. The Group's reportable operating segments relates to sale of real estate, leasing and property management services.

All of the assets relating to the Group's operating segments are located in the Philippines. Accordingly, reporting operating segments per geographical business operation is not required.

Segment assets, liabilities and revenue and expenses are measured in accordance with PFRS. The presentation and classification of segment revenue and expenses are consistent with the consolidated statements of comprehensive income. The presentation and classification of segment assets and liabilities are consistent with the consolidated statements of financial position.

The following tables present revenue and expense information and certain assets and liabilities information regarding the different business segments as at and for the years ended December 31, 2023 and 2022:

	2023					
	Sale of Real Estate	Leasing	Property Management and Other Services	Corporate	Eliminations	Total
Segment revenue	₱6,251,574,060	₱366,299,089	₱228,620,468	₱-	(₱207,570,035)	₱6,638,923,582
Segment expenses	(3,684,000,551)	(143,250,409)	(137,397,407)	(1,424,254,541)	113,633,739	(5,275,269,169)
Segment profit	2,567,573,509	223,048,680	91,223,061	(1,424,254,541)	(93,936,296)	1,363,654,413
Net gain on change in fair value of investment properties	-	974,092,333	-	-	-	974,092,333
Finance costs	(208,516,416)	-	-	(1,020,350,432)	208,516,416	(1,020,350,432)
Other income - net	-	-	-	521,253,473	-	521,253,473
Income before income tax	2,312,346,258	1,197,141,012	91,223,086	(1,923,351,498)	161,290,951	1,838,649,787
Provision for income tax	-	-	-	-	-	(449,666,103)
Net income	-	-	-	-	-	1,388,983,684
Other comprehensive loss	-	-	-	-	-	(5,129,604)
Total comprehensive income	-	-	-	-	-	₱1,383,854,080
Assets	₱8,017,297,137	₱13,168,863,171	₱101,378,769	₱25,311,040,703	(₱9,334,533,890)	₱37,264,045,890
Liabilities	(₱4,498,162,517)	(₱1,750,203,148)	₱-	(₱25,713,337,186)	₱7,813,828,746	(₱24,147,874,105)

	2022					
	Sale of Real Estate	Leasing	Property Management and Other Services	Corporate	Eliminations	Total
Segment revenue	₱2,595,989,838	₱308,367,000	₱287,539,419	₱-	(₱269,205,063)	₱2,922,691,194
Segment expenses	(1,714,041,387)	(118,369,626)	(114,827,072)	(879,780,228)	150,960,138	(2,676,058,175)
Segment profit	881,948,451	189,997,374	172,712,347	(879,780,228)	(118,244,925)	246,633,019
Net gain on change in fair value of investment properties	-	1,435,889,906	-	-	-	1,435,889,906
Finance costs	(242,859,908)	-	-	(500,672,464)	242,859,908	(500,672,464)
Other income - net	-	-	-	68,051,894	-	68,051,894
Income before income tax	639,088,543	1,625,887,280	172,712,347	(1,312,400,798)	124,614,983	1,249,902,355
Provision for income tax	-	-	-	-	-	(376,837,638)
Net income	-	-	-	-	-	873,064,717
Other comprehensive income	-	-	-	-	-	43,984,369
Total comprehensive income	-	-	-	-	-	₱917,049,086
Assets	₱9,746,531,596	₱11,277,167,365	₱24,644,541	₱24,702,238,191	(₱9,357,874,604)	₱36,392,707,089
Liabilities	(₱4,685,204,776)	(₱1,425,000,000)	₱-	(₱26,004,371,346)	₱7,782,179,963	(₱24,332,396,159)

31. Events After Reporting Period

Declaration of Cash Dividends

The Parent Company's BOD approved and declared the following cash dividends:

Class of shares	Declaration Date	Stockholders of Record Date	Payment Date	Amount	Dividend per Share
Series C Preferred Shares	January 31, 2024	March 1, 2024	March 27, 2024	₱17,319,000	₱1.7319
Series D Preferred Shares	January 31, 2024	February 5, 2024	March 4, 2024	45,000,000	7.5000

The dividends shall be taken out of the unrestricted earnings of the Parent Company as at December 31, 2023.

On February 23, 2024, the BOD of SLDC approved the declaration of cash dividends amounting to ₱390.0 million or ₱780 per share to all stockholders of record on March 12, 2024. The dividends will be paid on March 20, 2024.

Amendments to the Articles of Incorporation

During a special stockholders' meeting held on January 31, 2024, the stockholders approved the proposal to amend Article Seventh of the Articles of Incorporation by increasing the Parent Company's authorized capital stock by ₱50.0 million with the creation of 50.0 million preferred shares with a par value of ₱1.0 per share.

It was recalled in the same special stockholders' meeting that the stockholders approved during the annual stockholders' meeting held on June 24, 2022 the amendment of Article Seventh of the Articles of Incorporation for purposes of decreasing the Parent Company's authorized capital stock by ₱20.0 million to cancel the 20.0 million Preferred Shares Series B that had been redeemed in December 2021 from the holders thereof. The approval granted on June 24, 2022 has not been revoked and remains valid, and the stockholders confirmed and ratified the said approval.

Issuance of Preferred Shares Series E

On January 31, 2024, the BOD approved the issuance of 14.0 million cumulative, non-voting, non-participating, non-convertible Peso-denominated Preferred Shares Series E at an offer price of ₱1.0 per share, where 1.5 million preferred shares will be issued from the authorized capital stock of the Parent Company and 12.5 million preferred shares will be coming from the increase of 50.0 million preferred shares as approved by the stockholders.

The BOD also approved the subscription by MPI to the Preferred Shares Series E equivalent to 14.0 million at the price of ₱1.0 per share.

Reallocation of Use of Proceeds of Green Bonds

On February 21, 2024, the BOD approved the reallocation of the use of proceeds of the Bonds effective March 22, 2024 (see Note 16).

Parent Company's Subscription to Preferred Shares of a Subsidiary

On March 20, 2024, the BOD of the Parent Company approved the subscription to 450,000 preferred shares of Bhavya at the price of ₱100.00 per share, or a total of ₱45.0 million.



REPORT OF INDEPENDENT AUDITORS ON SUPPLEMENTARY SCHEDULES

The Stockholders and the Board of Directors
Arthaland Corporation and Subsidiaries
7/F Arthaland Century Pacific Tower
5th Avenue corner 30th Street
Bonifacio Global City, Taguig City

We have audited in accordance with Philippine Standards on Auditing, the consolidated financial statements of Arthaland Corporation (the Company) and Subsidiaries as at December 31, 2023 and 2022 and for the years ended December 31, 2023, 2022 and 2021 included in this Form 17-A and have issued our report thereon dated March 20, 2024. Our audits were made for the purpose of forming an opinion on the consolidated financial statements taken as a whole. The accompanying supplementary schedules are the responsibility of the Group's management. These supplementary schedules include the following:

- Schedules required by Part II of the Revised Securities Regulation Code (SRC) Rule 68
- Reconciliation of the Parent Company's Retained Earnings Available for Dividend Declaration
- Schedule of Use of Proceeds
- Conglomerate Map

These schedules are presented for purposes of complying with the Revised SRC Rule 68, and are not part of the consolidated financial statements. The information in these schedules has been subjected to the auditing procedures applied in the audit of the basic financial statements, and, in our opinion, fairly state, in all material respects, the financial data required to be set forth therein in relation to the basic financial statements taken as a whole.

REYES TACANDONG & Co.

MICHELLE R. MENDOZA-CRUZ

Partner

CPA Certificate No. 97380

Tax Identification No. 201-892-183-000

BOA Accreditation No. 4782; Valid until April 13, 2024

BIR Accreditation No. 08-005144-012-2023

Valid until January 24, 2026

PTR No. 10072412

Issued January 2, 2024, Makati City

March 20, 2024
Makati City, Metro Manila

**ARTHALAND CORPORATION AND SUBSIDIARIES
SEC SUPPLEMENTARY SCHEDULES AS REQUIRED BY PAR. 6 PART II
OF REVISED SRC RULE 68
DECEMBER 31, 2023**

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ARTHALAND CORPORATION AND SUBSIDIARIES
SCHEDULE A - FINANCIAL ASSETS
DECEMBER 31, 2023

Name of Issuing Entity and Association of Each Issue	Number of Shares or Principal Amount of Bonds and Notes	Amount shown in the Consolidated Statements of Financial Position	Value based on Market Quotation at End of Reporting Period	Income Received and Accrued
Financial assets at FVPL for which the amounts are not more than two percent (2%) of total assets	₱877,853,288	₱877,853,288	₱877,853,288	₱858,794

ARTHALAND CORPORATION AND SUBSIDIARIES
SCHEDULE B - AMOUNTS RECEIVABLE FROM DIRECTORS, OFFICERS, EMPLOYEES, RELATED PARTIES AND PRINCIPAL STOCKHOLDERS
(OTHER THAN RELATED PARTIES)
DECEMBER 31, 2023

Name and designation of debtor	Balance at beginning of year	Additions	Amounts collected	Deductions		Ending Balance		Balance at end of year
				Amounts written off		Current	Not current	
Due from Related Parties -								
CPG Holdings, Inc.	₱36,052,873	₱-	₱-	₱-		₱-	₱-	₱36,052,873
Signature Office Property, Inc.	5,683,057	39,442	-	-		-	-	5,722,499
Centrobless	-	1,306,800	-	-		-	-	1,306,800
	₱41,735,930	₱1,346,242	₱-	₱-		₱0	₱-	₱43,082,172

ARTHALAND CORPORATION AND SUBSIDIARIES
SCHEDULE C - AMOUNTS RECEIVABLE FROM RELATED PARTIES WHICH ARE ELIMINATED DURING THE CONSOLIDATION OF FINANCIAL STATEMENTS
DECEMBER 31, 2023

Name and designation of debtor	Balance at beginning of year	Additions	Amounts collected	Deductions		Ending Balance		Balance at end of year
				Amounts written off	Current	Not current		
Advances to subsidiaries:								
Cebu Lavana Land Corp.	₱3,336,778,117	₱18,582	₱-	₱-	₱-	₱-	₱-	₱3,336,796,699
Cazneau, Inc.	742,317,243	43,516,759	-	-	-	-	-	785,834,002
Zileya Land Development, Inc.	432,138,939	2,046	-	-	-	-	-	432,140,985
Bhavana Properties Inc.	331,800,000	-	-	-	-	-	-	331,800,000
Bhavya Properties Inc.	314,408,714	-	-	-	-	-	-	314,408,714
Kashtha Holdings Inc.	296,760,701	6,826	-	-	-	-	-	296,767,527
Urban Property Holdings, Inc. (net of allowance for impairment amounting to ₱3,261,249)	85,366,273	72,300,905	-	-	-	-	-	157,667,178
Manchesterland Properties, Inc.	5,857,429	364,074	-	-	-	-	-	6,221,503
Arthaland Property Prestige Solutions, Inc.	2,966,916	280,437	-	-	-	-	-	3,247,353
Pradhana Land Inc.	819,159	925	-	-	-	-	-	820,084
	₱5,549,213,491	₱116,490,554	₱-	₱-	₱-	₱-	₱-	₱5,665,704,045
Advances from subsidiaries:								
Manchesterland Properties, Inc.	₱284,632,299	₱-	₱-	₱-	₱-	₱-	₱-	₱284,632,299
Cazneau, Inc.	665,926	-	(11,715)	-	-	-	-	654,211
Cebu Lavana Land Corp.	466,419	82,281	-	-	-	-	-	548,700
Savya Land Development Corporation	61,109	-	-	-	-	-	-	61,109
	₱285,825,753	₱82,281	(₱11,715)	₱-	₱-	₱-	₱-	₱285,896,319

ARTHALAND CORPORATION AND SUBSIDIARIES
SCHEDULE D - LONG-TERM DEBT
DECEMBER 31, 2023

Title of issue and type of obligation	Amount authorized by indenture	Amount shown under caption "Current portion of long-term debt" related balance sheet	Amount shown under caption "Long-Term Debt" in related statement of financial position			
			Carrying amount	Interest Rates	Payment Terms	Maturity Dates
Bank Loans:						
Bank 1	₱500,000,000	₱495,173,740	₱-	8.25%	At end of term	January 29, 2024
Bank 2	2,000,000,000	-	1,094,737,497	5.50%	Quarterly	July 8, 2025
Bank 3	350,000,000	350,000,000	-	7.63% - 7.75%	At end of term	March 28, 2024 and July 29, 2024
Bank 4	400,000,000	89,175,853	254,167,221	6.50% - 7.00%	At end of term	May 3, 2024 to January 27, 2025
Bank 5	1,000,000,000	-	996,672,989	6.35%	At end of term	February 6, 2025
Bank 6	1,200,000,000	300,000,000	-	7.25% - 7.50%	At end of term	March 31, 2024 to December 12, 2024
Bank 7	1,860,000,000	-	1,814,757,117	6.17% - 9.10%	Quarterly	November 27, 2026 and January 5, 2027
Bank 8	500,000,000	297,136,096	-	7.25% - 7.50%	At end of term	February 2, 2024 to April 18, 2024
Bank 9	200,000,000	99,260,479	-	7.50%	At end of term	May 24, 2024 to October 18, 2024
Bank 10	400,000,000	400,000,000	-	6.75%	At end of term	June 26, 2024
Bank 11	1,000,000,000	-	812,038,096	7.52%	Quarterly	November 25, 2024 and May 22, 2026
Bank 12	1,000,000,000	-	921,282,128	6.25% - 8.49%	Quarterly	August 10, 2026
Bank 13	500,000,000	437,500,000	-	8.25%	At end of term	March 28, 2024 and April 5, 2024
Bank 14	100,000,000	100,000,000	-	8.50%	At end of term	June 11, 2024
Bank 15	1,986,000,000	1,986,000,000	-	8.50%	At end of term	February 12, 2024 to March 25, 2024
Bank 16	1,950,000,000	575,578,668	-	8.00% - 8.50%	At end of term	January 18, 2024 to June 25, 2024
Bank 17	1,200,000,000	63,863,454	46,249,888	7.16%	At end of term	September 1, 2024 to March 25, 2025
					Renewable on	
Various loans from private funders	53,223,970	53,223,970	-	4.13% - 5.30%	maturity	January 18, 2024 to June 11, 2024
	₱16,199,223,970	₱5,246,912,260	₱5,939,904,936			

ARTHALAND CORPORATION AND SUBSIDIARIES
SCHEDULE G - CAPITAL STOCK
DECEMBER 31, 2023

Title of Issue	Number of shares authorized	Number of shares issued and outstanding as shown under the related balance sheet caption	Number of shares reserved for options, warrants, conversion and other rights	Number of shares held by		
				Related parties	Directors, officers and employees	Others
Common shares - ₱0.18 par value per share	16,368,095,199	5,318,095,199	–	3,650,954,906	76,715,159	1,590,425,134
Preferred shares - ₱1.00 par value per share	50,000,000	28,500,000	–	12,500,000	–	16,000,000

**PARENT COMPANY'S RECONCILIATION OF RETAINED EARNINGS AVAILABLE FOR
DIVIDEND DECLARATION
FOR THE REPORTING PERIOD ENDED DECEMBER 31, 2023**

ARTHALAND CORPORATION
7/F Arthaland Century Pacific Tower
5th Avenue corner 30th Street
Bonifacio Global City, Taguig City

	Amount
Retained earnings available for dividend declaration as at the beginning of reporting period	₱325,566,363
Less: <u>Category B</u> : Items that are directly debited to unappropriated retained earnings	
Cash dividends	(313,093,142)
Retained earnings available for dividend declaration, as adjusted	12,473,221
Add: Net income for the current year	412,561,575
Less: <u>Category C.1</u> : Unrealized income recognized in the profit or loss during the reporting period - net of tax	
Gain on change in fair value of investment properties	(230,364,662)
Add: <u>Category C.2</u> : Unrealized income recognized in profit or loss in prior periods but realized in the current reporting period - net of tax	
Realized holding gain on financial assets at FVPL	1,325,368
Add: <u>Category D</u> : Non-actual losses recognized in profit or loss during the reporting period	
Unrealized holding gain loss on financial assets at FVPL	1,741,646
Adjusted net income	185,263,927
Retained earnings available for dividend declaration as at the end of reporting period	₱197,737,148

ARTHALAND CORPORATION
SCHEDULE OF USE OF PROCEEDS
DECEMBER 31, 2023

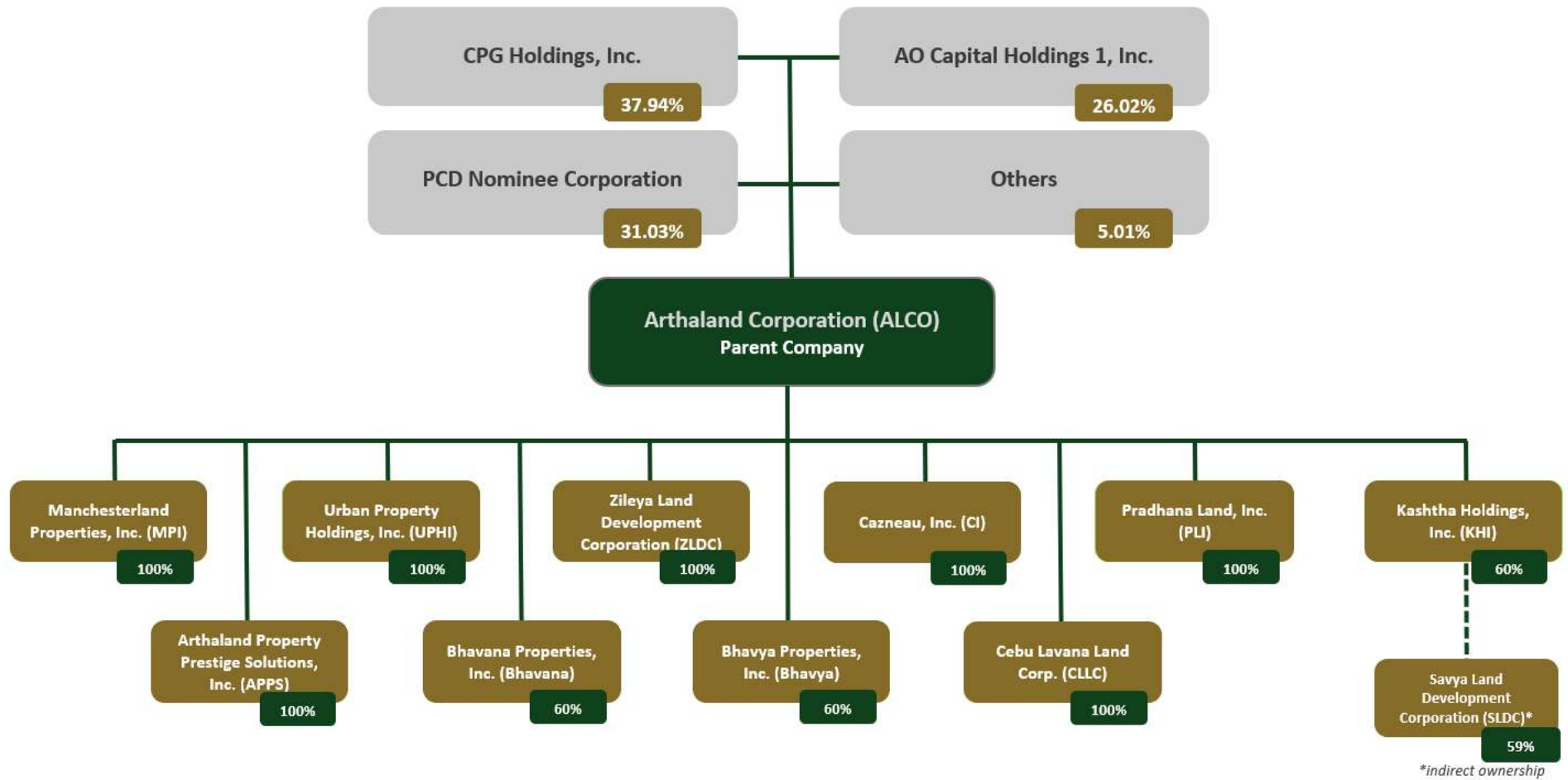
Green Bonds – Second Tranche

The estimated gross proceeds from the offer of the second tranche of the Bonds amounted to ₱2,944.7 million. The actual net proceeds from the offer of the shares, after deducting the related expenses to the offer, amounted to ₱2,949.0 million.

The following tables show the breakdown of the use of the proceeds (amounts in millions):

Purpose	Per Offer Supplement	Actual Net Proceeds	Actual Disbursement as at December 31, 2023	Balance for Disbursement as at December 31, 2023
Development of various projects	₱2,550.0	₱2,550.0	₱–	₱2,550.0
Repayments of loans that financed the construction and development of ACPT	450.0	399.0	225.0	174.0
Total	₱3,000.0	₱2,949.0	₱225.0	₱2,724.0

CONGLOMERATE MAP





**INDEPENDENT AUDITORS' REPORT ON
COMPONENTS OF FINANCIAL SOUNDNESS INDICATORS**

The Stockholders and the Board of Directors
Arthaland Corporation and Subsidiaries
7/F Arthaland Century Pacific Tower
5th Avenue corner 30th Street
Bonifacio Global City, Taguig City

We have audited in accordance with Philippine Standards on Auditing, the consolidated financial statements of Arthaland Corporation (the Company) and Subsidiaries (the Group) as at December 31, 2023 and 2022 and for each of the three years ended December 31, 2023, 2022 and 2021, and have issued our report thereon dated March 20, 2024. Our audits were made for the purpose of forming an opinion on the basic consolidated financial statements taken as a whole. The Supplementary Schedule on Financial Soundness Indicators, including their definitions, formulas, calculation, and their appropriateness or usefulness to the intended users, are the responsibility of the Group's management. These financial soundness indicators are not measures of operating performance defined by Philippine Financial Reporting Standards (PFRS) and may not be comparable to similarly titled measures presented by other companies. This schedule is presented for purposes of complying with the Revised Securities Regulation Code Rule 68 issued by the Securities and Exchange Commission, and is not a required part of the basic consolidated financial statements prepared in accordance with PFRS. The components of these financial soundness indicators have been traced to the Group's consolidated financial statements as at December 31, 2023 and 2022 and for each of the three years ended December 31, 2023, 2022 and 2021 and no material exceptions were noted.

REYES TACANDONG & Co.

MICHELLE R. MENDOZA-CRUZ

Partner

CPA Certificate No. 97380

Tax Identification No. 201-892-183-000

BOA Accreditation No. 4782; Valid until April 13, 2024

BIR Accreditation No. 08-005144-012-2023

Valid until January 24, 2026

PTR No. 10072412

Issued January 2, 2024, Makati City

March 20, 2024
Makati City, Metro Manila

ARTHALAND CORPORATION AND SUBSIDIARIES

FINANCIAL RATIOS

DECEMBER 31, 2023

Below is a schedule showing financial soundness indicators in the years 2023, 2022 and 2021.

	2023	2022	2021
Current/Liquidity Ratio	2.32	2.44	1.81
Current assets	₱23,620,939,847	₱24,560,191,116	₱24,984,461,968
Divided by: Current liabilities	10,168,443,635	10,077,767,970	13,800,116,957
Acid Test Ratio	0.86	0.93	0.57
Quick assets (Cash and cash equivalents, financial assets at FVPL and receivables)	8,694,452,587	9,422,388,129	7,891,271,626
Divided by: Current liabilities	10,168,443,635	10,077,767,970	13,800,116,957
Solvency Ratio	0.06	0.04	0.05
Net income before depreciation	1,451,735,811	916,755,372	1,148,449,235
Divided by: Total liabilities	24,147,874,105	24,332,396,159	23,619,149,934
Debt-to-Equity Ratio	1.84	2.02	2.14
Total liabilities	24,147,874,105	24,332,396,159	23,619,149,934
Divided by: Total equity	13,116,171,785	12,060,310,930	11,052,136,913
Debt-to-Equity Ratio for Loan Covenant	1.39	1.56	1.65
Total Debt (Bonds and loans payable, amount payable for purchase of interest in a subsidiary and advances from non-controlling interest)	18,230,459,206	18,792,045,424	18,255,431,245
Total Equity	13,116,171,785	12,060,310,930	11,052,136,913
Asset-to-Equity Ratio	2.84	3.02	3.14
Total assets	37,264,045,890	36,392,707,089	34,671,286,847
Divided by: Total equity	13,116,171,785	12,060,310,930	11,052,136,913
Interest Rate Coverage Ratio	2.81	3.51	5.09
Pretax income before interest	2,854,835,245	1,747,774,822	1,402,216,977
Divided by: Interest expense	1,016,185,458	497,872,467	275,238,263
Return on Assets Ratio	0.04	0.02	0.03
Net income	1,388,983,684	873,064,717	1,115,083,114
Divided by: Total assets	37,264,045,890	36,392,707,089	34,671,286,847
Return on Equity Ratio	0.11	0.07	0.10
Net income	1,388,983,684	873,064,717	1,115,083,114
Divided by: Total equity	13,116,171,785	12,060,310,930	11,052,136,913



SECURITIES AND EXCHANGE COMMISSION

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Industry Classification: K70120

Company Type: Stock Corporation

Document Information

Document ID: OST10401202482165375

Document Type: Financial Statement

Document Code: FS

Period Covered: December 31, 2023

Submission Type: Parent

Remarks: None

Acceptance of this document is subject to review of forms and contents

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- EAFS004450721RPPTY122023.pdf
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Submission Date/Time: **Apr 01, 2024 02:20 PM**

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**STATEMENT OF MANAGEMENT'S RESPONSIBILITY
FOR FINANCIAL STATEMENTS**

Management of **ARTHALAND CORPORATION** (the “Corporation”) is responsible for the preparation and fair presentation of the financial statements including the schedules attached therein for the years ended **31 December 2023, 2022 and 2021**, in accordance with the prescribed financial reporting framework indicated therein, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless Management either intends to liquidate the Corporation or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is responsible in overseeing the Corporation's financial reporting process.

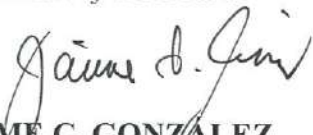
The Board of Directors reviews and approves the financial statements including the schedules attached therein, and submits the same to the stockholders.

Reyes Tacandong & Co., the independent auditor appointed by the stockholders, has audited the financial statements of the Corporation in accordance with Philippine Standards on Auditing, and in its report to the stockholders, has expressed its opinion on the fairness of presentation upon completion of such audit.

Signed this 20th day of **March 2024**, **Taguig City, Philippines**.



ERNEST K. CUYEGKENG
Chairman of the Board



JAIME C. GONZALEZ
Vice Chairman and President



MARIVIC S. VICTORIA
Chief Finance Officer



INDEPENDENT AUDITORS' REPORT

The Stockholders and the Board of Directors
Arthaland Corporation
7/F Arthaland Century Pacific Tower
5th Avenue corner 30th Street
Bonifacio Global City, Taguig City

We have audited the accompanying separate financial statements of Arthaland Corporation (the Company), which comprise the separate statements of financial position as at December 31, 2023 and 2022, separate statements of comprehensive income, separate statements of changes in equity and separate statements of cash flows for the years ended December 31, 2023, 2022 and 2021, and notes to separate financial statements, including a summary of material accounting policy information.

In our opinion, the separate financial statements present fairly, in all material respects, the separate financial position of the Company as at December 31, 2023 and 2022, and its separate financial performance and its separate cash flows for the years ended December 31, 2023, 2022 and 2021 in accordance with Philippine Financial Reporting Standards (PFRS).

Basis for Opinion

We conducted our audits in accordance with Philippine Standards on Auditing (PSA). Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Separate Financial Statements* section of our report. We are independent of the Company in accordance with the Code of Ethics for Professional Accountants in the Philippines (Code of Ethics) together with the ethical requirements that are relevant to the audit of the separate financial statements in the Philippines, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Separate Financial Statements

Management is responsible for the preparation and fair presentation of these separate financial statements in accordance with PFRS, and for such internal control as management determines is necessary to enable the preparation of separate financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the separate financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.



Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditors' Responsibilities for the Audit of the Separate Financial Statements

Our objectives are to obtain reasonable assurance about whether the separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with PSA will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, these could reasonably be expected to influence the economic decisions of users taken on the basis of these separate financial statements.

As part of an audit in accordance with PSA, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audits in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the separate financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the separate financial statements, including the disclosures, and whether the separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audits and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

REYES TACANDONG & Co.

MICHELLE R. MENDOZA-CRUZ

Partner

CPA Certificate No. 97380

Tax Identification No. 201-892-183-000

BOA Accreditation No. 4782; Valid until April 13, 2024

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Valid until January 24, 2026

PTR No. 10072412

Issued January 2, 2024, Makati City

March 20, 2024

Makati City, Metro Manila

ARTHALAND CORPORATION
SEPARATE STATEMENTS OF FINANCIAL POSITION

		December 31	
	Note	2023	2022
ASSETS			
Cash and cash equivalents	4	₱4,040,018,465	₱3,791,389,815
Financial assets at fair value through profit or loss (FVPL)	5	294,175,235	1,423,105,283
Receivables	6	1,164,164,934	1,088,615,780
Real estate for sale	7	254,943,999	253,326,479
Investment properties	8	6,737,104,251	6,425,955,565
Property and equipment	9	248,520,256	249,927,520
Investments in and advances to subsidiaries	10	6,925,558,072	6,801,817,518
Creditable withholding taxes		401,248,045	376,059,375
Net retirement asset	21	14,151,768	36,058,483
Other assets	11	255,616,456	268,439,830
		₱20,335,501,481	₱20,714,695,648
LIABILITIES AND EQUITY			
Liabilities			
Accounts payable and other liabilities	14	₱643,631,950	₱593,234,279
Advances from subsidiaries	20	285,896,319	285,825,753
Loans payable	12	4,810,948,582	5,207,880,438
Bonds payable	13	5,941,522,413	5,925,771,148
Net deferred tax liabilities	23	551,925,818	695,914,386
Total Liabilities		12,233,925,082	12,708,626,004
Equity			
Capital stock	15	1,005,757,136	1,005,757,136
Additional paid-in capital		5,973,360,513	5,973,360,513
Retained earnings		3,073,358,742	2,973,890,309
Treasury shares	15	(2,000,000,000)	(2,000,000,000)
Cumulative remeasurement gains on net retirement asset - net of tax	21	41,938,181	45,899,859
Stock options	15	7,161,827	7,161,827
Total Equity		8,101,576,399	8,006,069,644
		₱20,335,501,481	₱20,714,695,648

See accompanying Notes to Separate Financial Statements.

ARTHALAND CORPORATION
SEPARATE STATEMENTS OF COMPREHENSIVE INCOME

		Years Ended December 31		
	Note	2023	2022	2021
REVENUES				
Leasing operations	8	₱329,289,020	₱296,902,183	₱314,551,426
Project management and developer's fees	20	186,365,898	252,156,099	455,532,291
		515,654,918	549,058,282	770,083,717
COST OF SERVICES				
Cost of leasing operations	8	114,793,032	105,889,354	97,883,482
Cost of services	16	97,827,257	91,655,228	100,978,536
		212,620,289	197,544,582	198,862,018
GROSS INCOME		303,034,629	351,513,700	571,221,699
OPERATING EXPENSES	17	(422,887,356)	(363,158,281)	(282,329,191)
FINANCE COSTS	18	(824,636,918)	(497,303,954)	(452,438,712)
GAIN ON CHANGE IN FAIR VALUE OF INVESTMENT PROPERTIES	8	307,152,883	254,646,727	398,849,633
OTHER INCOME - Net	19	968,832,934	480,529,885	697,722,973
INCOME BEFORE INCOME TAX		331,496,172	226,228,077	933,026,402
PROVISION FOR (BENEFIT FROM) INCOME TAX	23	(81,065,403)	33,330,143	(68,115,688)
NET INCOME		412,561,575	192,897,934	1,001,142,090
OTHER COMPREHENSIVE INCOME (LOSS)				
<i>Not to be reclassified to profit or loss -</i>				
Remeasurement gains (losses) on net retirement asset	21	(5,282,238)	57,294,636	11,937,185
Income tax benefit (expense) relating to item that will not be reclassified	23	1,320,560	(14,323,659)	(2,984,296)
		(3,961,678)	42,970,977	8,952,889
TOTAL COMPREHENSIVE INCOME		₱408,599,897	₱235,868,911	₱1,010,094,979

See accompanying Notes to Separate Financial Statements.

ARTHALAND CORPORATION
SEPARATE STATEMENTS OF CHANGES IN EQUITY

		Years Ended December 31		
	Note	2023	2022	2021
CAPITAL STOCK				
Common - at ₱0.18 par value - issued and outstanding	15	₱957,257,136	₱957,257,136	₱957,257,136
Preferred - at ₱1.00 par value				
Balance at beginning of year		48,500,000	48,500,000	42,500,000
Issuance of preferred shares		-	-	6,000,000
Balance at end of year		48,500,000	48,500,000	48,500,000
		1,005,757,136	1,005,757,136	1,005,757,136
ADDITIONAL PAID-IN CAPITAL				
Balance at beginning of year	15	5,973,360,513	5,973,360,513	3,008,959,878
Issuance of preferred shares		-	-	2,994,000,000
Stock issuance costs		-	-	(29,599,365)
Balance at end of year		5,973,360,513	5,973,360,513	5,973,360,513
TREASURY SHARES - redemption of 20.0 million Series B Preferred Shares				
	15	(2,000,000,000)	(2,000,000,000)	(2,000,000,000)
STOCK OPTIONS				
Balance at beginning of the year	15	7,161,827	7,080,164	6,485,553
Fair value of stock options		-	81,663	594,611
Balance at end of year		7,161,827	7,161,827	7,080,164
RETAINED EARNINGS				
Balance at beginning of year		2,973,890,309	3,094,085,517	2,366,952,569
Net income		412,561,575	192,897,934	1,001,142,090
Dividends declared during the year	15	(313,093,142)	(313,093,142)	(274,009,142)
Balance at end of year		3,073,358,742	2,973,890,309	3,094,085,517
CUMULATIVE REMEASUREMENT GAINS (LOSSES) ON NET RETIREMENT ASSET - Net of tax				
Balance at beginning of year	21	45,899,859	2,928,882	(5,622,407)
Remeasurement gains (losses) on net retirement asset		(5,282,238)	57,294,636	11,937,185
Income tax benefit (expense) relating to other comprehensive income	23	1,320,560	(14,323,659)	(2,984,296)
Effect of changes in tax rates		-	-	(401,600)
Balance at end of year		41,938,181	45,899,859	2,928,882
		₱8,101,576,399	₱8,006,069,644	₱8,083,212,212

See accompanying Notes to Separate Financial Statements.

ARTHALAND CORPORATION
SEPARATE STATEMENTS OF CASH FLOWS

		Years Ended December 31		
	Note	2023	2022	2021
CASH FLOWS FROM OPERATING ACTIVITIES				
Income before income tax		₱331,496,172	₱226,228,077	₱933,026,402
Adjustments for:				
Interest expense	12	823,187,326	495,835,606	450,402,017
Interest income	4	(382,004,220)	(168,194,085)	(88,277,902)
Gain on change in fair value of investment properties	8	(307,152,883)	(254,646,727)	(398,849,633)
Depreciation and amortization	9	33,776,954	29,817,269	28,131,656
Realized gain on disposals of financial assets at FVPL	5	(26,739,011)	(17,308,102)	(18,837,880)
Retirement expense	21	16,624,477	25,504,155	26,172,765
Unrealized foreign exchange gains		3,761,137	(4,969,773)	(4,496)
Unrealized holding losses (gains) on financial assets at FVPL	5	1,741,646	(1,325,368)	6,855,655
Net amortization of initial direct leasing costs	8	1,357,221	3,834,926	6,590,360
Loss (gain) on disposal of property and equipment	9	857,717	(369,071)	545,561
Net loss on sale and purchase of investments in subsidiaries	10	–	11,763,485	895,593
Write-off of receivables from non-affiliated entity	6	–	6,753,978	11,559,066
Provision for expected credit loss	6	–	1,746,790	–
Stock options	15	–	81,663	594,611
Operating income before working capital changes		496,906,536	354,752,823	958,803,775
Decrease (increase) in:				
Receivables		78,364,675	(130,371,502)	(305,317,605)
Real estate for sale		(1,617,520)	(253,326,479)	–
Other assets		19,098,430	189,352,687	(184,270,757)
Increase (decrease) in accounts payable and other liabilities		170,955,055	(470,632,951)	673,030,480
Net cash generated from (used in) operations		763,707,176	(310,225,422)	1,142,245,893
Interest paid		(918,517,729)	(623,287,848)	(440,594,408)
Interest received on cash and cash equivalents		228,090,391	24,150,204	2,247,625
Income tax paid		(86,791,275)	(50,293,035)	(67,181,657)
Contributions to retirement plan assets	21	–	(120,000,000)	–
Net cash provided by (used in) operating activities		(₱13,511,437)	(1,079,656,101)	₱636,717,453

(Forward)

		Years Ended December 31		
	Note	2023	2022	2021
CASH FLOWS FROM INVESTING ACTIVITIES				
Proceeds from disposal of:				
Financial assets at FVPL		₱6,499,259,561	₱7,166,814,890	₱4,763,448,444
Property and equipment		3,327,270	19,065,260	5,215,796
Investments in and advances to subsidiaries	10	-	-	446,800,000
Additions to:				
Financial assets at FVPL	5	(5,345,332,148)	(4,693,154,623)	(5,822,500,000)
Property and equipment	9	(34,226,996)	(53,667,042)	(24,201,072)
Software and licenses	11	(8,602,737)	-	-
Investment properties	8	(5,353,024)	(6,857,471)	(6,874,696)
Increase in investments in and advances to subsidiaries		(123,740,554)	(621,171,530)	(940,794,069)
Purchase of investment in and advances to a subsidiary	10	-	-	(762,340,790)
Net cash provided by (used in) investing activities		985,331,372	1,811,029,484	(2,341,246,387)
CASH FLOWS FROM FINANCING ACTIVITIES				
Payments of loans payable	12	(3,330,000,000)	(2,957,723,970)	(2,597,504,338)
Net proceeds from:				
Loans payable	12	2,925,000,000	2,425,000,000	4,166,754,338
Bonds payable	13	-	2,959,176,969	-
Payment of dividends	24	(314,500,714)	(312,514,786)	(273,052,780)
Proceeds from (payments of) advances from subsidiaries	20	70,566	(11,625,205)	(106,881,453)
Issuance of preferred shares	15	-	-	2,970,400,635
Redemption of shares	15	-	-	(2,000,000,000)
Net cash provided by (used in) financing activities		(719,430,148)	2,102,313,008	2,159,716,402
NET EFFECT OF EXCHANGE RATE CHANGES TO CASH AND CASH EQUIVALENTS				
		(3,761,137)	4,969,773	4,496
NET INCREASE IN CASH AND CASH EQUIVALENTS		248,628,650	2,838,656,164	455,191,964
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR				
		3,791,389,815	952,733,651	497,541,687
CASH AND CASH EQUIVALENTS AT END OF YEAR				
		₱4,040,018,465	₱3,791,389,815	₱952,733,651
COMPONENTS OF CASH AND CASH EQUIVALENTS 4				
Cash on hand		₱65,000	₱65,000	₱55,000
Cash in banks		575,880,335	182,540,939	48,685,873
Cash equivalents		3,464,073,130	3,608,783,876	903,992,778
		₱4,040,018,465	₱3,791,389,815	₱952,733,651

(Forward)

		Years Ended December 31		
	Note	2023	2022	2021
(NONCASH FINANCIAL INFORMATION)				
Reclassification of investment to advances	10	₱65,800,000	₱-	₱-
Application of advances for asset purchase to real estate for sale	11	-	219,674,259	-
Assignment of shareholder advances and accrued interest from purchase of interests in a subsidiary	10	-	-	762,340,790
Assignment of shareholder advances and accrued interest from sale of interests in subsidiaries	10	-	-	446,800,000

See accompanying Notes to Separate Financial Statements.

ARTHALAND CORPORATION

NOTES TO SEPARATE FINANCIAL STATEMENTS AS AT DECEMBER 31, 2023 AND 2022 AND FOR THE YEARS ENDED DECEMBER 31, 2023, 2022 AND 2021

1. General Information

Corporate Information

Arthaland Corporation (the Company or ALCO) was incorporated in the Philippines and registered with the Philippine Securities and Exchange Commission (SEC) on August 10, 1994. ALCO's common shares and Series C and D preferred shares are listed for trading in the Philippine Stock Exchange (PSE). The Company is primarily engaged in real estate development and leasing.

The Company is currently 37.94% owned by CPG Holdings, Inc. (CPG), a holding company incorporated in the Philippines, and 26.02% owned by AO Capital Holdings 1, Inc. (AOCH1), a holding company also incorporated in the Philippines.

The registered office and principal place of business of the Company is located at 7/F Arthaland Century Pacific Tower, 5th Avenue corner 30th Street, Bonifacio Global City, Taguig City.

Major Projects

ALCO's first major development project is the Arya Residences Towers 1 and 2 (Arya Residences) located in BGC, Taguig City, completed on December 31, 2016. Arya Residences is the first top-market residential condominium development in the Philippines to be awarded with Leadership in Energy and Environmental Design™ (LEED™) Gold certification by the US Green Building Council (USGBC) and Building for Ecologically Responsive Design Excellence (BERDE) 4-Star rating by the Philippine Green Building Council (PHILGBC). In 2020, the building earned another certification from PHILGBC, Advancing Net Zero/PH 3-Star.

In 2014, the Company started the construction of Arthaland Century Pacific Tower (ACPT) in BGC, ALCO's flagship office project. Completed in 2019, ACPT is a 30-storey AAA-grade office building designed by Skidmore, Owings & Merrill (SOM), the same group that penned the One World Trade Center and Burj Khalifa in Dubai. ACPT became the first office building in the Philippines to secure the dual certification of the highest rating, USGBC's LEED Platinum and PHILGBC's BERDE as 5-Star in 2018. It is registered with the Philippine Economic Zone Authority (PEZA) as an Ecozone Facilities Enterprise (see Note 23).

In 2019, the International Finance Corporation, a member of the World Bank Group, recognized ACPT as the world's first net zero certified building under its Excellence in Design for Greater Efficiencies (EDGE) green building rating system. This recognition is in addition to its LEED and BERDE certifications achieved previously. Since 2020, ACPT has been awarded the WELL™ Health-Safety Rating by the International WELL Building Institute™ (IWBI™), certifying buildings with operational standards that address critical health and safety issues.

ALCO is also evaluating the acquisition of a 5-hectare property in the middle of the most prime city center area in southern Philippines. The acquisition program is expected to be completed between 2024 to 2028 to manage the funding requirements over time. ALCO plans to develop the property over multiple phases from 2024 to 2033 to provide a steady pipeline of projects which will contribute to the revenues of ALCO over the long-term. It is envisioned to be a sustainable, master planned development which will have commercial, residential, and retail components.

ALCO is in the final phase of the acquisition of a property with a gross land area of 3.6 hectares located at the entry of one of the most prime CBDs in Metro Manila. The general area of the property is expected to benefit substantially from upcoming public infrastructure. The property is expected to result in 2.6 hectares of land, net of road lots. ALCO intends to complete the acquisition in phases which will allow it to manage funding requirements over time. ALCO plans to develop the property into a boutique master planned mixed-use community. The development is envisioned to have quadruple certification from LEED, BERDE, EDGE and WELL certification programs of the USGBC, PGBC, IFC and Well Institute. Based on initial plans, the Project will feature twelve residential towers that will cater to both the upscale and midscale markets as well as some retail or commercial segment to support the residents of the area. This project is expected to support ALCO's objective of maintaining a continuous pipeline of projects by scheduling the launch of the twelve residential towers in phases from 2025 to 2040. Completion will likewise be done in phases between 2029 to 2043.

Approval of the Separate Financial Statements

The separate financial statements of the Company as at December 31, 2023 and 2022 and for the years ended December 31, 2023, 2022 and 2021 were approved and authorized for issue by the BOD on March 20, 2024, as reviewed and recommended for approval by the Audit Committee on the same date.

2. Summary of Material Accounting Policy Information

Basis of Preparation

The separate financial statements have been prepared in compliance with Philippine Financial Reporting Standards (PFRS) issued by the Philippine Financial and Sustainability Reporting Standards Council and adopted by the SEC, including SEC pronouncements. This financial reporting framework includes PFRS, Philippine Accounting Standards (PAS), and Philippine Interpretations from International Financial Reporting Interpretations Committee (IFRIC).

The Company also prepares consolidated financial statements for the same year in accordance with PFRS. The consolidated financial statements are available for public use and can be obtained in the registered office address of the Company and SEC.

The separate financial statements are presented in Philippine Peso (Peso), the Company's functional and presentation currency. Functional currency is the currency of the primary economic environment in which the Company operates. All values are rounded to the nearest Peso, unless otherwise indicated.

The separate financial statements of the Company have been prepared on a historical cost basis, except for investments in money market fund and investment properties, which are carried at fair value, and retirement liability, which is carried at the present value of the defined benefit obligation. Historical cost is generally based on the fair value of the consideration given in exchange for an asset or fair value of consideration received in exchange for incurring liability.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- in the principal market for the asset or liability; or
- in the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a nonfinancial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

When measuring the fair value of an asset or a liability, the Company uses market observable data to the extent possible. If the fair value of an asset or a liability is not directly observable, it is estimated by the Company (working closely with external qualified valuers) using valuation techniques that maximize the use of relevant observable inputs and minimize the use of unobservable inputs (e.g. by use of the market comparable approach that reflects recent transaction prices for similar items, discounted cash flow analysis, or option pricing models refined to reflect the issuer's specific circumstances). Inputs used are consistent with the characteristics of the asset or liability that market participants would take into account.

Further information about assumptions made in measuring fair values is included in the following:

- Note 3 - Significant Judgments, Accounting Estimates and Assumptions
- Note 5 - Financial Assets at FVPL
- Note 8 - Investment Properties
- Note 26 - Fair Value Measurement

Fair values are categorized into different levels in a fair value hierarchy based on the degree to which the inputs to the measurement are observable and the significance of the inputs to the fair value measurement in its entirety:

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Transfers between levels of the fair value hierarchy are recognized by the Company at the end of the reporting period during which the change occurred.

Adoption of Amendments to PFRS

The accounting policies adopted are consistent with those of the previous financial year, except for the adoption of the following amendments to PFRS which the Company adopted effective for annual periods beginning on or after January 1, 2023:

- Amendments to PAS 1, *Presentation of Financial Statements*, and PFRS Practice Statement 2, *Making Materiality Judgments - Disclosure Initiative - Accounting Policies* – The amendments require an entity to disclose its material accounting policies, instead of its significant accounting policies and provide guidance on how an entity applies the concept of materiality in making decisions about accounting policy disclosures. In assessing the materiality of accounting policy information, entities need to consider both the size of the transactions, other events or conditions and its nature. The amendments clarify (1) that accounting policy information may be material because of its nature, even if the related amounts are immaterial, (2) that accounting policy information is material if users of an entity’s financial statements would need it to understand other material information in the financial statements, and (3) if an entity discloses immaterial accounting policy information, such information should not obscure material accounting policy information. In addition, PFRS Practice Statement 2 is amended by adding guidance and examples to explain and demonstrate the application of the ‘four-step materiality process’ to accounting policy information.
- Amendments to PAS 8, *Accounting Policies, Changes in Accounting Estimates and Errors - Definition of Accounting Estimates* – The amendments clarify the distinction between changes in accounting estimates and changes in accounting policies, and the correction of errors. Under the new definition, accounting estimates are “monetary amounts in financial statements that are subject to measurement uncertainty”. An entity develops an accounting estimate if an accounting policy requires an item in the financial statements to be measured in a way that involves measurement uncertainty. The amendments clarify that a change in accounting estimate that results from new information or new developments is not a correction of an error, and that the effects of a change in an input or a measurement technique used to develop an accounting estimate are changes in accounting estimates if they do not result from the correction of prior period errors. A change in an accounting estimate may affect only the profit or loss in the current period, or the profit or loss of both the current and future periods.
- Amendments to PAS 12, *Income Taxes - Deferred Tax Related Assets and Liabilities from a Single Transaction* – The amendments require companies to recognize deferred tax on transactions that, on initial recognition, give rise to equal amounts of taxable and deductible temporary differences.
- Amendments to PAS 1, *Classification of Liabilities as Current or Noncurrent* – The amendments clarify the requirements for an entity to have the right to defer settlement of the liability for at least 12 months after the reporting period. The amendments also specify and clarify the following: (i) an entity’s right to defer settlement must exist at the end of the reporting period, (ii) the classification is unaffected by management’s intentions or expectations about whether the entity will exercise its right to defer settlement, (iii) how lending conditions affect classification, and (iv) requirements for classifying liabilities where an entity will or may settle by issuing its own equity instruments.

The adoption of the amendments to PFRS did not materially affect the separate financial statements of the Company. Additional disclosures were included in the notes to separate financial statements, as applicable.

Amendments to PFRS Already Issued But Not Yet Effective

Relevant amendments to PFRS which are not yet effective as at December 31, 2023 and have not been applied in preparing the separate financial statements, are summarized below.

Effective for annual periods beginning on or after January 1, 2024 –

- Amendments to PAS 1, *Noncurrent Liabilities with Covenants* – The amendments clarified that covenants to be complied with after the reporting date do not affect the classification of debt as current or noncurrent at the reporting date. Instead, the amendments require the entity to disclose information about these covenants in the notes to the financial statements. The amendments must be applied retrospectively. Earlier application is permitted. If applied in earlier period, the Company shall also apply Amendments to PAS 1 - *Classification of Liabilities as Current or Noncurrent* for that period.

Under prevailing circumstances, the adoption of the foregoing amendments to PFRS is not expected to have any material effect on the separate financial statements of the Company. Additional disclosures will be included in the separate financial statements, as applicable.

Financial Assets and Liabilities

Date of Recognition. The Company recognizes a financial asset or a financial liability in the separate statements of financial position when it becomes a party to the contractual provisions of a financial instrument. In the case of a regular way purchase or sale of financial assets, recognition and derecognition, as applicable, is done using settlement date accounting.

Initial Recognition and Measurement. Financial instruments are recognized initially at fair value, which is the fair value of the consideration given (in case of an asset) or received (in case of a liability). The initial measurement of financial instruments, except for those designated at fair value through profit and loss (FVPL), includes transaction costs.

Classification. The Company classifies its financial assets at initial recognition under the following categories: (a) financial assets at FVPL, (b) financial assets at amortized cost and (c) financial assets at fair value through other comprehensive income (FVOCI). Financial liabilities, on the other hand, are classified as either financial liabilities at FVPL or financial liabilities at amortized cost. The classification of a financial instrument largely depends on the Company's business model and its contractual cash flow characteristics.

As at December 31, 2023 and 2022, the Company does not have financial assets at FVOCI and financial liabilities at FVPL.

Financial Assets at FVPL. Financial assets at FVPL are either classified as held for trading or designated at FVPL. A financial instrument is classified as held for trading if it meets either of the following conditions:

- it is acquired or incurred principally for the purpose of selling or repurchasing it in the near term;
- on initial recognition, it is part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern of short-term profit-taking; or
- it is a derivative (except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument).

This category includes equity instruments which the Company had not irrevocably elected to classify at FVOCI at initial recognition. This category includes debt instruments whose cash flows are not “solely for payment of principal and interest” assessed at initial recognition of the assets, or which are not held within a business model whose objective is either to collect contractual cash flows, or to both collect contractual cash flows and sell.

The Company may, at initial recognition, designate a financial asset meeting the criteria to be classified at amortized cost or at FVOCI, as a financial asset at FVPL, if doing so eliminates or significantly reduces accounting mismatch that would arise from measuring these asset.

After initial recognition, financial assets at FVPL are subsequently measured at fair value. Unrealized gains or losses arising from the fair valuation of financial assets at FVPL are recognized in profit or loss.

As at December 31, 2023 and 2022, the Company classified its investments in money market fund under this category (see Note 5).

Financial Assets at Amortized Cost. Financial assets shall be measured at amortized cost if both of the following conditions are met:

- the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- the contractual terms of the financial asset give rise, on specified dates, to cash flows that are solely payments of principal and interest on the principal amount outstanding.

After initial recognition, financial assets at amortized cost are subsequently measured at amortized cost using the effective interest method, less allowance for impairment, if any. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees that are an integral part of the effective interest rate. Gains and losses are recognized in profit or loss when the financial assets are derecognized and through amortization process. Financial assets at amortized cost are included under current assets if realizability or collectability is within 12 months after the reporting period. Otherwise, these are classified as noncurrent assets.

As at December 31, 2023 and 2022, the Company’s cash and cash equivalents, receivables (excluding accrued rent receivable under straight-line basis of accounting), advances to subsidiaries, amounts held in escrow, and deposits are classified under this category (see Notes 4, 6, 10 and 11).

Cash in banks are demand deposits with banks and earn interest at prevailing bank deposit rates. Meanwhile, cash equivalents are short-term highly liquid investments that are readily convertible into known amounts of cash, which are subject to an insignificant risk of changes in value and which have a maturity of three (3) months or less at acquisition.

Financial Liabilities at Amortized Cost. Financial liabilities are categorized as financial liabilities at amortized cost when the substance of the contractual arrangement results in the Company having an obligation either to deliver cash or another financial asset to the holder, or to settle the obligation other than by the exchange of a fixed amount of cash or another financial asset for a fixed number of its own equity instruments.

These financial liabilities are initially recognized at fair value less any directly attributable transaction costs. After initial recognition, these financial liabilities are subsequently measured at amortized cost using the effective interest method. Amortized cost is calculated by taking into account any discount or premium on the issue and fees that are an integral part of the effective interest rate. Gains and losses are recognized in profit or loss when the liabilities are derecognized or through the amortization process.

As at December 31, 2023 and 2022, the Company's loans payable, bonds payable, accounts payable and other liabilities (excluding statutory payables, advance rent and other payables) and advances from subsidiaries are classified under this category (see Notes 12, 13, 14 and 20).

Reclassification

The Company reclassifies its financial assets when, and only when, it changes its business model for managing those financial assets. The reclassification is applied prospectively from the first day of the first reporting period following the change in the business model (reclassification date).

For a financial asset reclassified out of the financial assets at amortized cost category to financial assets at FVPL, any gain or loss arising from the difference between the previous amortized cost of the financial asset and fair value is recognized in profit or loss.

For a financial asset reclassified out of the financial assets at amortized cost category to financial assets at FVOCI, any gain or loss arising from a difference between the previous amortized cost of the financial asset and fair value is recognized in other comprehensive income (OCI).

For a financial asset reclassified out of the financial assets at FVPL category to financial assets at amortized cost, its fair value at the reclassification date becomes its new gross carrying amount.

For a financial asset reclassified out of the financial assets at FVPL category to financial assets at FVOCI, its fair value at the reclassification date becomes its new gross carrying amount. Meanwhile, for a financial asset reclassified out of the financial assets at FVOCI category to financial assets at FVPL, the cumulative gain or loss previously recognized in OCI is reclassified from equity to profit or loss as a reclassification adjustment at the reclassification date.

Impairment of Financial Assets at Amortized Cost

The Company records an allowance for expected credit losses (ECL) based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Company expects to receive. The difference is then discounted at an approximation to the asset's original effective interest rate.

For trade receivables, the Company has applied the simplified approach and has calculated ECL based on the lifetime ECL. The Company has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

For other financial assets measured at amortized cost, the ECL is based on the 12-month ECL, which pertains to the portion of lifetime ECL that result from default events on a financial instrument that are possible within 12 months after the reporting date. However, when there has been a significant increase in credit risk since initial recognition, the allowance will be based on the lifetime ECL. When determining whether the credit risk of a financial asset has increased significantly since initial recognition, the Company compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition and consider reasonable and supportable information, that is available without undue cost or effort, that is indicative of significant increases in credit risk since initial recognition.

Derecognition of Financial Assets and Liabilities

Financial Assets. A financial asset (or where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognized when:

- the right to receive cash flows from the asset has expired;
- the Company retains the right to receive cash flows from the financial asset, but has assumed an obligation to pay them in full without material delay to a third party under a “pass-through” arrangement; or
- the Company has transferred its right to receive cash flows from the financial asset and either (a) has transferred substantially all the risks and rewards of the asset, or (b) has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Company has transferred its right to receive cash flows from a financial asset or has entered into a pass-through arrangement, and has neither transferred nor retained substantially all the risks and rewards of ownership of the financial asset nor transferred control of the financial asset, the financial asset is recognized to the extent of the Company’s continuing involvement in the financial asset. Continuing involvement that takes the form of a guarantee over the transferred financial asset is measured at the lower of the original carrying amount of the financial asset and the maximum amount of consideration that the Company could be required to repay.

Financial Liabilities. A financial liability is derecognized when the obligation under the liability is discharged, cancelled or has expired. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognized in the separate statements of comprehensive income.

A modification is considered substantial if the present value of the cash flows under the new terms, including net fees paid or received and discounted using the original effective interest rate, is different by at least 10% from the discounted present value of remaining cash flows of the original liability.

The fair value of the modified financial liability is determined based on its expected cash flows, discounted using the interest rate at which the Company could raise debt with similar terms and conditions in the market.

On the other hand, if the difference does not meet the 10% threshold, the original debt is not extinguished but merely modified. In such case, the carrying amount is adjusted by the costs or fees paid or received in the restructuring.

Offsetting of Financial Assets and Liabilities

Financial assets and financial liabilities are offset and the net amount reported in the separate statements of financial position if, and only if, there is a currently enforceable legal right to offset the recognized amounts and there is intention to settle on a net basis, or to realize the asset and settle the liability simultaneously. This is not generally the case with master netting agreements, and the related assets and liabilities are presented gross in the separate statements of financial position.

Classification of Financial Instrument between Liability and Equity

A financial instrument is classified as liability if it provides for a contractual obligation to:

- Deliver cash or another financial asset to another entity;
- Exchange financial assets or financial liabilities with another entity under conditions that are potentially unfavorable to the Company; or
- Satisfy the obligation other than by the exchange of a fixed amount of cash or another financial asset for a fixed number of own equity shares.

If the Company does not have an unconditional right to avoid delivering cash or another financial asset to settle its contractual obligation, the obligation meets the definition of a financial liability.

Borrowing Costs

Borrowing costs directly attributable to the acquisition or construction of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalized as part of the cost of the respective assets. All other borrowing costs are expensed in the period they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

The interest capitalized is calculated using the Company's weighted average cost of borrowings after adjusting for borrowings associated with specific developments. When borrowings are associated with specific developments, the amounts capitalized is the gross interest incurred on those borrowings less any investment income arising on their temporary investment. Interest is capitalized from the commencement of the development work until the date of practical completion. The capitalization of finance costs is suspended if there are prolonged periods when development activity is interrupted. Interest is also capitalized on the purchase cost of a site of property acquired specifically for redevelopment, but only where activities necessary to prepare the asset for redevelopment are in progress.

Real Estate for Sale

Property acquired or being constructed for sale in the ordinary course of business, rather than to be held for rental or capital appreciation, is held as inventory and is measured at the lower of cost and net realizable value (NRV).

Cost includes acquisition cost plus any other directly attributable costs of developing the asset to its saleable condition and costs of improving the properties up to the reporting date. Directly attributable costs include amounts paid to contractors, planning and designing costs, costs of site preparation and construction overheads.

NRV is the estimated selling price in the ordinary course of the business, based on market prices at the reporting date and discounted for the time value of money if material, less estimated costs to complete and the estimated costs to sell. NRV in respect of land under development is assessed with reference to market prices at the reporting date for similar completed property, less estimated costs to complete the construction and less an estimate of the time value of money to the date of completion.

Creditable Withholding Taxes (CWT)

CWT represents the amount withheld by the Company's customers in relation to its income. CWT can be utilized as payment for income taxes provided that these are properly supported by certificates of creditable tax withheld at source subject to the rules on Philippine income taxation. These are carried at cost less any impairment in value.

Investment Properties

Investment properties are properties held either to earn rental income or for capital appreciation or both, but not for sale in the ordinary course of business or for administrative purposes.

The Company uses fair value model for the accounting of its investment properties. Under this method, investment properties are initially measured at cost but are subsequently remeasured at fair value at each reporting date, which reflects market conditions at the reporting date. Cost comprises the purchase price and any directly attributable costs in developing and improving the properties. Cost also includes the cost of replacing part of an existing investment property at the time that cost is incurred if the recognition criteria are met. The fair value of investment properties is determined using market data approach and income approach by an independent real estate appraiser. Gains or losses arising from changes in the fair values of investment properties are included in profit or loss in the period in which they arise, including the corresponding tax effect. For the purposes of these separate financial statements, in order to avoid double counting, the fair value reported in the separate financial statements is reduced by the carrying amount of any accrued income resulting from the spreading of lease incentives and minimum lease payments.

Transfers are made to investment property when, and only when, there is a change in use, evidenced by the ending of owner-occupation, commencement of an operating lease to another party or ending of the construction or development. Transfers are made from investment property when, and only when, there is a change in use, evidenced by the commencement of owner occupation or commencement of development with a view to sale.

Investment properties are derecognized when either those have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal. Any gain or loss on the retirement or disposal of an investment property is recognized in the separate statements of comprehensive income in the year of retirement or disposal.

Property and Equipment

Property and equipment are carried at cost less accumulated depreciation and amortization and any impairment losses.

The initial cost of property and equipment consists of the purchase price, including import duties, borrowing costs (during the construction period) and other costs directly attributable to bring the asset to its working condition and location for its intended use. Cost also includes the cost of replacing parts of such property and equipment when the recognition criteria are met and the present value of the estimated cost of dismantling and removing the asset and restoring the site where the asset is located.

Expenditures incurred after the property and equipment have been put into operation, such as repairs, maintenance and overhaul costs, are normally charged to operations in the year the costs are incurred. In situations where it can be clearly demonstrated that the expenditures have resulted in an increase in the future economic benefits expected to be obtained from the use of an item of property and equipment beyond its originally assessed standard of performance, the expenditures are capitalized as additional costs of property and equipment.

Depreciation and amortization is calculated on a straight-line basis over the following estimated useful lives of the property and equipment:

<u>Asset Type</u>	<u>Number of Years</u>
Building and building improvements	50
Transportation equipment	3 to 5
Office equipment	3 to 5
Furniture and fixtures	3 to 5

The estimated useful lives and depreciation and amortization method are reviewed periodically to ensure that the periods and method of depreciation and amortization are consistent with the expected pattern of economic benefits from items of property and equipment.

Fully-depreciated assets are retained in the account until they are no longer in use and no further charge for depreciation and amortization is made in respect to those assets.

An item of property and equipment is derecognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the year the asset is derecognized.

Investment in Subsidiaries

The Company's investment in subsidiaries, entities over which the Company has control, are accounted for under the cost method of accounting in the separate financial statements less any impairment in value. In assessing control, the Company considers if it is exposed, or has right, to variable returns from its investment with the subsidiary and if it has the ability to affect those returns. The Company recognizes income from the investment only to the extent that the Company receives distributions from accumulated profits of the subsidiaries arising after the date of acquisition. Distributions received in excess of such profits are regarded as a recovery of investment and are recognized as a reduction of the cost of the investment.

Other Assets

Other assets include amounts held in escrow, deposits, advances for project development, prepayments, software and licenses, deferred input value-added tax (VAT) and materials and supplies.

Advances for Project Development. Advances for project development are recognized whenever the Company pays in advance for its purchase of goods or services. These are measured at transaction price less impairment in value, if any.

Software and Licenses. Software and licenses are stated at cost less accumulated amortization and any impairment losses. Software and licenses are being amortized on a straight-line basis over ten (10) years and amortization is recognized in profit or loss. Amortization period and amortization method is reviewed at each reporting date. Any change in the useful life of the asset or the expected pattern of consumption of the future economic benefits embodied in the asset is recognized prospectively.

VAT. Revenues, expenses and assets are recognized net of the amount of VAT except:

- where VAT incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case the VAT is recognized as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- where receivables and payables that are stated with the amount of VAT included.

The net amount of VAT recoverable from, or payable to, the tax authority is included as part of "Other assets" or "Accounts payable and other liabilities" accounts, respectively, in the separate statements of financial position.

Amounts held in escrow and deposits qualify as financial assets.

Impairment of Nonfinancial Assets

The carrying amounts of the Company's nonfinancial assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists then the asset's net recoverable amount is estimated.

Any impairment loss is recognized if the carrying amount of an asset or its cash-generating unit (CGU) exceeds its net recoverable amount. A CGU is the smallest identifiable asset group that generates cash flows that are largely independent from other assets of the Company. Impairment losses are recognized in profit or loss in the period incurred.

The net recoverable amount of an asset is the greater of its value in use or its fair value less costs to sell. Value in use is the present value of future cash flows expected to be derived from an asset while fair value less cost to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable and willing parties less costs of disposal. In assessing value in use, the estimated future cash flows are discounted to their present values using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

Impairment losses recognized in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss has been recognized.

Advance Rent

Advance rent are initially recognized at the value of cash received, and will generally be applied as lease payments to the immediately succeeding months or in the last three (3) months of the lease term.

Debt Issue Costs

Debt issue costs are considered as an adjustment to the effective yield of the related debt and are deferred and amortized using the straight-line method. When a loan is paid, the related unamortized debt issue costs at the date of repayment are recognized in profit or loss.

Capital Stock

Common Stock. Common stock is measured at par value for all shares issued.

Preferred Stock. The Company's preferred stocks are cumulative, nonvoting, nonparticipating and nonconvertible. Preferred stock is classified as equity if this is nonredeemable, or redeemable only at the Company's option, and any dividends thereon are discretionary. Dividends thereon are recognized as distributions within equity upon approval by the BOD of the Company.

Preferred stock is classified as a liability if this is redeemable on a specific date or at the option of the shareholders, or if dividend payments are not discretionary. Dividends thereon are recognized as interest expense in profit or loss as accrued.

Additional Paid-in Capital

Additional paid-in capital is the proceeds and/or fair value of considerations received in excess of par value of the subscribed capital stock. Incremental costs incurred directly attributable to the issuance of new shares are recognized as deduction from equity, net of any tax. Otherwise, these are recognized as expense in profit or loss.

Retained Earnings

Retained earnings represent the cumulative balance of net income or loss, net of any dividend declaration.

Treasury Shares

Owner's equity instruments which are reacquired are deducted from equity. Treasury stock is accounted for at cost and shown as a deduction in the equity section of the separate statements of financial position. No gain or loss is recognized in profit or loss on the purchase, sale, issuance or cancellation of the Company's own equity instruments.

OCI

Other components of equity comprise of items of income and expense that are not recognized in profit or loss for the year. OCI pertains to cumulative remeasurement gains (losses) on net retirement asset or liability.

Revenue Recognition

Revenue from contract with customers is recognized when the performance obligation in the contract has been satisfied, either at a point in time or over time. Revenue is recognized over time if one of the following criteria is met: (a) the customer simultaneously receives and consumes the benefits as the Company performs its obligations; (b) the Company's performance creates or enhances an asset that the customer controls as the asset is created or enhanced; or (c) the Company's performance does not create an asset with an alternative use to the Company and the Company has an enforceable right to payment for performance completed to date. Otherwise, revenue is recognized at a point in time.

Revenue from contracts with customers is recognized when control of the goods and services is transferred to the customer in an amount that reflects the consideration to which the Company expected to be entitled in exchange for those goods and services.

The Company also assesses its revenue arrangements to determine if it is acting as a principal or as an agent. The Company has assessed that it acts as a principal in all of its revenue sources.

The following specific recognition criteria must also be met before revenue is recognized.

a. Revenue from Contract with Customers

Leasing Operations. Leasing revenue consists of rent income and common use service area (CUSA) fees. Rent income arising from operating leases on investment properties is recognized on a straight-line basis over the lease terms, except for contingent rental income, which is recognized in the period that it arises. Tenant lease incentives are recognized as a reduction of rental income on a straight-line basis over the term of the lease. The lease term is the non-cancellable period of the lease together with any further term for which the tenant has the option to continue the lease, where, at the inception of the lease, management is reasonably certain that the tenant will exercise that option. CUSA fees are recognized as income once earned. These are charged monthly and are based on the lessee's proportionate share on the common areas.

Amounts received from tenants to terminate leases or to compensate for dilapidations are recognized in profit or loss when the right to receive those amounts arises.

Project Management and Developer's Fees. Revenue is recognized in profit or loss when the related services are rendered.

b. Revenue from Other Sources

Dividend income. Dividend income is recognized when the Company's right to receive the dividend payments is established.

Interest Income. Interest income is recognized as the interest accrues, taking into account the effective yield on the asset.

Other Income. Income from other sources is recognized when earned during the period.

Cost and Expenses Recognition

Cost and expenses are decreases in economic benefits during the accounting period in the form of outflows or depletions of assets or incurrence of liabilities that result in decreases in equity, other than those relating to distributions to equity participants.

Cost of Leasing Operations. Cost of leasing operations, which constitute direct cost incurred in relation to the leasing of ACPT, is recognized as expense when incurred.

Cost of Services. Cost of services, which constitute direct costs incurred in relation to project management and development services, is recognized as expense when the related services are rendered.

Operating Expenses. Operating expenses constitute cost of administering the business and cost incurred to sell and market its products and services. These are recognized as incurred.

Finance Costs. Finance costs are recognized in profit or loss using the effective interest method.

Leases

The Company assesses whether the contract is, or contains, a lease. To assess whether a contract conveys the right to control the use of an identified asset for a period of time, the Company assesses whether, throughout the period of use, it has both of the following:

- i. the right to obtain substantially all of the economic benefits from use of the identified asset; and
- ii. the right to direct the use of the identified asset.

If the Company has the right to control the use of an identified asset for only a portion of the term of the contract, the contract contains a lease for that portion of the term.

The Company also assesses whether a contract contains a lease for each potential separate lease component.

The Company as a Lessor. Leases where the Company retains substantially all the risks and rewards of ownership of the asset are classified as operating leases. Initial direct costs incurred in negotiating an operating lease are added to the carrying amount of the leased asset and recognized on a straight-line basis over the lease term on the same basis as rental income. Contingent rents are recognized as revenue in the period in which these are earned.

Employee Benefits

Short-term Benefits. The Company recognizes a liability net of amounts already paid and an expense for services rendered by employees during the accounting period. A liability is also recognized for the amount expected to be paid under short-term cash bonus or profit sharing plans if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

Short-term employee benefit liabilities are measured on an undiscounted basis and are expensed as the related service is provided.

Retirement Benefits. The Company has a funded, non-contributory defined benefit plan covering all qualified employees. The retirement benefits cost is determined using the projected unit credit method which reflects services rendered by employees to the date of valuation and incorporates assumptions concerning employees' projected salaries.

The Company recognizes service costs, comprising of current service costs, past service costs and net interest expense or income in profit or loss. Net interest is calculated by applying the discount rate to the net retirement liability or asset.

Past service costs are recognized in profit or loss on the earlier of the date of the plan amendment or curtailment, and the date that the Company recognizes restructuring-related costs.

Remeasurements pertaining to actuarial gains and losses and return on plan assets are recognized immediately in OCI in the period in which they arise. Remeasurements are not reclassified to profit or loss in subsequent periods.

Plan assets are assets that are held in trust and managed by a trustee bank. Plan assets are not available to the creditors of the Company, nor can they be paid directly to the Company. The fair value of the plan assets is based on the market price information. When no market price is available, the fair value of plan assets is estimated by discounting expected future cash flows using a discount rate that reflects both the risk associated with the plan assets and the maturity or expected disposal date of those assets (or, if they have no maturity, the expected period until the settlement of the related obligations). If the fair value of the plan assets is higher than the present value of the retirement liability, the measurement of the resulting defined benefit asset is limited to the present value of economic benefits available in the form of refunds from the plan or reductions in future contributions to the plan.

The net retirement liability (asset) is the aggregate of the present value of the defined benefit obligation and the fair value of plan assets against which the obligations are to be settled directly, adjusted for any effect of asset ceiling. The present value of the retirement obligation is determined by discounting the estimated future cash outflows using interest rate on government bonds that have terms to maturity approximating the terms of the related retirement liability. The asset ceiling is the present value of future economic benefits available in the form of refunds from the plan or reductions in future contribution to the plan.

Actuarial valuations are made with sufficient regularity so that the amounts recognized in the separate financial statements do not differ materially from the amounts that would be determined at the reporting date.

Foreign Currency - Denominated Transactions

Transactions in foreign currencies are translated to the functional currency at exchange rates at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies at the reporting date are retranslated to the functional currency at the exchange rate at reporting date. Resulting exchange differences arising on the settlement of or on translating such monetary assets and liabilities are recognized in profit or loss. For income tax reporting purposes, foreign exchange gains or losses are treated as taxable income or deductible expenses in the year such are realized.

Income Taxes

Current Tax. Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the tax authority. The tax rates and tax laws used to compute the amount are those that have been enacted or substantively enacted at the reporting date.

Deferred Tax. Deferred tax is provided on all temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognized for all taxable temporary differences. Deferred tax assets are recognized for all deductible temporary differences, carryforward benefits of unused tax credits from excess minimum corporate income tax (MCIT) over the regular corporate income tax (RCIT) and unused net operating loss carryover (NOLCO), to the extent that it is probable that taxable income will be available against which the deductible temporary differences and carryforwards of unused MCIT and NOLCO can be utilized.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable income will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are reassessed at each reporting date and are recognized to the extent that it has become probable that future taxable income will allow the deferred tax assets to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are applicable to the year when the asset is realized or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at the reporting date.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities. For purposes of measuring deferred tax liabilities and deferred tax assets for investment properties that are measured using the fair value model, the carrying amounts of such properties are presumed to be recovered entirely through sale, unless the presumption is rebutted, that is, when the investment property is depreciable and is held within the business model whose objective is to consume substantially all of the economic benefits embodied in the investment property over time, rather than through sale.

Most changes in deferred tax assets or deferred tax liabilities are recognized as a component of tax expense in profit or loss, except to the extent that it relates to items recognized in OCI or directly in equity. In this case, the tax is also recognized in OCI or directly in equity, respectively.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to offset current tax assets against current tax liabilities and deferred taxes relate to the same taxable entity and the same tax authority.

Related Party Transactions and Relationships

Related party transactions are transfer of resources, services or obligations between the Company and its related parties, regardless whether a price is charged. Transactions between related parties are accounted for at arm's length prices or on terms similar to those offered to non-related parties in an economically comparable market.

Parties are considered to be related if one party has the ability to control the other party or exercise significant influence over the other party in making financial and operating decisions. These include: (a) individuals owning, directly or indirectly through one or more intermediaries, control or are controlled by, or under common control with the Company; (b) associates; (c) individuals owning, directly or indirectly, an interest in the voting power of the investee that gives them significant influence over the Company and close members of the family of any such individual; and (d) the Company's funded retirement plan.

In considering each possible related party relationship, attention is directed to the substance of the relationship and not merely on the legal form.

The key management personnel of the Company are also considered to be related parties.

Provisions and Contingencies

Provisions are recognized when the Company has a present legal or constructive obligation as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Provisions are measured at the estimated expenditure required to settle the present obligation, based on the most reliable evidence available at the end of the reporting period, including risks and uncertainties associated with the present obligation. If the effect of the time value of money is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognized as an interest expense. Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate.

Contingent liabilities are not recognized in the separate financial statements but are disclosed in the notes to separate financial statements unless the possibility of an outflow of resources embodying economic benefits is remote. Contingent assets are not recognized in the separate financial statements but are disclosed in the notes to separate statements of financial position when an inflow of economic benefits is probable.

Events After the Reporting Period

Any post-year-end event that provides additional information about the Company's financial position at the end of the reporting period (adjusting event) is reflected in the separate financial statements. Post-year-end events that are not adjusting events are disclosed in the notes to separate financial statements when material.

3. Significant Judgments, Accounting Estimates and Assumptions

The preparation of separate financial statements in accordance with PFRS requires management to make judgments, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The accounting estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgments about the carrying amounts of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

Judgments

In the process of applying the Company's accounting policies, management has made the following judgments, apart from those involving estimation, which have the most significant effect on the amounts recognized in the separate financial statements:

Determining Functional Currency. Based on management's assessment, the functional currency of the Company has been determined to be Philippine Peso, the currency of the primary economic environment in which the Company operates. It is the currency that mainly influences the operations of the Company.

Determining Control or Joint Control over an Investee Company. Control is presumed to exist when an investor is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. On the other hand, joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control. The Company has determined that by the virtue of the Company's majority ownership of voting rights in its subsidiaries as at December 31, 2023 and 2022, it has the ability to exercise control over its investees.

Classifying Financial Instruments. The Company exercises judgment in classifying financial instruments in accordance with PFRS 9. The Company exercises judgment in classifying a financial instrument, or its component parts, on initial recognition as either a financial asset, a financial liability or an equity instrument in accordance with the Company's business model and its contractual cash flow characteristics and the definitions of a financial asset, a financial liability or an equity instrument. The substance of a financial instrument, rather than its legal form, governs its classification in the separate statements of financial position.

Classifying Real Estate for Sale, Investment Properties and Property and Equipment. The Company determines whether a property qualifies as a real estate for sale, an investment property or an item of property and equipment. In making its judgment, the Company considers whether the property is held for sale in the ordinary course of business, held primarily to earn rentals or capital appreciation or both, or used for operations and administrative purposes by the Company.

The carrying amounts of the Company's real estate for sale, investment properties and property and equipment as at December 31, 2023 and 2022 are disclosed in Notes 7, 8 and 9.

Determining the Highest and Best Use of Investment Properties. The Company determines the highest and best use of its investment properties when measuring fair value. In making its judgment, the Company takes into account the use of the investment properties that is physically possible, legally permissible and financially feasible. The Company has determined that the highest and best use of the investment properties is their current use.

The carrying amounts of the Company's investment properties as at December 31, 2023 and 2022 are disclosed in Note 8.

Determining Lease Commitments - Company as a Lessor. The Company entered into various lease contracts for its office units in ACPT. The Company has determined that the risks and rewards of ownership related to the leased properties are retained by the Company. Accordingly, the leases were accounted for as operating leases.

Revenue from leasing operations recognized from these operating leases in 2023, 2022 and 2021 are disclosed in Note 22.

Assessing Provisions and Contingencies. The Company evaluates legal and administrative proceedings to which it is involved based on analysis of potential results. Management and its legal counsels do not believe that any current proceedings will have material adverse effects on its financial position and results of operations. It is possible, however, that future results of operations could be materially affected by changes in estimates or in the effectiveness of strategies relating to these proceedings.

Accounting Estimates and Assumptions

The following are the key sources of accounting estimation uncertainty and other key accounting assumptions concerning the future at the end of reporting period that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year:

Estimating the Fair Value of Investment Properties. Investment properties are measured at fair values. The Company works closely with external qualified valuers who performed the valuation using appropriate valuation techniques. The appraiser used a valuation technique based on comparable market data adjusted as necessary to reflect the specific assets' location and condition and, estimated expected future cash flows, yields, occupancy rates, and discount rates. The valuation techniques and inputs used in the fair value measurement of investment properties are disclosed in Note 8 to the separate financial statements.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the investment properties and the level of the fair value hierarchy.

The carrying amounts of investment properties as at December 31, 2023 and 2022 are disclosed in Note 8.

Assessing the ECL on Trade Receivables. The Company initially uses a provision matrix based on historical default rates for trade receivables. The provision matrix specifies provision rates depending on the number of days that a receivable is past due. The Company then calibrates the provision matrix to adjust historical credit loss experience with forward-looking information on the basis of current observable data to reflect the effects of current and forecasted economic conditions.

The Company adjusts historical default rates if forecasted economic conditions such as gross domestic product are expected to deteriorate which can lead to increased number of defaults in the real estate industry. The Company regularly reviews the methodology and assumptions used for estimating ECL to reduce any differences between estimates and actual credit loss experience.

The determination of the correlation between historical default rates and forecasted economic conditions is a significant estimate. Accordingly, the provision for ECL of trade receivables is sensitive to changes in assumptions about forecasted economic conditions.

The amounts of provision for ECL recognized in 2023, 2022 and 2021, the amounts of allowance for ECL and the carrying amounts of the Company's trade receivables as at December 31, 2023 and 2022 are disclosed in Note 6.

Assessing the ECL on Other Financial Assets at Amortized Cost. The Company determines the allowance for ECL based on the probability-weighted estimate of the present value of all cash shortfalls over the expected life of financial assets at amortized cost. ECL is provided for credit losses that result from possible default events within the next 12 months unless there has been a significant increase in credit risk since initial recognition in which case ECL are provided based on lifetime ECL.

When determining if there has been a significant increase in credit risk, the Company considers reasonable and supportable information that is available without undue cost or effort and that is relevant for the particular financial instrument being assessed such as, but not limited to, the following factors:

- actual or expected external and internal credit rating downgrade;
- existing or forecasted adverse changes in business, financial or economic conditions;
- actual or expected significant adverse changes in the operating results of the borrower; and
- significant changes in credit spread, rates or terms such as more stringent covenants and increased amount of collateral or guarantees.

The Company also considers financial assets that are more than 30 days past due to be the latest point at which lifetime ECL should be recognized unless it can demonstrate that this does not represent a significant risk in credit risk such as when non-payment was an administrative oversight rather than resulting from financial difficulty of the borrower.

No provision for ECL was recognized in 2023, 2022 and 2021.

The carrying amounts of the Company's financial assets consisting of cash and cash equivalents, interest receivable, dividend receivable from sale of interests in subsidiaries, due from related parties, other receivables, advances to employees, advances to subsidiaries, amounts held in escrow and deposits are disclosed in Notes 4, 6, 10 and 11.

Determining the NRV of Real Estate for Sale. Real estate for sale is stated at lower of cost or NRV. NRV for completed real estate for sale is assessed with reference to market conditions and prices existing at the reporting date and is determined by the Company in the light of recent market transactions. NRV in respect of real estate assets under construction is assessed with reference to market prices at the reporting date for similar completed property, less estimated costs to complete the construction and less estimated costs to sell. The amount and timing of recorded expenses for any period would differ if different judgments were made or different estimates were utilized.

No provision for inventory obsolescence was recognized in 2023. The carrying amounts of real estate for sale as at December 31, 2023 and 2022 are disclosed in Note 7.

Determining the Fair Value of Investment in Money Market Fund. The Company classifies its investments in money market fund as financial asset at FVPL in the separate statements of financial position. The Company determined the fair value of investment in money market fund using available market prices in active markets for identical assets (Level 1). Any changes in the fair value of this financial asset would affect profit or loss.

The fair values and carrying amounts of investments in money market fund as at December 31, 2023 and 2022 are disclosed in Note 5.

Estimating the Useful Lives of Property and Equipment. The Company reviews annually the estimated useful lives of property and equipment based on expected asset's utilization, market demands and future technological development. It is possible that the factors mentioned may change in the future, which could cause a change in estimated useful lives. A reduction in estimated useful lives could cause a significant increase in depreciation and amortization of property and equipment.

There were no changes in the estimated useful lives of property and equipment in 2023, 2022 and 2021. The carrying amounts of property and equipment as at December 31, 2023 and 2022 are disclosed in Note 9.

Assessing the Impairment of Nonfinancial Assets. The Company assesses impairment on nonfinancial assets whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. In assessing whether there is any indication that an asset may be impaired, the Company considers the external and internal sources of information. External sources of information include but are not limited to unexpected significant decline in market value and any other significant changes with an adverse effect on the Company, whether it had taken place during period or will take place in the near future in the market, economic or legal environment in which the entity operates or in the market to which the asset is dedicated. Internal sources of information include evidence of obsolescence or physical damage on an asset, significant changes with an adverse effect on the Company whether it had taken place during the period, or are expected to take place in the near future, to the extent to which, or in a manner in which, an asset is used or is expected to be used, and any other evidence that indicates that the economic performance of an asset is, or will be, worse than expected.

Whenever the carrying amount of an asset exceeds its recoverable amount, an impairment loss is recognized. The recoverable amount is the higher of an asset's fair value less cost to sell and value in use. The fair value less cost to sell is the amount obtainable from the sale of an asset in an arm's length transaction while value in use is the present value of estimated future cash flows expected to arise from the continuing use of an asset and from its disposal at the end of its useful life.

Value in use is determined as the present value of estimated future cash flows expected to be generated from the continued use of the assets. The estimated cash flows are projected using growth rates based on historical experience and business plans and are discounted using pretax discount rates that reflect the current assessment of the time value of money and the risks specific to the asset. Recoverable amounts are estimated for individual assets or, if it is not possible, for the CGU to which the asset belongs.

No provision for impairment loss on nonfinancial assets was recognized in 2023, 2022 and 2021.

The carrying amounts of nonfinancial assets consisting of accrued rent receivable, CWTs, property and equipment, investment in subsidiaries and other assets are disclosed in Notes 6, 9, 10 and 11.

Estimating the Retirement Expense. The determination of the Company's obligation and cost for pension and other retirement benefits is dependent on selection of certain assumptions used by actuaries in calculating such amounts. Those assumptions are described in Note 21 to the separate financial statements and include among others, discount rate and salary increase rate. While the Company believes that the assumptions are reasonable and appropriate, significant differences in actual experience or significant changes in assumptions materially affect net retirement liability.

The Company's retirement expense in 2023 and 2022, and the net retirement asset as at December 31, 2023 and 2022 are disclosed in Note 21.

Assessing the Realizability of Deferred Tax Assets. The Company's assessment on the recognition of deferred tax assets on deductible temporary differences and carryforward benefits of unused MCIT and NOLCO is based on the projected taxable income in the following periods. Based on the projection, not all future deductible temporary differences will be realized, therefore, a portion of deferred tax assets was not recognized.

As at December 31, 2023 and 2022, the carrying amounts of recognized deferred tax assets and the amount of unrecognized deferred tax assets, which management has assessed may not be realized in the future, are disclosed in Note 23.

4. Cash and Cash Equivalents

This account consists of:

	2023	2022
Cash on hand	₱65,000	₱65,000
Cash in banks	575,880,335	182,540,939
Cash equivalents	3,464,073,130	3,608,783,876
	₱4,040,018,465	₱3,791,389,815

Cash in banks earn interest at prevailing bank deposit rates and are immediately available for use in the current operations. Cash equivalents are short-term time deposits made for varying periods up to three (3) months or less and earn interest at the respective prevailing time deposit rates.

Interest income is earned from the following (see Note 19):

	Note	2023	2022	2021
Cash in banks		₱2,435,175	₱839,988	₱1,318,999
Cash equivalents		225,655,216	23,310,216	928,626
Advances to subsidiaries	20	153,913,829	144,043,881	86,030,277
		₱382,004,220	₱168,194,085	₱88,277,902

5. Financial Assets at FVPL

This account pertains to investments in money market fund. Movements in this account are as follows:

	Note	2023	2022
Balance at beginning of year		₱1,423,105,283	₱3,878,132,080
Additions		5,345,332,148	4,693,154,623
Disposals		(6,472,520,550)	(7,149,506,788)
Unrealized holding gains (losses)	19	(1,741,646)	1,325,368
Balance at end of year		₱294,175,235	₱1,423,105,283

Realized gain on disposals of financial assets at FVPL amounted to ₱26.7 million in 2023, ₱17.3 million in 2022 and ₱18.8 million in 2021 (see Note 19).

The fair value of financial assets at FVPL is classified under Level 1 of the fair value hierarchy using quoted market prices (see Note 26).

6. Receivables

This account consists of:

	Note	2023	2022
Trade receivables from:			
Leasing	22	₱157,561,132	₱119,967,731
Project management and development	20	90,357,461	40,460,449
Interest receivable on advances to subsidiaries	20	622,802,342	453,497,130
Dividend receivable	20	150,000,000	300,000,000
Due from related parties	20	43,082,172	41,735,930
Accrued rent receivable	22	20,594,158	44,637,814
Advances to employees		12,674,107	8,553,562
Other receivables		68,840,352	81,509,954
		1,165,911,724	1,090,362,570
Allowance for ECL		(1,746,790)	(1,746,790)
		₱1,164,164,934	₱1,088,615,780

Trade receivables from leasing operations are noninterest-bearing, unsecured and generally collectible within seven (7) days. Trade receivables from project management and development are noninterest-bearing, unsecured and generally collectible within 30 days.

Interest receivable includes accrual of interest income from the Company's advances.

Accrued rent receivable pertains to the difference between rental income recognized using straight-line method of accounting and rental payments based on the terms of the lease contracts.

Advances to employees represent salary and other loans granted to employees which are noninterest-bearing in nature and collectible through salary deductions.

Others mainly include other charges and advances which are noninterest-bearing and collectible on demand.

Receivable from non-affiliated entity pertains to cash advances, which is unsecured, noninterest-bearing and collectible on demand. The BOD approved to write-off the balance amounting to ₱6.8 million in 2022 and ₱11.6 million in 2021 (see Note 17).

Provision for ECL amounted to ₱1.7 million in 2022. This is recorded under "Operating Expenses" in the separate statements of financial position (see Note 17).

7. Real Estate for Sale

This account pertains to parcels of land acquired by the Company for future development projects that are intended for sale amounting to ₱254.9 million and ₱253.3 million as at December 31, 2023 and 2022, respectively.

In 2022, the Company purchased a parcel of land with a total area of 1,271 sqm., located in Taguig, Metro Manila, for ₱253.3 million. The property will be developed into a mixed-use building with condominium units for sale (see Note 1).

NRV of Real Estate for Sale

As at December 31, 2023, real estate for sale is stated at cost which is lower than its NRV. There is no allowance for inventory obsolescence as at December 31, 2023.

8. Investment Properties

Investment properties consist of:

	2023	2022
ACPT	₱6,493,588,037	₱6,182,841,903
Land	216,962,168	216,962,168
Arya Residences - parking slots	26,554,046	26,151,494
	₱6,737,104,251	₱6,425,955,565

Movements of this account follow:

	2023	2022	2021
Balance at beginning of year, at cost	₱2,724,238,029	₱2,717,380,558	₱2,710,505,862
Development costs incurred	5,353,024	6,857,471	6,874,696
Balance at end of year, at cost	2,729,591,053	2,724,238,029	2,717,380,558
Cumulative gain on change in fair value	6,728,361,177	6,415,855,270	6,154,351,072
Unamortized initial direct leasing costs	8,743,074	10,100,295	13,935,221
Balance at end of year, at fair value	₱6,737,104,251	₱6,425,955,565	₱6,168,286,293

Movements of the cumulative gain on change in fair value are as follows:

	2023	2022	2021
Balance at beginning of year	₱3,691,617,241	₱3,436,970,514	₱3,038,120,881
Gain on change in fair value	307,152,883	254,646,727	398,849,633
Balance at end of year	₱3,998,770,124	₱3,691,617,241	₱3,436,970,514

Movements of the unamortized initial direct leasing costs are as follows:

	2023	2022
Balance at beginning of year	₱10,100,295	₱13,935,221
Additions	3,788,837	3,837,760
Amortization	(5,146,058)	(7,672,686)
Balance at end of year	₱8,743,074	₱10,100,295

ACPT

The carrying amount of ACPT includes offices units and parking slots for lease. ACPT is used as collateral for loans payable amounting to ₱1,094.7 million and ₱1,420.4 million as at December 31, 2023 and 2022, respectively (see Note 12).

Land

The Company's land has a total area of 10.3 hectares located in Batangas and Tagaytay with fair value aggregating ₱217.0 million as at December 31, 2023 and 2022.

Arya Residences - Parking Slots

These are parking slots of the Company in Arya Residences which are used for leasing operations.

Leasing Operations

The Company recognized revenue from leasing operations amounting to ₱329.3 million in 2023, ₱296.9 million in 2022 and ₱314.6 million in 2021 (see Note 22) and incurred direct cost of leasing amounting to ₱114.8 million in 2023, ₱105.9 million in 2022 and ₱97.9 million in 2021.

Cost of leasing operations consists of:

	Note	2023	2022	2021
Condominium dues		₱55,440,636	₱54,413,528	₱46,690,531
Rentals	20	32,749,566	30,953,396	27,121,071
Real property taxes		10,598,976	10,598,976	10,598,976
Utilities		1,129,670	1,520,278	322,635
Consultancy fees		995,731	3,615,768	1,450,446
Security services		943,120	858,795	1,414,026
Janitorial		694,778	601,876	1,646,928
Repairs and maintenance		310,737	179,787	1,126,955
Depreciation	9	137,608	244,915	1,673,102
Others		11,792,210	2,902,035	5,838,812
		₱114,793,032	₱105,889,354	₱97,883,482

Other cost of leasing operations postal and communication and various miscellaneous expenses.

Fair Value Measurement

Details of the valuation techniques used in measuring fair values of investment properties, as appraised by an SEC-accredited and independent appraiser in its report as at December 31, 2023, are classified under Levels 2 and 3 of the fair value hierarchy as follows:

Class of Property	Valuation Technique	Significant Inputs	Range	
			2023	2022
ACPT	Discounted cash flow (DCF) approach	Discount rate	8.97%	9.07%
		Rental rate for an office unit per square meter (per sqm)	₱1,800	₱1,717
		Rental rate per slot	₱8,250	₱8,025
		Calculated no. of net leasable area (total sqm)	18,059	18,059
		Vacancy rate	–	5%
		Income tax rate	25%	25%
		Arya Residences - Parking slots	DCF approach	Rental rate per slot
	Rent escalation rate p.a.	7%		7%
	Discount rate	8.97%		9.07%
	Vacancy rate	10%		10%
	Income tax rate	25%		25%
Land	Market data approach	Price per sqm	₱2,000	₱2,000
		Value adjustments	-30% to -5%	-25% to 10%

The description of the valuation techniques and inputs used in the fair value measurement are as follows:

Discounted Cash Flow Approach

Under the DCF approach, a property's fair value is estimated using explicit assumptions regarding the benefits and liabilities of ownership over the asset's estimated useful life including an exit or terminal value. As an accepted method within the income approach to valuation, the DCF approach involves the projection of a series of cash flows on a real property interest. An appropriate, market-derived discount rate is applied to projected cash flow series to establish the present value of the income stream associated with the investment property.

Periodic cash flows of investment properties are typically estimated as gross income less vacancy and operating expenses. The series of periodic net operating income, along with an estimate of the terminal value anticipated at the end of the projection period, is then discounted.

The frequency of inflows and outflows are contract and market-derived. The DCF approach assumes that cash outflows occur in the same period that expenses are recorded.

Sensitivity Analysis. Generally, significant increases (decreases) in rental rate per sqm or per slot and rent escalation rate p.a. in isolation would result in a significantly higher (lower) fair value measurement. Significant increases (decreases) in discount rate and vacancy rate in isolation would result in a significantly lower (higher) fair value measurement.

Market Data Approach

Market data approach involves the comparison of the Batangas and Tagaytay properties to those that are more or less located within the vicinity of the appraised properties and are subject of recent sales and offerings. Adjustments were made to arrive at the market value by considering the location, size, shape, utility, desirability and time element.

The inputs to fair valuation are as follows:

- *Price per sqm* - estimated value prevailing in the real estate market depending on the location, area, shape and time element.
- *Value adjustments* - adjustments are made to bring the comparative values in approximation to the investment property taking into account the location, size and architectural features, among others.

The reconciliation of the balances of investment properties classified according to level in the fair value hierarchy is as follows:

	2023		Total
	Significant Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	
Balance at beginning of year	₱216,962,168	₱6,208,993,397	₱6,425,955,565
Gain on change in fair value	–	307,152,883	307,152,883
Development costs incurred	–	5,353,024	5,353,024
Net initial direct leasing costs	–	(1,357,221)	(1,357,221)
Balance at end of year	₱216,962,168	₱6,520,142,083	₱6,737,104,251

	2022		Total
	Significant Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	
Balance at beginning of year	₱182,840,888	₱5,985,445,405	₱6,168,286,293
Gain on change in fair value	27,263,809	227,382,918	254,646,727
Development costs incurred	6,857,471	–	6,857,471
Net initial direct leasing costs	–	(3,834,926)	(3,834,926)
Balance at end of year	₱216,962,168	₱6,208,993,397	₱6,425,955,565

There are no transfers between the levels of fair value hierarchy in 2023, 2022 and 2021.

9. Property and Equipment

The balances and movements of this account consist of:

2023					
	Building and Building Improvements	Transportation Equipment	Office Equipment	Furniture and Fixtures	Total
Cost					
Balance at beginning of year	₱208,111,650	₱79,808,826	₱40,542,340	₱13,716,683	₱342,179,499
Additions	6,615,722	19,989,289	6,641,107	980,878	34,226,996
Disposals	-	(25,669,642)	-	-	(25,669,642)
Balance at end of year	214,727,372	74,128,473	47,183,447	14,697,561	350,736,853
Accumulated Depreciation					
Balance at beginning of year	15,175,813	34,848,637	30,383,460	11,844,069	92,251,979
Depreciation	4,170,799	19,652,250	6,585,134	1,041,090	31,449,273
Disposals	-	(21,484,655)	-	-	(21,484,655)
Balance at end of year	19,346,612	33,016,232	36,968,594	12,885,159	102,216,597
Carrying Amount	₱195,380,760	₱41,112,241	₱10,214,853	₱1,812,402	₱248,520,256

2022					
	Building and Building Improvements	Transportation Equipment	Office Equipment	Furniture and Fixtures	Total
Cost					
Balance at beginning of year	₱208,111,650	₱69,338,828	₱61,628,577	₱12,759,216	₱351,838,271
Additions	-	32,908,114	19,801,461	957,467	53,667,042
Disposals	-	(22,438,116)	(40,887,698)	-	(63,325,814)
Balance at end of year	208,111,650	79,808,826	40,542,340	13,716,683	342,179,499
Accumulated Depreciation					
Balance at beginning of year	11,005,013	33,758,761	51,518,615	10,781,946	107,064,335
Depreciation	4,170,800	18,981,462	5,602,884	1,062,123	29,817,269
Disposals	-	(17,891,586)	(26,738,039)	-	(44,629,625)
Balance at end of year	15,175,813	34,848,637	30,383,460	11,844,069	92,251,979
Carrying Amount	₱192,935,837	₱44,960,189	₱10,158,880	₱1,872,614	₱249,927,520

As at December 31, 2023 and 2022, fully depreciated property and equipment amounting to ₱45.9 million and ₱35.3 million, respectively, are still being used by the Company.

The Company sold property and equipment with carrying amount of ₱4.2 million in 2023, ₱4.5 million in 2022 and ₱5.8 million in 2021, which resulted to loss on disposal of ₱857,717 in 2023, gain on disposal of ₱369,071 in 2022, and loss on disposal of ₱545,561 in 2021 (see Note 19).

Depreciation and amortization, which includes depreciation of property and equipment and amortization of software and licenses, were recognized in the following:

	Note	2023	2022	2021
Operating expense	17	₱33,639,346	₱29,572,354	₱26,458,554
Cost of leasing operations	8	137,608	244,915	1,673,102
		₱33,776,954	₱29,817,269	₱28,131,656

10. Investments in and Advances to Subsidiaries

This account consists of:

	Note	2023	2022
Investment in subsidiaries - at cost:			
Manchesterland Properties, Inc. (MPI)		₱900,459,683	₱900,459,683
Cebu Lavana Land Corporation (CLLC)		163,159,210	163,159,210
Bhavya Properties, Inc. (Bhavya)		81,300,000	15,000,000
Zileya Land Development Corporation (ZLDC)		50,000,000	50,000,000
Pradhana Land, Inc. (PLI)		25,000,000	25,000,000
Bhavana Properties, Inc. (Bhavana)		15,000,000	15,000,000
Urban Property Holdings, Inc. (UPHI)		14,667,361	80,467,361
Kashtha Holdings, Inc. (KHI)		7,499,800	7,499,800
Arthaland Property Prestige Solutions, Inc. (APPS)		7,000,000	250,000
Cazneau Inc. (Cazneau)		1,000,000	1,000,000
		1,265,086,054	1,257,836,054
Allowance for impairment		(5,232,027)	(5,232,027)
		1,259,854,027	1,252,604,027
Advances to subsidiaries:			
	20		
CLLC		3,336,796,699	3,336,778,117
Cazneau		785,834,002	742,317,243
ZLDC		432,140,985	432,138,939
Bhavana		331,800,000	331,800,000
Bhavya		314,408,714	314,408,714
KHI		296,767,527	296,760,701
UPHI		160,928,427	88,627,522
MPI		6,221,503	5,857,429
APPS		3,247,353	2,966,916
PLI		820,084	819,159
		5,668,965,294	5,552,474,740
Allowance for ECL		(3,261,249)	(3,261,249)
		5,665,704,045	5,549,213,491
		₱6,925,558,072	₱6,801,817,518

On October 26, 2023, the Parent Company's BOD approved the subscription to 663,000 preferred shares of Bhavya with par value of ₱1.0 per share for ₱66.3 million. On the same date, the BOD also approved the subscription to 67,500 common shares of APPS (formerly Emera Property Management, Inc.) at ₱100.0 per share or a total of ₱6.8 million.

In March 2023, the BOD of UPHI approved the reclassification of deposit for future subscription of the Company into advances amounting to ₱65.8 million.

The Company's interest on the following subsidiaries follows:

Subsidiary	Place of Incorporation	Percentage of Ownership	
		2023	2022
Cazneau	Philippines	100%	100%
MPI	Philippines	100%	100%
APPS	Philippines	100%	100%
UPHI	Philippines	100%	100%
ZLDC	Philippines	100%	100%
PLI	Philippines	100%	100%
CLLC	Philippines	100%	100%
Bhavana	Philippines	60%	60%
Bhavya	Philippines	60%	60%
KHI	Philippines	60%	60%
Savya Land Development Corporation (SLDC)	Philippines	59%*	59%*

**indirectly owned through KHI*

All of the subsidiaries were established to engage primarily either in real estate development or property leasing, except for APPS which is a property management company and KHI which is an investment holding company.

In March 2018, ALCO and Help Holdings Inc. (HHI) (collectively referred to as the Parties) entered into an agreement (the Agreement) to jointly develop the adjacent lots (the Property) of SLDC and Arcosouth Development Inc. (ADI), the subsidiary of HHI, aggregating 5,991 square meters located in Arca South, Taguig City. The Parties agreed, among others, to merge SLDC and Arcosouth into a single corporation, with SLDC as the surviving entity. The merger of SLDC and Arcosouth was approved by the SEC on August 22, 2019.

Also, in August 2019, ALCO and Mitsubishi Estate Company, Limited (MEC), a corporation duly organized and existing under the laws of Japan, have agreed to invest in, establish and maintain a joint venture company to be owned 60% by ALCO and 40% by MEC which will (i) acquire and, thereafter, own and hold the 50% ownership in SLDC, and (ii) acquire by assignment the shareholder's advances made by ALCO to SLDC. On October 1, 2019, ALCO incorporated KHI as the designated joint venture company.

In 2020, ALCO transferred all of its shares in SLDC, representing 98% ownership over SLDC, to KHI. Then in June 2020, ALCO sold 5.0 million common shares in KHI with total par value of ₱5.0 million, representing 40% ownership over KHI, to MEC for ₱275.0 million resulting to a gain on sale of an investment in a subsidiary amounting to ₱270.0 million (see Note 19). The transfer of KHI's shares decreased the effective ownership of ALCO over SLDC from 98% to 59%.

In 2019, the Company subscribed to 100% shares of Bhavana, Bhavya and PLI.

In December 2021, ALCO sold, transferred and conveyed in favor of Narra Investment Properties Pte. Ltd. (“Narra”), by way of secondary sale, all of its rights, title and interest in and to 40% of the common shares of stock of Bhavana and Bhavya, or 20,000,000 common shares of stock thereof, as well as its shareholder advances and accrued interest receivables aggregating ₱449.4 million in exchange for ₱446.8 million, resulting to a loss of ₱2.6 million (see Note 19). The transfer of Bhavana and Bhavya shares decreased the effective ownership of ALCO from 100% to 60%. The Company’s receivable arising from the sale of interests in Bhavana and Bhavya amounting to ₱208.6 million as at December 31, 2021 were subsequently collected in 2022.

In December 2021, the Company purchased 214,351 common and 118,982 preferred shares representing 40% of the ownership and voting rights of CLLC for ₱113.2 million from RSBV, resulting to 100% ownership of the Company in CLLC. Also, RSBV assigned its shareholder advances and accrued interest receivables amounting to ₱764.1 million. The Company’s outstanding payable arising from the acquisition in CLLC amounting to ₱762.3 million as at December 31, 2021 were subsequently settled in 2022.

Subscription Payable

The Company has the following unpaid subscriptions on subsidiaries as at December 31, 2023 and 2022 (see Note 14):

ZLDC	₱37,500,000
PLI	18,750,000
	<u>₱56,250,000</u>

11. Other Assets

This account consists of:

	Note	2023	2022
Amounts held in escrow	12	₱128,154,209	₱128,177,336
Deposits		58,242,651	56,875,983
Advances for project development		33,586,522	29,074,654
Software and licenses		27,999,409	22,297,372
Prepaid:			
Insurance		3,448,861	3,222,069
Taxes		1,095,165	22,943,172
Others		295,278	1,900,942
Deferred input VAT		1,452,452	2,606,393
Materials and supplies		1,341,909	1,341,909
		₱255,616,456	₱268,439,830

Amounts held in escrow represents the debt service account required under an existing loan with a certain bank and the amount which is equivalent to a quarterly principal and interest amortization. The outstanding loan balance under OLSA amounted to ₱1,094.7 million and ₱1,420.4 million as at December 31, 2023 and 2022, respectively (see Note 12).

Deposits pertain to utility, professional services, and guarantee deposits for the construction of the Company’s real estate projects. These are settled upon completion of the documentary requirements.

Advances for project development pertain to downpayments made to contractors for the construction of the Company's real estate projects. These advances are applied against contractors' progress billings.

The carrying amount of software and licenses amounted to ₱28.0 million and ₱22.3 million as at December 31, 2023 and 2022, respectively. Additions to software and licenses amounted to ₱8.6 million in 2023. Amortization of software and licenses recorded as part of "Depreciation and amortization" account in the statements of comprehensive income amounted to ₱2.9 million and ₱0.5 million in 2023 and 2022, respectively (see Note 9).

Materials and supplies are the excess construction materials and supplies from the construction of Arya Residences.

12. Loans Payable

This account consists of outstanding loans with local banks amounting to ₱4,810.9 million and ₱5,207.9 million as at December 31, 2023 and 2022, respectively.

Movements of this account follow:

	2023	2022
Balance at beginning of year	₱5,225,000,000	₱5,757,723,970
Availments	2,925,000,000	2,425,000,000
Payments	(3,330,000,000)	(2,957,723,970)
Balance at end of year	4,820,000,000	5,225,000,000
Unamortized debt issue cost	(9,051,418)	(17,119,562)
	4,810,948,582	5,207,880,438
Less current portion of loans payable	1,907,500,000	2,300,000,000
Long-term portion of loans payable	₱2,903,448,582	₱2,907,880,438

Movements in debt issue cost follow:

	2023	2022
Balance at beginning of year	₱17,119,562	₱25,158,834
Amortization	(8,068,144)	(8,039,272)
Balance at end of year	₱9,051,418	₱17,119,562

Future repayment of the outstanding principal amounts of loans payable is as follows:

	2023	2022
Within one year	₱1,907,500,000	₱2,300,000,000
After one year but not more than three years	2,912,500,000	2,925,000,000
	₱4,820,000,000	₱5,225,000,000

Local Bank Loans

These are loans from local banks which are interest-bearing secured loans obtained to finance the Company's working capital requirements, project development and acquisition of properties. These loans have interest rates ranging from 5.50% to 8.50% per annum (p.a.) in 2023 and 4.50% to 8.00% p.a. in 2022.

Details and outstanding balances of loans from local banks as at December 31 follow:

Purpose	Terms	Nominal interest rate (p.a.)	2023	2022
Short-term loans for working fund requirements	Unsecured and payable in full within one year	6.75% to 8.50%	₱1,907,500,000	₱2,300,000,000
Construction of ACPT	Payable on a quarterly basis starting 4 th quarter of 2020 until July 2025; secured by ACPT with carrying amount of ₱6,493.6 million and ₱6,182.8 million as at December 31, 2023 and 2022, respectively (see Note 8), and an escrow account amounting to ₱128.2 million as at December 31, 2023 and 2022 (see Note 11)	5.50%	1,094,737,497	1,420,396,130
Development of Green Projects	Unsecured and payable in full on February 6, 2025	6.35%	996,672,989	991,234,308
Long-term loans for working fund requirements	Payable on May 22, 2026	7.53%	437,500,000	–
Long-term loans for working fund requirements	Payable on November 25, 2024	6.00%	374,538,096	496,250,000
			₱4,810,948,582	₱5,207,880,438

Construction of ACPT

In 2015, the Company entered into an Omnibus Loan and Security Agreement (OLSA) for a credit line of ₱2,000.0 million, to partially finance the cost of construction and development of the ACPT. The outstanding loan balance is secured by the ACPT building and a security trust agreement covering the maintenance of revenue and operating accounts, project receivables and project agreements. ALCO is required to maintain the following financial ratios based on its separate financial statements:

- Debt service coverage ratio (DSCR) of not more than 1.20x starting 2020 which is one year after the completion of ACPT
- Debt to equity ratio of not more than the following based on the period:

Period	Debt to Equity Ratio
2015	2.00x
2016 to 2018	1.75x
2019 to 2025	1.50x

In 2020, the local bank amended the financial covenants of the OLSA, removing the DSCR requirement and changing it to be current ratio of at least 1.50x and a debt to equity ratio of not more than 2.00x based on the consolidated financial statements of the Group. As of December 31, 2023 and 2022, ALCO has current ratio of 2.3x and 2.4x, respectively, and debt to equity ratio of 1.4x and 1.5x, respectively, based on its consolidated financial statements, which is compliant with the amended financial covenants.

Development of Green Projects

On February 14, 2020, ALCO entered into a term loan agreement of ₱1,000.0 million with a local bank to obtain financing for the eligible green projects of the Company and its subsidiaries, including land banking, investments and refinancing in relation to eligible green projects. Drawdown of ₱1,000.0 million has also been made in 2020. ALCO is required to submit a disbursement report to the bank soon after the date the proceeds has been utilized to confirm that the proceeds have been used for the eligible green projects.

The Group is required to maintain a debt-to-equity ratio of not more than 2.0x and current ratio of not less than 1.5x on a consolidated basis. For the years ended December 31, 2023, 2022 and 2021, the Group was fully compliant with these debt covenants.

Capitalized Borrowing Costs

No borrowing costs were capitalized in 2023, 2022 and 2021.

Interest Expense

Total interest expense charged under “Finance costs” consists of the following (see Note 18):

	Note	2023	2022	2021
Interest expense on:				
Bonds payable	13	₱465,794,610	₱200,560,807	₱198,618,483
Loans payable		357,392,716	295,274,799	251,783,534
		₱823,187,326	₱495,835,606	₱450,402,017

13. Bonds Payable

As at December 31, 2023 and 2022, this account consists of:

	2023	2022
Bonds payable	₱6,000,000,000	₱6,000,000,000
Unamortized debt issue cost	(58,477,587)	(74,228,852)
	₱5,941,522,413	₱5,925,771,148

Movements in debt issue costs in 2023 and 2022 are as follows:

	2023	2022
Balance at beginning of year	₱74,228,852	₱33,405,821
Additions	–	48,963,860
Amortization	(15,751,265)	(8,140,829)
Balance at end of year	₱58,477,587	₱74,228,852

In October 2019, the BOD of ALCO approved the filing of a registration statement for the shelf registration of ₱6.0 billion fixed rate ASEAN Green Bonds (the “Bonds”) and the initial tranche of ₱2.0 billion bonds, with an oversubscription option of up to ₱1.0 billion.

In January 2020, the SEC approved the registration of the Bonds and the issuance of the initial tranche of the Bonds. On February 6, 2020, ALCO issued the initial tranche of the Bonds amounting to ₱2.0 billion with an oversubscription of ₱1.0 billion. It has a term ending five years from the issue date or on February 6, 2025, with a fixed interest rate of 6.35% p.a. and an early redemption option on the 3rd and 4th year from issue date.

In October 2022, the BOD of ALCO approved the remaining second tranche of the Bonds of up to ₱3.0 billion. In December 2022, the SEC approved the offer supplement for the second tranche amounting to ₱2.4 billion with an oversubscription of up to ₱0.6 billion. The Bonds have a term ending five years from the issue date with a fixed interest rate of 8.00% p.a. and early redemption option on the 3rd and 4th year from issue date, and term ending seven years from the issue date with a fixed interest rate of 8.7557% p.a. and early redemption option on the 5th and 6th year from issue date. The proceeds of the Bonds is for the development of eligible green projects and payment of certain outstanding loans of the Group.

The Company is required to maintain debt to equity ratio of not more than 2.00x and current ratio of at least 1.50x based on its consolidated financial statements. As at December 31, 2023 and 2022, the Company is compliant with these financial ratios.

Interest expense incurred on the Bonds amounted to ₱465.8 million in 2023, ₱200.6 million in 2022 and ₱198.6 million in 2021 (see Note 12).

14. Accounts Payable and Other Liabilities

This account consists of:

	Note	2023	2022
Accounts payable:			
Third parties		₱45,535,209	₱48,879,453
Related party	20	18,872,818	15,744,103
Accrued:			
Interest		49,090,964	70,058,848
Personnel costs		25,841,745	21,285,559
Others		56,967,915	77,766,831
Statutory payables:			
Deferred output VAT		78,784,845	52,466,496
Withholding taxes payable		17,912,793	7,179,150
Output VAT		8,110,112	6,841,034
Security deposits	22	101,681,713	82,629,969
Advance rent	22	61,163,314	76,327,437
Subscription payable	10	56,250,000	56,250,000
Construction bonds		39,082,585	30,793,226
Retention payable		25,041,981	25,804,383
Dividends payable		5,686,177	7,093,749
Others		53,609,779	14,114,041
		₱643,631,950	₱593,234,279

Accounts payable, which are unsecured, noninterest-bearing and are normally settled within 30 days to one (1) year, consists mainly of liabilities to contractors and suppliers.

Accrued expenses are expected to be settled within the next 12 months. Other accrued expenses pertain to management and professional fees, utilities, commissions, advertising and other expenses.

Deferred output VAT pertains to the VAT on trade receivables from leasing operations and project management and developer's fees billed but not yet collected.

Security deposits pertain to the deposits made by the lessees of the ACPT which may be applied to unsettled balances or refunded at the end of the lease term.

Advance rent pertains to the payments made in advance by the tenants to be applied to their rent payable in the immediately succeeding months or in the last three (3) months of the lease term.

Subscription payable pertains to the unpaid portion of the Company's subscription to its subsidiaries.

Construction bonds represent noninterest-bearing deposits made by the lessees before the start of its construction in the ACPT and refundable upon fulfillment of contract provisions.

Retention payable, which will be released after completion and satisfaction of the terms and conditions of the construction contract, pertains to amount retained by the Company from the contractors' progress billings for the Company's projects.

Other payables pertain to liabilities to local government, SSS, PhilHealth and HDMF, as well as payables to certain buyers as at cutoff date.

15. Equity

The details of the Company's number of common and preferred shares follow:

	Preferred	Common
Authorized	50,000,000	16,368,095,199
Par value per share	₱1.00	₱0.18
Issued	48,500,000	5,318,095,199
Outstanding	28,500,000	5,318,095,199

Preferred Shares

The Company's preferred shares consisting of Series B, Series C and Series D preferred shares are cumulative, nonvoting, nonparticipating and nonconvertible. The movements and details of the issued and outstanding preferred shares are as follows:

	2023		2022		2021	
	Number of shares	Amount	Number of shares	Amount	Number of shares	Amount
Balance at beginning of year	48,500,000	₱48,500,000	48,500,000	₱48,500,000	42,500,000	₱42,500,000
Issuance during the year	-	-	-	-	6,000,000	6,000,000
Balance at end of year	48,500,000	48,500,000	48,500,000	48,500,000	48,500,000	48,500,000
Treasury shares	(20,000,000)	(20,000,000)	(20,000,000)	(20,000,000)	(20,000,000)	(20,000,000)
Outstanding	28,500,000	₱28,500,000	28,500,000	₱28,500,000	28,500,000	₱28,500,000

On December 13, 2023, the BOD of the Company approved the amendment of Company's Articles of Incorporation (AOI) increasing its authorized capital stock by ₱50.0 million. The application to amend the Company's AOI is pending as at our report date.

On December 6, 2021, the Company redeemed all of the outstanding 20.0 million Series B Preferred Shares equal to its offer price plus any accrued and unpaid cash dividends due as of date. Treasury shares pertaining to the redemption of 20.0 million Series B Preferred Shares recognized at cost amounted to ₱2,000.0 million as at December 31, 2023 and 2022. On May 4, 2022, the BOD of the Company approved the amendment of the Company's Articles of Incorporation (AOI) to reduce the authorized capital stock by ₱2,000.0 million as a result of the redemption and cancellation of the Series B preferred shares. The application to amend the Company's AOI will be filed with the SEC after our report date.

On December 3, 2021, the Company made a follow-on offering of 6.0 million cumulative, nonvoting, nonparticipating and nonconvertible Peso-denominated preferred shares (the "Series D Preferred Shares with ₱1.00 par value a share at the issuance price of ₱500 a share. Excess of the proceeds over the total par value amounting to ₱2,994.0 million and transaction costs of ₱29.6 million were recognized as addition and reduction to additional paid-in capital, respectively.

Moreover, around the same period, the Company redeemed all the outstanding 20.0 million Series B preferred shares equal to its offer price plus any accrued and unpaid cash dividends due as of date. Thus, on June 24, 2022, the stockholders of the Company approved the amendment of its Articles of Incorporation for purposes of decreasing the authorized capital stock by ₱20.0 with the cancellation of the 20.0 million Series B preferred shares (see Note 28).

In December 2023, the BOD of the Company approved the amendment of the Articles of Incorporation to increase its authorized capital stock by ₱50.0 million and endorsed the same for approval by the stockholders during the Special Stockholders' Meeting convened on January 31, 2024 (see Note 28).

In June 2019, the Company made a follow-on offering of 10.0 million cumulative, nonvoting, nonparticipating and nonconvertible Peso-denominated preferred shares (the "Series C Preferred Shares with ₱1.00 par value a share at the issuance price of ₱100 a share. Excess of the proceeds over the total par value amounting to ₱990.0 million and transactions costs of ₱12.5 million were recognized as addition and reduction to additional paid-in capital, respectively.

In 2016, ALCO issued 12.5 million cumulative, nonvoting, nonparticipating and nonconvertible Peso-denominated preferred shares (the "Series A Preferred Shares") with ₱1.00 par value a share to MPI. Also in 2016, the Company made a follow-on offering of 20.0 million cumulative, nonvoting, nonparticipating, and nonconvertible Peso-denominated preferred shares (the "Series B Preferred Shares") with ₱1.00 par value a share at the issuance price of ₱100 a share.

Common Shares

As at December 31, 2023 and 2022, the Company has issued and outstanding common shares of 5,318,095,199 at ₱0.18 par value equivalent to ₱957.3 million.

Common and Preferred Shares Listed with PSE

The details and movement of the common and preferred shares listed with PSE follows:

Date of SEC Approval	Type of Issuance	No. of Shares Issued (Redeemed)	Issue/Offer Price
1996	Initial public offering	351,000,000	₱1.00
1998	Payment of subscription	256,203,748	1.00
1999	Stock dividends	410,891,451	1.00
2009	Payment of subscription	628,770,000	0.20
2010	Payment of subscription	100,000,000	0.20
2011	Payment of subscription	2,200,000,000	0.20
2016	Public offering of Series "B" preferred shares	20,000,000	100
2019	Public offering of Series "C" preferred shares	10,000,000	100
2021	Public offering of Series "D" preferred shares	6,000,000	500
2021	Redemption of Series "B" preferred shares	(20,000,000)	100

The Company has 1,921 and 1,935 common stockholders as at December 31, 2023 and 2022, respectively.

Dividend Declaration

The Company's BOD and stockholders approved the following cash dividends to preferred and common stockholders:

Declaration Date	Stockholders of		Share	Dividend per	
	Record Date	Payment Date		Amount	Share
October 25, 2023	November 29, 2023	December 27, 2023	Series C preferred shares	₱17,319,000	₱1.7319
October 25, 2023	November 13, 2023	December 4, 2023	Series D preferred shares	45,000,000	7.5000
August 2, 2023	September 4, 2023	September 28, 2023	Series C preferred shares	17,319,000	1.7319
August 2, 2023	August 16, 2023	September 4, 2023	Series D preferred shares	45,000,000	7.5000
June 30, 2023	July 17, 2023	August 10, 2023	Common Shares	63,817,142	0.012
May 3, 2023	June 1, 2023	June 27, 2023	Series C preferred shares	17,319,000	1.7319
May 3, 2023	May 17, 2023	June 5, 2023	Series D preferred shares	45,000,000	7.5000
January 25, 2023	March 1, 2023	March 27, 2023	Series C preferred shares	17,319,000	1.7319
January 25, 2023	February 8, 2023	March 3, 2023	Series D preferred shares	45,000,000	7.5000
				₱313,093,142	

Declaration Date	Stockholders of		Share	Dividend per	
	Record Date	Payment Date		Amount	Share
October 26, 2022	December 5, 2022	December 27, 2022	Series C preferred shares	₱17,319,000	₱1.7319
October 26, 2022	November 14, 2022	December 3, 2022	Series D preferred shares	45,000,000	7.5000
August 5, 2022	September 1, 2022	September 27, 2022	Series C preferred shares	17,319,000	1.7319
August 5, 2022	August 19, 2022	September 3, 2022	Series D preferred shares	45,000,000	7.5000
June 24, 2022	July 11, 2022	August 4, 2022	Common shares	63,817,142	0.012
May 4, 2022	June 2, 2022	June 27, 2022	Series C preferred shares	17,319,000	1.7319
May 4, 2022	May 19, 2022	June 3, 2022	Series D preferred shares	45,000,000	7.5000
February 23, 2022	March 10, 2022	March 27, 2022	Series C preferred shares	17,319,000	1.7319
January 26, 2022	February 11, 2022	March 3, 2022	Series D preferred shares	45,000,000	7.5000
				₱313,093,142	

Declaration Date	Stockholders of		Share	Amount	Dividend per Share
	Record Date	Payment Date			
October 20, 2021	December 3, 2021	December 27, 2021	Series C preferred shares	₱17,319,000	₱1.730
October 20, 2021	November 16, 2021	December 6, 2021	Series B preferred shares	35,229,000	1.760
August 4, 2021	September 7, 2021	September 27, 2021	Series C preferred shares	17,319,000	1.730
August 4, 2021	August 20, 2021	September 6, 2021	Series B preferred shares	35,229,000	1.760
June 25, 2021	July 9, 2021	July 30, 2021	Common shares	63,817,142	0.012
May 5, 2021	June 7, 2021	June 27, 2021	Series C preferred shares	17,319,000	1.730
May 5, 2021	May 19, 2021	June 6, 2021	Series B preferred shares	35,229,000	1.760
January 27, 2021	March 8, 2021	March 27, 2021	Series C preferred shares	17,319,000	1.730
January 27, 2021	February 15, 2021	March 6, 2021	Series B preferred shares	35,229,000	1.760
				₱274,009,142	

Stock Options

On October 16, 2009, the stockholders approved the 2009 ALCO Stock Option Plan with the objective of providing material incentive to qualified employees of the Group. The shares that are available and may be issued for this purpose is equivalent to 10% of ALCO's total outstanding common stock at any given time. The period during which a Qualified Employee may exercise the option to purchase such number of common shares granted to him/her will be three (3) years commencing after he or she has rendered the mandatory one year service to the Corporation in accordance with the following schedule:

- i. Within the first 12 months from grant date - up to 33.33%
- ii. Within the 13th to the 24th month from grant date - up to 33.33%
- iii. Within the 25th to 36th month from grant date - up to 33.33%

On December 14, 2018, the BOD approved granting options equivalent to not more than 90.0 million common shares to its qualified employees. On June 26, 2020, the number of options granted and issued to qualified employees amounted to 55.4 million shares. The total fair value of stock options granted amounted to ₱7.2 million as at December 31, 2023 and 2022. The fair values of the stock options granted are estimated on the date of grant using the Black-Scholes Merton (BSM) model taking into account the terms and conditions upon which the options were granted. The BSM model utilized inputs namely: market value of the share, time to maturity, dividend yield, and risk-free rate.

Fair value of each option at grant date is ₱0.14. Assumptions used to determine the fair value of the stock options are as follows:

Weighted average share price	₱0.65
Exercise price	₱0.50
Expected volatility	2.40%
Dividend yield	1.32%
Risk-free interest rate	1.35%

On March 22, 2023, the BOD, during the joint Board and Stock Option and Compensation Committee meeting, approved the proposed amendments to the 2020 Stock Option Plan where the percentage of shares to be allocated as option shares is reduced from 10% to 5% of the outstanding capital stock, provided that ALCO reserves its right to subsequently increase the allocated number of option shares in accordance with the Securities Regulation Code.

An application was filed with the SEC anew for exemption from registration of the option shares to be allocated under the 2020 Stock Option Plan and is pending resolution.

As at December 31, 2023 and 2022, none of the qualified employees have exercised their options. The Group's stock options have already expired as at December 31, 2023 and 2022.

Use of Proceeds

Series D Preferred Shares

The estimated gross proceeds from the offer of Series D Preferred Shares amounted to ₱3,000.0 million. The actual net proceeds from the offer of the shares, after deducting the related expenses to the offer, amounted to ₱2,966.7 million.

The following table shows the breakdown of the use of the proceeds which have been fully utilized as at December 31, 2023 and 2022:

Purpose	Actual Disbursements (amounts in millions)
Redemption of Series B Preferred Shares	₱2,000.0
Savya Financial Center and Cebu Exchange Project	966.7
Total	₱2,966.7

Green Bonds – Second Tranche

The estimated gross proceeds from the offer of the second tranche of the Bonds amounted to ₱2,944.7 million. The actual net proceeds from the offer of the shares, after deducting the related expenses to the offer, amounted to ₱2,949.0 million.

The following tables show the breakdown of the use of the proceeds (amounts in millions):

Purpose	Per Offer Supplement	Actual Net Proceeds	Actual Disbursement as at December 31, 2023	Balance for Disbursement as at December 31, 2023
Development of various projects	₱2,550.0	₱2,550.0	₱–	₱2,550.0
Repayments of loans that financed the construction and development of ACPT	450.0	399.0	225.0	174.0
Total	₱3,000.0	₱2,949.0	₱225.0	₱2,724.0

On February 21, 2024, the BOD approved the reallocation of the use of proceeds of the Bonds effective March 22, 2024, as follows (amounts in millions):

Green Bonds - Tranche 1

Project	Actual Net Proceeds	Proposed Reallocation
Savya Financial Center or other Eligible Green Projects	₱1,500.0	₱1,351.0
Manila Long-Term Project	1,140.0	1,289.0
Arthaland Century Pacific Tower	309.0	309.0
Total	₱2,949.0	₱2,949.0

Green Bonds - Tranche 2

Project	Actual Net Proceeds	Proposed Reallocation
Makati CBD Residential Project 1	₱600.0	₱226.0
Makati CBD Residential Project 3	450.0	–
Project JL	500.0	–
Project Midtown	1,000.0	1,120.0
ACPT Loan and Others	399.0	225.0
Project Olive	–	1,378.0
Total	₱2,949.0	₱2,949.0

16. Cost of Services

Cost of services amounted to ₱97.8 million, ₱91.7 million and ₱101.0 million in 2023, 2022 and 2021, respectively.

Personnel costs are classified as:

	Note	2023	2022	2021
Cost of services		₱97,827,257	₱91,655,228	₱100,978,536
Operating expenses	17	189,681,301	156,578,371	99,050,089
		₱287,508,558	₱248,233,599	₱200,028,625

Personnel costs consist of:

	Note	2023	2022	2021
Salaries and other employee benefits		₱270,884,081	₱222,647,781	₱173,261,249
Retirement benefits expense	21	16,624,477	25,504,155	26,172,765
Stock options	15	–	81,663	594,611
		₱287,508,558	₱248,233,599	₱200,028,625

17. Operating Expenses

Operating expenses are classified as follows:

	2023	2022	2021
Administrative	₱404,520,079	₱342,249,991	₱267,466,446
Selling and marketing	18,367,277	20,908,290	14,862,745
	₱422,887,356	₱363,158,281	₱282,329,191

Details of operating expenses by nature are as follows:

	Note	2023	2022	2021
Personnel costs	16	₱189,681,301	₱156,578,371	₱99,050,089
Taxes and licenses		72,974,746	37,142,660	21,828,296
Communication and office expenses		37,730,388	29,017,994	22,807,352
Depreciation and amortization	9	33,639,346	29,572,354	26,458,554
Transportation and travel		17,523,130	10,263,707	12,024,859
Management and professional fees		17,212,676	20,333,323	17,976,560
Insurance		14,485,495	18,749,473	17,092,500
Advertising		13,221,219	13,235,604	8,272,385
Outside services		11,128,205	22,264,767	28,908,655
Repairs and maintenance		6,737,493	5,857,581	4,178,664
Commissions		5,146,058	7,672,686	6,590,360
Utilities		1,632,727	1,197,811	799,435
Representation		481,328	436,655	3,348,997
Rent	22	340,269	303,511	299,493
Write-off of receivables from non-affiliated entity	6	–	6,753,978	11,559,066
Provision for expected credit loss	6	–	1,746,790	–
Others		952,975	2,031,016	1,133,926
		₱422,887,356	₱363,158,281	₱282,329,191

18. Finance Costs

This account consists of:

	Note	2023	2022	2021
Interest expense	12	₱823,187,326	₱495,835,606	₱450,402,017
Bank charges		1,449,592	1,468,348	2,036,695
		₱824,636,918	₱497,303,954	₱452,438,712

19. Other Income (Charges) - Net

This account consists of:

	Note	2023	2022	2021
Dividend income	20	₱556,414,000	₱300,000,000	₱593,250,000
Interest income	4	382,004,220	168,194,085	88,277,902
Realized gains on disposals of financial assets at FVPL	5	26,739,011	17,308,102	18,837,880
Foreign exchange gains		3,761,137	4,969,773	4,496
Unrealized holding gains (losses) on financial assets at FVPL	5	(1,741,646)	1,325,368	(6,855,655)
Gain (loss) on disposal of property and equipment	9	(857,717)	369,071	(545,561)
Net loss on sale and purchase of investments in subsidiaries	10	–	(11,763,485)	(895,593)
Others		2,513,929	126,971	5,649,504
		₱968,832,934	₱480,529,885	₱697,722,973

20. Related Party Transactions

The Company, in its regular conduct of business, has transactions with its related parties. The following tables summarize the transactions with the related parties and outstanding balance arising from these transactions.

	Nature of Relationship	Note	Nature of Transaction	Amount of Transactions		Outstanding Balance	
				2023	2022	2023	2022
Advances to Subsidiaries							
		10					
CLLC	Subsidiary		Advances for working capital	₱18,582	₱1,100,111,235	₱3,336,796,699	₱3,336,778,117
Cazneau	Subsidiary		Advances for working capital	43,516,759	46,075,657	785,834,002	742,317,243
ZLDC	Subsidiary		Advances for working capital	2,046	10,205,636	432,140,985	432,138,939
Bhavana	Subsidiary		Advances for working capital	–	(47,919,656)	331,800,000	331,800,000
Bhavya	Subsidiary		Advances for working capital	–	(491,782,159)	314,408,714	314,408,714
KHI	Subsidiary		Advances for working capital	6,826	1,304,903	296,767,527	296,760,701
UPHI	Subsidiary		Reclassification from investment (see Note 10)	65,800,000	–		
			Advances for working capital	6,500,905	5,906,929	160,928,427	88,627,522
MPI	Subsidiary		Advances for working capital	364,074	423,802	6,221,503	5,857,429
APPS	Subsidiary		Advances for working capital	280,437	358,251	3,247,353	2,966,916
PLI	Subsidiary		Advances for working capital	925	2,500	820,084	819,159
SLDC	Subsidiary		Advances for working capital	–	(3,515,568)	–	–
						5,668,965,294	5,552,474,740
Allowance for ECL		10				3,261,249	3,261,249
						₱5,665,704,045	₱5,549,213,491
Interest Receivable							
		6					
CLLC	Subsidiary		Interest on advances for working capital	₱114,889,760	₱104,984,280	₱433,438,175	₱307,059,440
Bhavya	Subsidiary		Interest on advances for working capital	9,975,000	9,988,139	50,927,933	39,955,433
Cazneau	Subsidiary		Interest on advances for working capital	9,624,458	9,624,458	48,819,144	38,232,240
KHI	Subsidiary		Interest on advances for working capital	10,237,500	10,148,289	44,829,621	33,568,371
Bhavana	Subsidiary		Interest on advances for working capital	9,187,111	9,298,715	44,787,469	34,681,646
						₱622,802,342	₱453,497,130

	Nature of Relationship	Note	Nature of Transaction	Amount of Transactions		Outstanding Balance	
				2023	2022	2023	2022
Trade Receivables							
		6					
Cazneau	Subsidiary		Working capital requirements	₱19,642,625	₱14,558,773	₱48,034,300	₱28,391,675
SLDC	Subsidiary		Working capital requirements	15,589,903	(12,984,671)	17,742,258	2,152,355
			Project management and developer's fees	(1,405,542)	(8,814,561)	–	1,405,542
Bhavya	Subsidiary		Working capital requirements	9,158,491	3,316,389	14,924,880	5,766,389
Bhavana	Subsidiary		Working capital requirements	4,822,222	581,123	7,085,028	2,262,806
CLLC	Subsidiary		Working capital requirements	2,040,938	–	2,522,620	481,682
APPS	Subsidiary		Working capital requirements	48,375	(1,905,100)	48,375	–
						₱90,357,461	₱40,460,449
Due from Related Parties							
		6					
CPG	Principal stockholder		Share purchase agreement	₱–	₱–	₱36,052,873	₱36,052,873
SOPI	Entity under common management		Advances for working capital	39,442	39,442	5,722,499	5,683,056
Centrobless	Entity under common management		Advances for working capital	1,306,800	(638,087)	1,306,800	–
						₱43,082,172	₱41,735,929
Advances from Subsidiaries							
MPI	Subsidiary		Advances for working capital	₱–	₱–	₱284,632,299	₱284,632,299
Cazneau	Subsidiary		Advances for working capital	(11,715)	138,280	654,211	665,926
CLLC	Subsidiary		Advances for working capital	82,281	–	548,700	466,419
SLDC	Subsidiary		Advances for working capital	–	–	61,109	61,109
						₱285,896,319	₱285,825,753
Accounts Payable							
		14					
CLLC	Subsidiary		Customer payments collected by ALCO on behalf of the Company	₱10,386,633	₱–	₱10,386,633	₱–
	Subsidiary		Advances for working capital	433	–	867,613	867,180
CPG	Principal stockholder		Management fee	3,349,798	13,369,869	3,349,798	10,068,355
Cazneau	Subsidiary		Advances for working capital	1,723,445	83,012	1,902,857	179,412
SLDC	Subsidiary		Advances for working capital	–	–	885,585	885,585
Bhavya	Subsidiary		Advances for working capital	(2,227,636)	3,000,000	772,364	3,000,000
Bhavana	Subsidiary		Advances for working capital	(36,803)	(160,429)	706,768	743,571
APPS	Subsidiary		Advances for working capital	1,200	–	1,200	–
						₱18,872,818	₱15,744,103
Dividend Income							
		19					
CI	Subsidiary		Dividend income	₱150,000,000	₱–	₱150,000,000	₱–
KHI	Subsidiary		Dividend income	318,000,000	300,000,000	–	300,000,000
BHPI	Subsidiary		Dividend income	78,000,000	–	–	–
APPS	Subsidiary		Dividend income	10,414,000	–	–	–
						₱150,000,000	₱300,000,000
Cost of leasing							
Centrobless	Entity under common management		Rent expense	₱32,749,566	₱30,953,396	₱–	₱–

Advances for Working Capital

Outstanding balances of advances for working capital are unsecured, unguaranteed, collectible or payable on demand and to be settled in cash. These are noninterest-bearing, except for advances to CLLC, KHI, Bhavana, Bhavya and Cazneau which bears a 3.5% interest rate.

The Company's allowance for ECL on advances to related parties amounted to ₱3.3 million as at December 31, 2023 and 2022 (see Note 10).

Project Management and Developer's Fees

In 2021, the Company entered into an agreement with Cazneau, Bhavana and Bhavya, where the former will provide management services for the development and construction of Cazneau's Sevina Park, Bhavana's Lucima Residences and Bhavya's Eluria. Outstanding balances are noninterest-bearing, unsecured and collectible within 30 days and when any pending matters in invoice are resolved.

In 2019, the Company entered into an agreement with SLDC, where the former will provide management services for the development and construction of SLDC's Savya Financial Center. Outstanding balances are noninterest-bearing, unsecured and collectible within 30 days and when the pending matters in invoice are resolved.

In 2017, the Company entered into an agreement with CLLC, where the former will provide management services for the development and construction of CLLC's Cebu Exchange Project. Outstanding balances are non-interest bearing, unsecured and collectible within 30 days and when the pending matters in invoice are resolved.

Share Purchase Agreement

The Company has an outstanding receivable from CPG amounting to ₱36.1 million as at December 31, 2023 and 2022 arising from a share purchase agreement between the Company, CPG and AOCH1. Under the claw-back provision of the share purchase agreement, the Company warrants the final resolution acceptable to CPG and its counsel with respect to the pending complaint involving the property owned by UPHI, which includes, among others, removing all doubt on the ownership of UPHI over the property. In the event the satisfactory evidence is submitted by the Company to CPG, the latter shall pay to the Company the entire claw-back amount or a portion thereof plus interest earned in which the claw-back amount was held in escrow.

Management Fee

Management fee is recognized for management consultancy, development and administrative services provided by CPG to the Company. Outstanding balances are unsecured, noninterest-bearing, payable on demand and to be settled in cash.

Manpower Fee

The Company entered into an agreement with APPS for the Company to provide manpower services for APPS's operations. The Company agreed to pay the salaries of the employees whereas APPS agreed to refund such expense by the Company. Outstanding balance is unsecured, noninterest-bearing, payable within 30 days and to be settled in cash.

Compensation of Key Management Personnel

The compensation of key management personnel are as follows:

	2023	2022	2021
Salaries and other employee benefits	₱127,231,751	₱106,570,170	₱82,773,183
Retirement benefits expense	16,366,953	26,688,905	27,158,439
	₱143,598,704	₱133,259,075	₱109,931,622

Transactions with the Retirement Plan

The Company's retirement fund is administered and managed by a trustee bank. The fair value of plan assets, which are primarily composed of cash and cash equivalents and unit investment trust funds, amounted to ₱143.7 million and ₱143.3 million as of December 31, 2023 and 2022, respectively (see Note 21).

The retirement fund neither provides any guarantee or surety for any obligation of the Company nor its investments covered by any restrictions or liens. The details of the contributions of the Company and benefits paid out by the plan are presented in Note 21.

21. Net Retirement Liability (Asset)

The Company has a funded and non-contributory defined benefit retirement plan covering all of its qualified employees. The retirement benefits are based on years of service and compensation on the last year of employment as determined by an independent actuary. The normal retirement age is 60 with a minimum of five years of credited service. The plan also provides for an early retirement at age 50 with minimum of five years of credited service or late retirement after age 60, both subject to the approval of the Company's BOD.

The plan is exposed to interest rate risks and changes in the life expectancy of qualified employees. The plan is not exposed to significant concentrations of risk on the plan assets.

There are no unusual or significant risks to which the retirement liability exposes the Company. However, in the event a benefit claim arises under the retirement liability, the benefit shall immediately be due and payable from the Company.

The following tables summarize the components of retirement benefit costs recognized in the separate statements of comprehensive income for the year ended December 31, 2023 (based on the report of an independent actuary dated January 12, 2024):

Breakdown of retirement benefits expense is as follows (see Note 16):

	2023	2022	2021
Current service cost	₱18,970,377	₱22,188,161	₱21,947,468
Net interest cost (income)	(2,641,753)	3,315,994	4,225,297
Interest on the effect of the asset ceiling	295,853	-	-
	₱16,624,477	₱25,504,155	₱26,172,765

The movements of net retirement liability (asset) recognized in the separate statements of financial position are as follows:

	2023	2022	2021
Balance at beginning of year	(P36,058,483)	P115,731,998	P101,496,418
Current service cost	18,970,377	22,188,161	21,947,468
Net interest cost (income)	(2,345,900)	3,315,994	4,225,297
Contribution to retirement plan assets	-	(120,000,000)	-
Remeasurement losses (gains) on:			
Change in financial assumptions	13,486,231	(27,812,878)	(2,314,401)
Experience adjustments	(7,298,446)	(36,478,557)	(10,859,615)
Changes in effect of asset ceiling	(3,531,703)	4,097,693	-
Return on plan assets	2,626,156	2,899,106	1,296,104
Change in demographic assumptions	-	-	(59,273)
Balance at end of year	(P14,151,768)	(P36,058,483)	P115,731,998

The funded status and amounts recognized in the separate statements of financial position for the net retirement liability (asset) as at December 31, 2023 and 2022 are as follows:

	2023	2022
Present value of retirement liability	P128,667,171	P103,192,114
Fair value of plan assets	(143,680,782)	(143,348,290)
	(15,013,611)	(40,156,176)
Effect of asset ceiling	861,843	4,097,693
	(P14,151,768)	(P36,058,483)

As of December 31, 2023 and 2022, the plan is overfunded by P14.2 million and P36.1 million based on the latest actuarial valuation.

Changes in the present value of retirement liability are as follows:

	2023	2022	2021
Balance at beginning of year	P103,192,114	P156,176,509	P152,389,179
Current service cost	18,970,377	22,188,161	21,947,468
Interest cost	7,450,471	7,949,384	6,019,373
Benefits paid from plan assets	(7,133,576)	(18,830,505)	(10,946,222)
Remeasurement losses (gains) on:			
Change in financial assumptions	13,486,231	(27,812,878)	(2,314,401)
Experience adjustments	(7,298,446)	(36,478,557)	(10,859,615)
Change in demographic assumptions	-	-	(59,273)
Balance at end of year	P128,667,171	P103,192,114	P156,176,509

Changes in the fair value of plan assets are as follows:

	2023	2022	2021
Balance at beginning of year	P 143,348,290	P40,444,511	P50,892,761
Contribution to retirement plan assets	-	120,000,000	-
Benefits paid from plan assets	(7,133,576)	(18,830,505)	(10,946,222)
Interest income	10,092,224	4,633,390	1,794,076
Remeasurement loss on return on plan assets	(2,626,156)	(2,899,106)	(1,296,104)
Balance at end of year	P143,680,782	P143,348,290	P40,444,511

Plan assets are primarily composed of cash and unit investment trust accounts and do not comprise any of the Company's own financial instruments or any of its assets occupied and/or used in operations.

The cumulative remeasurement gains (losses) on net retirement asset or liability recognized in OCI as at December 31 are as follows:

	2023		
	Cumulative Remeasurement Gains	Deferred Tax (see Note 23)	Net
Balance at beginning of year	P 61,199,812	P 15,299,953	P 45,899,859
Remeasurement gains	(5,282,238)	(1,320,560)	(3,961,678)
Balance at end of year	P55,917,574	P 13,979,393	P 41,938,181

	2022		
	Cumulative Remeasurement Gains (Losses)	Deferred Tax (see Note 23)	Net
Balance at beginning of year	P 3,905,176	P 976,294	P 2,928,882
Remeasurement gains	57,294,636	14,323,659	42,970,977
Balance at end of year	P 61,199,812	P 15,299,953	P 45,899,859

The principal assumptions used for the purpose of the actuarial valuation are as follows:

	2023	2022
Discount rate	6.09%	7.22%
Salary projection rate	6.00%	6.00%
Average remaining service years	21.4	22.0

The sensitivity analysis based on reasonable possible changes of assumptions as at December 31, 2023 and 2022 are presented below.

	Change in Assumption	Effect on Present Value of Retirement Liability	
		Discount Rate	Salary Projection Rate
December 31, 2023	+1%	(P12,061,291)	P14,194,547
	-1%	14,327,368	(12,176,204)
December 31, 2022	+1%	(P9,922,241)	P11,790,003
	-1%	11,763,643	(10,114,747)

The expected future benefit payments within the next ten years are as follows:

Financial Year	Amount
2024	P33,730,314
2025	852,486
2026-2030	18,099,256
2031-2034	103,088,968

The weighted average duration of the retirement benefit obligation as at December 31, 2023 and 2022 are 10.3 years and 10.5 years, respectively.

22. Lease Commitments

Operating Lease Commitments - Company as a Lessor

The Company entered into various non-cancellable lease agreements in ACPT for periods ranging from five (5) years to 10 years. All lease agreements include an escalation clause of 5% every year. The lease contracts do not provide for any contingent rent.

Leasing revenue recognized from these operating leases amounted to P329.3 million in 2023, P296.9 million in 2022 and P314.6 million in 2021 (see Note 8). Lease receivables amounted to P157.6 million and P120.0 million as at December 31, 2023 and 2022, respectively. Accrued rent receivable amounted to P20.6 million and P44.6 million as at December 31, 2023 and 2022, respectively (see Note 6). Advance rent from tenants amounted to P61.2 million and P76.3 million as at December 31, 2023 and 2022, respectively. Security deposits, which may be applied to unsettled balances or refunded at the end of the lease term, amounted to P101.7 million and P82.6 million as at December 31, 2023 and 2022, respectively (see Note 14).

The future minimum lease payments to be received under non-cancellable operating leases as at December 31 are as follows:

	2023	2022
Within one year	P185,057,535	P209,947,697
After one year but not more than five years	285,332,829	257,375,046
More than five years	—	6,545,550
	P470,390,364	P473,868,293

Operating Lease Commitment - Company as a Lessee

The Company's short-term and low value operating leases amounted to ₱0.3 million in 2023, 2022 and 2021 (see Note 17).

23. Income Taxes

The components of provision for income tax are as follows:

	Note	2023	2022	2021
Reported in Profit or Loss				
Current income tax:				
Final taxes		₱50,828,138	₱8,296,140	₱3,957,044
Gross income tax (GIT)		5,487,544	5,120,220	5,191,339
MCIT		5,286,924	3,983,074	3,796,856
		61,602,606	17,399,434	12,945,239
Deferred tax expense (benefit)		(142,668,009)	15,930,709	(81,060,927)
		(₱81,065,403)	₱33,330,143	(₱68,115,688)
Reported in OCI				
Deferred tax expense (benefit) related to remeasurement gains or losses on net retirement asset	21	(₱1,320,560)	₱14,323,659	₱2,984,296

Deferred Tax Assets and Deferred Tax Liabilities

The components of the Company's recognized deferred tax assets and deferred tax liabilities are as follows:

	2023	2022
Deferred tax assets:		
NOLCO	₱469,031,184	₱252,557,461
Retirement liability	17,182,949	14,714,248
Advance rent	12,751,558	17,000,575
MCIT	9,269,998	–
Allowance for impairment loss	436,698	436,698
	508,672,387	284,708,982
Deferred tax liabilities:		
Cumulative gain on change in fair value of investment properties	999,692,531	922,904,310
Depreciation of investment properties	36,935,759	29,186,894
Transfer of fair value to property and equipment	10,108,826	10,333,467
Capitalized debt issue cost	7,806,996	7,979,526
Accrued rent receivable	5,113,809	8,976,728
Unrealized foreign exchange gains	940,284	1,242,443
	1,060,598,205	980,623,368
Net deferred tax liabilities	₱551,925,818	₱695,914,386

The Company did not recognize the deferred tax assets on the allowance for ECL on investment in and advances to subsidiaries amounting to ₱2.5 million as at December 31, 2023 and 2022 because management has assessed that these items will not be realized in the future.

Furthermore, as at December 31, 2023 and 2022, the Company did not recognize deferred tax assets relating to the following:

	2023	2022
Excess MCIT over RCIT	₱5,324,366	₱13,890,029
NOLCO	-	8,847,753
	₱5,324,366	₱22,737,782

Management has assessed that these may not be realized in the future.

NOLCO and Excess MCIT over RCIT

Details of the Company's NOLCO are as follows:

Year Incurred	Amount	Additions	Expired	Balance	Valid Until
2023	₱-	₱830,503,878	₱-	₱830,503,878	2026
2022	449,215,054	-	-	449,215,054	2025
2021	189,871,601	-	-	189,871,601	2026
2020	406,534,201	-	-	406,534,201	2025
	₱1,045,620,856	₱830,503,878	₱-	₱1,876,124,734	

Under Republic Act No. 11494, also known as "Bayanihan to Recover As One Act" and Revenue Regulations No. 25-2020, NOLCO incurred for the taxable years 2020 and 2021 will be carried over for the next five (5) consecutive taxable years immediately following the year of such loss.

Details of the Company's MCIT over RCIT are as follows:

Year Incurred	Amount	Additions	Expired	Balance	Valid Until
2023	₱-	₱5,286,924	₱-	₱5,286,924	2026
2022	3,983,074	-	-	3,983,074	2025
2021	5,324,366	-	-	5,324,366	2024
2020	4,582,589	-	(4,582,589)	-	2023
	₱13,890,029	₱5,286,924	(₱4,582,589)	₱14,594,364	

The reconciliation between the income tax computed based on statutory income tax rate and the provision for (benefit from) income tax reported in the separate statements of comprehensive income is as follows:

	2023	2022	2021
Income tax computed at statutory tax rate	₱82,874,043	₱56,557,019	₱233,256,601
Add (deduct) tax effects of:			
Dividend income	(139,103,500)	(75,000,000)	(148,312,500)
Difference in income and statutory rates	(24,893,077)	(22,981,242)	(23,504,522)
Nondeductible expenses	15,068,921	3,196,502	4,376,140
Interest income subjected to final tax	(11,404,520)	(1,207,510)	(112,381)
Taxable rent	10,262,838	-	-
Realized gain on disposals of financial assets at FVPL subjected to final tax	(1,474,693)	(860,927)	(1,201,951)
Unrealized holding losses (gains) on financial assets at FVPL	435,412	(331,342)	1,713,914
Expired NOLCO	-	42,848,745	-
Expired MCIT	-	5,409,829	-
Net gain on sale of shares	-	2,940,871	-
Stock options outstanding	-	20,416	148,653
Stock issuance costs	-	-	(7,399,841)
Change in unrecognized deferred tax assets	(12,830,827)	22,737,782	-
Impact of changes in tax rates under CREATE Law	-	-	(127,079,801)
	(₱81,065,403)	₱33,330,143	(₱68,115,688)

PEZA Registration

ACPT is registered with the PEZA as an Ecozone Facilities Enterprise (see Note 1). The scope of its registered activity is limited to development, operation and maintenance of an economic zone.

Under the PEZA Registration Agreement, ACPT is entitled to:

- 5% GIT, in lieu of all national and local taxes; and
- Tax and duty-free importation of capital equipment required for the technical viability and operation of the registered facilities or activities.

Any income from activities of ACPT outside the PEZA-registered activities is subject to RCIT.

Corporate Recovery and Tax Incentives for Enterprises (“CREATE”)

On March 26, 2021, the Corporate Recovery and Tax Incentives for Enterprises (“CREATE”) was approved and signed into law by the country’s President. Under the CREATE, the RCIT of domestic corporations was revised from 30% to 25% or 20% depending on the amount of total assets or total amount of taxable income. In addition, the MCIT was changed from 2% to 1% of gross income for a period of three (3) years up to June 30, 2023. The changes in the income tax rates shall retrospectively become effective beginning July 1, 2020.

The income tax rates, however, used in preparing the separate financial statements as at and for the year ended December 31, 2020 are 30% and 2% for RCIT and MCIT, respectively. Hence, the adjustment to the provision for current and deferred income tax presented under profit or loss as a result of the enactment of CREATE Law amounted to ₱127.1 million in 2021.

For 2022, the Company used RCIT and MCIT rates of 25% and 1%, respectively. For 2023, the Company used RCIT rate of 25% and MCIT rate of 1% from January 1 to June 30, 2023 and MCIT rate of 2% starting July 1 to December 31, 2023.

24. Reconciliation of Liabilities Arising from Financing Activities

The table below details changes in the Company's liabilities arising from financing activities, including both cash and non-cash changes:

	Financing Cash Flows		Non-Cash Changes		December 31, 2023
	January 1, 2023	Availments/Additions	Payments	Movements on Debt Issue Cost	
Loans payable	₱5,207,880,438	₱2,925,000,000	(₱3,330,000,000)	₱8,068,144	₱4,810,948,582
Bonds payable	5,925,771,148	-	-	15,751,265	5,941,522,413
Advances from subsidiaries	285,825,753	70,566	-	-	285,896,319
Dividends payable	7,093,749	313,093,142	(314,500,714)	-	5,686,177
	₱11,426,571,088	₱3,238,163,708	(₱3,644,500,714)	₱23,819,409	₱11,044,053,491

	Financing Cash Flows		Non-Cash Changes		December 31, 2022
	January 1, 2022	Availments/Additions	Payments	Movements on Debt Issue Cost	
Loans payable	₱5,732,565,136	₱2,425,000,000	(₱2,957,723,970)	₱8,039,272	₱5,207,880,438
Bonds payable	2,966,594,179	3,000,000,000	-	(40,823,031)	5,925,771,148
Advances from subsidiaries	285,687,473	138,280	-	-	285,825,753
Dividends payable	6,515,393	313,093,142	(312,514,786)	-	7,093,749
	₱8,991,362,181	₱5,738,231,422	(₱3,270,238,756)	(₱32,783,759)	₱11,426,571,088

25. Financial Risk Management Objectives and Policies

The Company's financial instruments comprise cash and equivalents, financial assets at FVPL, receivables (excluding accrued rent receivable under straight-line basis of accounting), advances to and from subsidiaries, amounts held in escrow, deposits, loans and bonds payable and accounts payable and other liabilities (excluding statutory payables, advance rent and other payables).

It is the Company's policy that no trading in financial instruments shall be undertaken. The main risks arising from the Company's financial instruments are credit risk, liquidity risk and interest rate risk. The BOD reviews and approves policies for managing these risks as summarized below.

The Company's exposure to foreign currency risk is minimal, as it does not enter into significant transactions in currencies other than its functional currency.

Credit Risk

The Company's exposure to credit risk arises from the failure of counterparty to fulfill its financial commitments to the Company under the prevailing contractual terms. Financial instruments that potentially subject the Company to credit risk consist primarily of trade receivables and other financial assets at amortized cost. The carrying amounts of financial assets at amortized cost represent its maximum credit exposure.

Trade Receivables

Management has established a credit policy under which each new customer is analyzed individually for creditworthiness before the Company's standard payment and delivery terms, and conditions are offered. The Company's credit policy includes available external ratings, financial statements, credit agency information, industry information and, in some cases, bank references. Credit limits are established for each customer and reviewed on a regular basis. Any sales on credit exceeding those limits require specific approval from upper level of management. The Company limits its exposure to credit risk by transacting mainly with recognized and creditworthy customers that have undergone its credit evaluation and approval process. Historically, trade receivables are substantially collected within one (1) year and it has no experience of writing-off or impairing its trade receivables due to the effectiveness of its collection. As customary in the real estate business, title to the property is transferred only upon full payment of the purchase price. There are also provisions in the sales contract which allow forfeiture of installments or deposits made by the customer in favor of the Company. Also, customers are required to deposit postdated checks to the Company covering all installment payments. These measures minimize the credit risk exposure or any margin loss from possible default in the payment of installments. Trade receivables from lease are closely monitored on aging of the account. As at December 31, 2023 and 2022, there were no significant credit concentrations. The maximum exposure at the end of the reporting period is the carrying amount of trade receivables.

Other Financial Assets at Amortized Cost

The Company's other financial assets at amortized cost are mostly composed of cash in banks, cash equivalents and amounts held in escrow. The Company limits its exposure to credit risk by investing only with banks that have good credit standing and reputation in the local and international banking industry. These instruments are graded in the top category by an acceptable credit rating agency and, therefore, are considered to be low credit risk investments.

For deposits, credit risk is low since the Company only transacts with reputable companies and individuals with respect to this financial asset.

It is the Company's policy to measure ECL on the above instruments on a 12-month basis. However, when there has been a significant increase in credit risk since origination, the allowance will be based on the lifetime ECL. When determining if there has been a significant increase in credit risk, the Company considers reasonable and supportable information that is available without undue cost or effort and that is relevant for the particular financial instrument being assessed such as, but not limited to, the following factors:

- Actual or expected external and internal credit rating downgrade;
- Existing or forecasted adverse changes in business, financial or economic conditions;
- Actual or expected significant adverse changes in the operating results of the borrower; and
- Significant changes in credit spread, rates or terms such as more stringent covenants and increased amount of collateral or guarantees.

The Company also considers financial assets that are more than 30 days past due to be the latest point at which lifetime ECL should be recognized unless it can demonstrate that this does not represent significant credit risk such as when non-payment arising from administrative oversight rather than resulting from financial difficulty of the borrower.

Financial Assets at FVPL

The Company is also exposed to credit risk in relation to its investments in money market fund that is measured at FVPL. The maximum exposure at the end of the reporting period is the carrying amount of these investments.

The table below presents the summary of the Company's exposure to credit risk and shows the credit quality of the assets by indicating whether the assets are subjected to 12-month ECL or lifetime ECL.

Assets that are credit-impaired are separately presented.

	2023				
	Financial assets at amortized cost			Financial Assets at FVPL	Total
	12-Month ECL	Lifetime ECL - Not Credit Impaired	Lifetime ECL - Credit Impaired		
Cash and cash equivalents*	₱4,039,953,465	₱-	₱-	₱-	₱4,039,953,465
Financial assets at FVPL	-	-	-	294,175,235	294,175,235
Receivables**	895,652,183	247,918,593	1,746,790	-	1,145,317,566
Advances to subsidiaries	5,665,704,045	-	3,261,249	-	5,668,965,294
Amounts held in escrow	128,154,209	-	-	-	128,154,209
Deposits	58,242,651	-	-	-	58,242,651
	₱10,787,706,553	₱247,918,593	₱5,008,039	₱294,175,235	₱11,334,808,420

*Excludes cash on hand amounting to ₱65,000 as at December 31, 2023.

**Excludes accrued rent receivable under straight-line basis of accounting aggregating to ₱20.6 million as at December 31, 2023.

	2022				
	Financial assets at amortized cost			Financial Assets at FVPL	Total
	12-Month ECL	Lifetime ECL - Not Credit Impaired	Lifetime ECL - Credit Impaired		
Cash and cash equivalents*	₱3,791,324,815	₱-	₱-	₱-	₱3,791,324,815
Financial assets at FVPL	-	-	-	1,423,105,283	1,423,105,283
Receivables**	883,549,786	160,428,180	1,746,790	-	1,045,724,756
Advances to subsidiaries	5,549,213,491	-	3,261,249	-	5,552,474,740
Amounts held in escrow	128,177,336	-	-	-	128,177,336
Deposits	56,875,983	-	-	-	56,875,983
	₱10,409,141,411	₱160,428,180	₱5,008,039	₱1,423,105,283	₱11,997,682,913

*Excludes cash on hand amounting to ₱65,000 as at December 31, 2022.

**Excludes accrued rent receivable under straight-line basis of accounting aggregating to ₱44.6 million as at December 31, 2022.

Liquidity Risk

Liquidity risk is the risk that the Company may not be able to settle its obligations as they fall due.

The table below summarizes the maturity profile of the financial liabilities of the Company based on remaining contractual undiscounted cash flows as at December 31, 2023 and 2022:

	2023					
	Due and Payable on Demand	Less than 1 Year	1-2 Years	2-3 Years	Over 3 Years	Total
Loans payable	₱-	₱1,907,500,000	₱2,412,500,000	₱500,000,000	₱-	₱4,820,000,000
Bonds payable	-	-	3,000,000,000	-	3,000,000,000	6,000,000,000
Accounts payable and other liabilities*	25,041,981	385,272,695	-	-	-	410,314,676
Advances from subsidiaries	285,896,319	-	-	-	-	285,896,319
	₱310,938,300	₱2,292,772,695	₱5,412,500,000	₱500,000,000	₱3,000,000,000	₱11,516,210,995

*Excludes statutory payables, advance rent and other payables aggregating to ₱233.2 million as at December 31, 2023.

	2022					
	Due and Payable on Demand	Less than 1 Year	1-2 Years	2-3 Years	Over 3 Years	Total
Loans payable	₱-	₱2,300,000,000	₱1,325,000,000	₱1,600,000,000	₱-	₱5,225,000,000
Bonds payable	-	-	-	3,000,000,000	3,000,000,000	6,000,000,000
Accounts payable and other liabilities*	25,804,383	410,501,738	-	-	-	436,306,121
Advances from subsidiaries	285,825,753	-	-	-	-	285,825,753
	₱311,630,136	₱2,710,501,738	₱1,325,000,000	₱4,600,000,000	₱3,000,000,000	₱11,947,131,874

*Excludes statutory payables, advance rent and other payables aggregating to ₱156.9 million as at December 31, 2022.

The Company monitors its risk to a shortage of funds through analyzing the maturity of its financial investments and financial assets and cash flows from operations. The Company monitors its cash position by a system of cash forecasting. All expected collections, check disbursements and other payments are determined on a daily basis to arrive at the projected cash position to cover its obligations.

The Company's objective is to maintain a balance between continuity of funding and flexibility. The Company addresses liquidity concerns primarily through cash flows from operations.

Interest Rate Risk

Interest rate risk is the risk that future cash flows from a financial instrument (cash flow interest rate risk) or its fair value (fair value interest rate risk) will fluctuate because of changes in market interest rates.

The Company's loans payable to local banks are subject to fixed interest rates and are exposed to fair value interest rate risk. The re-pricing of these instruments is done on annual intervals.

The Company regularly monitors interest rate movements and on the basis of current and projected economic and monetary data, decides on the best alternative to take. No sensitivity analysis is needed as management has assessed that future interest rate changes are not expected to significantly affect the Company's net income.

Capital Management

The Company's capital management objectives are to ensure the Company's ability to continue as a going concern and to provide an adequate return to shareholders by pricing products and services commensurate with the level of risk.

The Company monitors capital on the basis of the carrying amount of equity as presented in the separate statements of financial position. Capital for the reporting periods under review is summarized as follows:

	2023	2022
Total liabilities	₱12,233,925,082	₱12,708,626,004
Total equity	8,101,576,399	8,006,069,644
Debt-to-equity ratio	1.51:1.00	1.59:1.00

The Company manages the capital structure and makes adjustments when there are changes in the economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders, issue new shares or sell assets to reduce debt.

26. Fair Value Measurement

The following table presents the carrying amounts and fair values of the Company's assets and liabilities measured at fair value and for which fair values are disclosed, and the corresponding fair value hierarchy:

	Note	Carrying Amount	2023		
			Fair Value		
			Quoted Prices in Active Markets (Level 1)	Significant Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Assets measured at fair value:					
Financial assets at FVPL	5	₱294,175,235	₱294,175,235	₱-	₱-
Investment properties	8	6,737,104,251	-	216,962,168	6,520,142,083
Asset for which fair value is disclosed -					
Financial assets at amortized cost - Deposits	11	58,242,651	-	-	58,242,651
		₱7,089,522,137	₱294,175,235	₱216,962,168	₱6,578,384,734
Liability for which fair value is disclosed:					
Loans payable	12	₱4,810,948,582	₱-	₱	₱4,810,948,582
Bonds payable	13	5,941,522,413	-	-	5,941,522,413
		₱10,752,470,995	₱-	₱-	₱10,752,470,995

		2022			
		Fair Value			
	Note	Carrying Amount	Quoted Prices in Active Markets (Level 1)	Significant Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Assets measured at fair value:					
Financial assets at FVPL	5	₱1,423,105,283	₱1,423,105,283	₱-	₱-
Investment properties	8	6,425,955,565	-	216,962,168	6,208,993,397
Asset for which fair value is disclosed -					
Financial assets at amortized cost - Deposits					
	11	56,875,983	-	-	56,875,983
		₱7,905,936,831	₱1,423,105,283	₱216,962,168	₱6,265,869,380
Liability for which fair value is disclosed:					
Loans payable	12	₱5,207,880,438	₱-	₱-	₱5,201,514,874
Bonds payable	13	5,925,771,148	-	-	5,939,331,371
		₱11,133,651,586	₱-	₱-	₱11,140,846,245

The following methods and assumptions were used in estimating the fair value of the Company's financial assets and liabilities:

Financial Assets at FVPL. The fair value of financial assets at FVPL is classified under Level 1 of the fair value hierarchy using quoted market prices.

Investment Properties. The fair value of ACPT, parking lots in Arya Residences and land were determined using discounted cash flow approach and market data approach.

Deposits, Loans and Bonds Payable. The fair value of the Company's deposits, loans and bonds payable were determined by discounting the sum of all future cash flows using the prevailing market rates of interest for instruments with similar maturities. Interest-bearing loans and bonds payable include accrued interest in the estimation of its fair value.

The table below presents the financial assets and liabilities of the Company whose carrying amounts approximate fair values as at December 31, 2023 and 2022:

	2023	2022
Financial assets:		
Cash and cash equivalents	₱4,040,018,465	₱3,791,389,815
Receivables*	1,143,570,776	1,043,977,966
Advances to subsidiaries	5,665,704,045	5,549,213,491
Amounts held in escrow	128,154,209	128,177,336
	₱10,977,447,495	₱10,512,758,608
Financial liabilities:		
Accounts payable and other liabilities**	₱410,314,676	₱436,306,121
Advances from subsidiaries	285,896,319	285,825,753
	₱696,210,995	₱722,131,874

*Excludes accrued rent receivables under straight-line basis of accounting aggregating ₱20.6 million and ₱44.6 million as at December 31, 2023 and 2022, respectively.

**Excludes advance rent, statutory liabilities and other payables aggregating ₱233.2 million and ₱156.9 million as at December 31, 2023 and 2022, respectively.

27. Classification of Separate Statements of Financial Position Accounts

The Company's current portions of its assets and liabilities as at December 31, 2023 and 2022 are as follows:

	Note	2023	2022
Current Assets			
Cash and cash equivalents	4	₱4,040,018,465	₱3,791,389,815
Financial assets at FVPL	5	294,175,235	1,423,105,283
Receivables	6	1,164,164,934	1,088,615,780
Real estate for sale	7	254,943,999	253,326,479
CWT		401,248,045	376,059,375
Advances to subsidiaries	10	5,665,704,045	5,549,213,491
Other assets*	11	195,921,353	208,957,454
		₱12,016,176,076	₱12,690,667,677

*Excludes deposits and deferred input VAT aggregating to ₱59.7 million and ₱59.5 million as at December 31, 2023 and 2022, respectively.

	Note	2023	2022
Current Liabilities			
Current portion of loans payable	12	₱1,907,500,000	₱2,300,000,000
Accounts payable and other liabilities	14	643,631,950	593,234,279
Advances from subsidiaries	20	285,896,319	285,825,753
		₱2,837,028,269	₱3,179,060,032

28. Events After Reporting Period

Declaration of Cash Dividends

The Company's BOD approved and declared the following cash dividends:

Class of shares	Declaration Date	Stockholders of Record Date	Payment Date	Amount	Dividend per Share
Series C Preferred Shares	January 31, 2024	March 1, 2024	March 27, 2024	₱17,319,000	₱1.7319
Series D Preferred Shares	January 31, 2024	February 5, 2024	March 4, 2024	45,000,000	7.5000

The dividends shall be taken out of the unrestricted earnings of the Company as at December 31, 2023.

Amendments to the Articles of Incorporation

During a special stockholders' meeting held on January 31, 2024, the stockholders approved the proposal to amend Article Seventh of the Articles of Incorporation by increasing the Parent Company's authorized capital stock by ₱50.0 million with the creation of 50.0 million preferred shares with a par value of ₱1.0 per share.

It was recalled in the same special stockholders' meeting that the stockholders approved during the annual stockholders' meeting held on June 24, 2022 the amendment of Article Seventh of the Articles of Incorporation for purposes of decreasing the Parent Company's authorized capital stock by ₱20.0 million to cancel the 20.0 million Preferred Shares Series B that had been redeemed in December 2021 from the holders thereof. The approval granted on June 24, 2022 has not been revoked and remains valid, and the stockholders confirmed and ratified the said approval.

Issuance of Preferred Shares Series E

On January 31, 2024, the BOD approved the issuance of 14.0 million cumulative, non-voting, non-participating, non-convertible Peso-denominated Preferred Shares Series E at an offer price of ₱1.0 per share, where 1.5 million preferred shares will be issued from the authorized capital stock of the Parent Company and 12.5 million preferred shares will be coming from the increase of 50.0 million preferred shares as approved by the stockholders.

The BOD also approved the subscription by MPI to the Preferred Shares Series E equivalent to 14.0 million at the price of ₱1.0 per share.

Reallocation of Use of Proceeds of Green Bonds

On February 21, 2024, the BOD approved the reallocation of the use of proceeds of the Bonds effective March 22, 2024 (see Note 15).

ALCO's Subscription to Preferred Shares of a Subsidiary

On March 20, 2024, the BOD approved the subscription to 450,000 preferred shares of Bhavya at the price of ₱100.00 per share, or a total of ₱45.0 million.



**REPORT OF INDEPENDENT AUDITORS
TO ACCOMPANY SEPARATE FINANCIAL STATEMENTS FOR FILING WITH THE
SECURITIES AND EXCHANGE COMMISSION**

The Stockholders and the Board of Directors
Arthaland Corporation
7/F Arthaland Century Pacific Tower
5th Avenue corner 30th Street
Bonifacio Global City, Taguig City

We have audited the accompanying separate financial statements of Arthaland Corporation (the Company), as at and for the years ended December 31, 2023 and 2022, on which we have rendered our report dated March 20, 2024.

In compliance with the Revised Securities Regulations Code Rule 68, we are stating that the Company has 1,914 stockholders owning one hundred (100) or more shares each.

REYES TACANDONG & Co.

MICHELLE R. MENDOZA-CRUZ

Partner

CPA Certificate No. 97380

Tax Identification No. 201-892-183-000

BOA Accreditation No. 4782; Valid until April 13, 2024

BIR Accreditation No. 08-005144-012-2023

Valid until January 24, 2026

PTR No. 10072412

Issued January 2, 2024, Makati City

March 20, 2024

Makati City, Metro Manila

**PARENT COMPANY'S RECONCILIATION OF RETAINED EARNINGS AVAILABLE FOR
DIVIDEND DECLARATION
FOR THE REPORTING PERIOD ENDED DECEMBER 31, 2023**

ARTHALAND CORPORATION

7/F Arthaland Century Pacific Tower
5th Avenue corner 30th Street
Bonifacio Global City, Taguig City

	<u>Amount</u>
Retained earnings available for dividend declaration as at the beginning of reporting period	₱325,566,363
Less: <u>Category B</u> : Items that are directly debited to unappropriated retained earnings	
Cash dividends	(313,093,142)
Retained earnings available for dividend declaration, as adjusted	12,473,221
Add: Net income for the current year	412,561,575
Less: <u>Category C.1</u> : Unrealized income recognized in the profit or loss during the reporting period - net of tax	
Gain on change in fair value of investment properties	(230,364,662)
Add: <u>Category C.2</u> : Unrealized income recognized in profit or loss in prior periods but realized in the current reporting period - net of tax	
Realized holding gain on financial assets at FVPL	1,325,368
Add: <u>Category D</u> : Non-actual losses recognized in profit or loss during the reporting period	
Unrealized holding loss on financial assets at FVPL	1,741,646
Adjusted net income	185,263,927
Retained earnings available for dividend declaration as at the end of reporting period	₱197,737,148

SUSTAINABILITY REPORT

Company Details	
Name of Organization	ARTHALAND CORPORATION (“Arthaland” or the “Company”)
Location of Headquarters	7F Arthaland Century Pacific Tower 5th Avenue corner 30th Street Bonifacio Global City, Taguig City 1634, Philippines
Location of Operations	Taguig City, Cebu City, Laguna
Report Boundary	<p>This Annex applies the control approach to its boundary to report on the performance of the following developments/projects owned by Arthaland or its subsidiaries, listed according to their development progress:</p> <p>Fully operational:</p> <ol style="list-style-type: none"> 1. Arthaland Century Pacific Tower (ACPT) in Taguig City, owned by Arthaland¹ and managed by Arthaland Prestige Property Solutions, Inc. (APPS) 2. Arya Residences in Taguig City, managed by APPS 3. Sevina Park in Laguna, owned by Cazneau, Inc. and managed by APPS <ol style="list-style-type: none"> a. Courtyard Hall b. Villa Model Units 138, 162, 182 c. Sales Gallery <p>In partial operations²:</p> <ol style="list-style-type: none"> 4. Cebu Exchange in Cebu City, owned by Cebu Lavana Land Corp. and managed by APPS 5. Sevina Park Amenity Pavilion in Laguna, owned by Cazneau, Inc. and managed by APPS 6. Savya Financial Center in Taguig City, owned by Savya Land Development Corporation and managed by APPS <p>Under construction:</p> <ol style="list-style-type: none"> 7. Sevina Park in Laguna, owned by Cazneau Inc.; <ol style="list-style-type: none"> a. Villa Turnover Units 138, 162, 182 b. Una Apartments 8. Lucima in Cebu City, owned by Bhavana Properties, Inc. 9. Eluria in Makati City, owned by Bhavya Properties, Inc.
Business Model, including Primary Activities, Brands, Products, and Services	Arthaland is a sustainable developer recognized by local and global organizations for its superior design, high quality, and commitment on sustainability and innovation. All of its residential, commercial, and horizontal mixed-use development portfolio are 100% certified or vying for green and wellness certifications.
Reporting Period	January 1 to December 31, 2023
Highest Ranking Person responsible for this report	Jaime C. González Vice Chairman and President

¹ Arthaland retains the ownership of over 21,089 sqm of ACPT, representing approximately 66% of its 32,016 sqm net leasable area.

² Developments are considered “in partial operations” when operated for less than 12 months or have less than 85% occupancy rate.

MATERIALITY PROCESS

ARTHALAND is the pioneer developer of sustainable projects in the Philippines. At the heart of every Arthaland project are sustainability, exceptional and innovative design, and high-quality construction standards. Its current projects consists of residential, commercial, and horizontal mixed-use developments. All these projects adhere to globally and nationally recognized standards for green and wellness buildings through the pursuance of certifications under the Leadership for Energy and Environmental Design™ (LEED™) rating system of the US Green Building Council (USGBC), the Building for Ecologically Responsive Design Excellence (BERDE) rating system of the Philippine Green Building Council (PHILGBC), Excellence for Design and Greater Efficiencies (EDGE) rating system of the International Finance Corporation (IFC), and the WELL Building Standard™ (WELL™) rating system of the International WELL Building Institute™ (IWBI™).

Building its foundations on sustainable principles, Arthaland understands the significant impact of its developments on the economy, the environment, and society, hence weaving its sustainability strategies to prosper simultaneously throughout its business processes. The subsequent sections of the Report discuss the impact of the organization's activities, risks, and opportunities in these areas. Moreover, as Arthaland leans towards sustainable design, construction, and operations, its contributions to the Sustainable Development Goals (SDGs) of the United Nations (UN) are also identified in the subsequent section.

Arthaland management and employees representing the company's different business units identified, assessed, and prioritized sustainability concerns based on their expertise, decision process, and knowledge representing stakeholders' interests, particularly the company's customers, employees, contractors, and local communities. These representatives engage their respective stakeholders through customer feedback, project development discussions, surveys, interviews, and the like.

The materiality assessment sessions resulted in the following:



Topics that ranked medium to high in their impact on stakeholders and the business are discussed in detail in this Sustainability Report ("Report"), while the other topics that ranked a low level of criticality are addressed in the overview of the Company's Management approach. The material topics with the highest impact identified for this Report are Resource Management, Infrastructure Investment, Marketing and Labelling, GHG Emissions, and Anti-corruption.

ECONOMIC

Economic Performance

Direct Economic Value Generated and Distributed

Disclosure		Amount	Units
Direct economic value generated		8,134,268,311	Php
Direct economic value distributed	Operating costs, including payment to suppliers ³	4,828,276,034	Php
	Employee wages & benefits	276,523,524	Php
	Dividends to stockholders and interest payments	1,329,278,600	Php
	Taxes to government	453,784,789	Php
Direct economic value retained		1,246,405,364	Php

The direct economic value generated and distributed includes the performance of Arthaland and its subsidiaries.

What is the impact and where does it occur? What is the organization's involvement in the impact?	Which stakeholders are affected?	Management Approach
A company's business model affects its overall economic performance, primarily impacted by market view and acceptance.	Shareholders and stakeholders	<p>Arthaland creates shareholder and stakeholder value by positioning itself as the foremost sustainable developer who designs, constructs, and operates certified sustainable developments through nationally and globally recognized rating systems, such as LEED™, BERDE, EDGE, and WELL™ green building rating tools.</p> <p>Arthaland's development portfolio consists of the following:</p> <ul style="list-style-type: none"> • Arya Residences (Arya) is the Philippines' first and only dual-certified residential building. It was awarded LEED Gold and BERDE 4-Star. In 2020, it was awarded ANZ/PH 3-Star under PHILGBC's Advancing Net Zero pilot program. • Arthaland Century Pacific Tower (ACPT) is the only triple-certified building in the Philippines, having been awarded the highest distinctions of LEED Platinum, BERDE 5-Stars, and EDGE Zero Carbon. In 2020, it was awarded Net Zero Energy under PHILGBC's Advancing Net Zero pilot program and rated under the WELL Health-Safety Rating.

³ Net of other costs identified (wages, taxes, community investments)

		<ul style="list-style-type: none"> • Cebu Exchange (CebEx) is an office building in Cebu that is now LEED Gold, BERDE 5-Star, EDGE Advanced, and has WELL Precertification. • Savya Financial Center is an office building in Arca South, Taguig City. It is LEED Precertified Gold and WELL precertified. It is on track for BERDE and EDGE certifications. • Sevina Park is a horizontal mixed-use development in Laguna with townhouses⁴ awarded LEED Platinum under LEED Neighborhood Development and LEED Homes. Inside Sevina Park is Una Apartments, a newly launched vertical residential development vying for LEED, BERDE, EDGE, and WELL certifications. • Lucima is a high-rise residential condominium in Cebu City. It is precertified with LEED Gold and on track for BERDE, EDGE, and WELL certifications. • Eluria is a newly launched vertical residential development in Makati City, precertified with LEED Gold and on track for BERDE, EDGE, and WELL certifications.
What are the Risks Identified?	Which stakeholders are affected?	Management Approach
Building green in an emerging economy requires market transformation and innovation.	Shareholders and stakeholders	<p>Arthaland capitalizes on the extensive experience of its Management team, composed of highly experienced industry veterans. These individuals carry a wealth of cumulative management experience to drive market transformation by carefully forming strategies.</p> <p>Through its flagship residential and commercial office developments, Arya and ACPT, Arthaland has proven its capability to deliver sustainable, world class projects on schedule and within budget.</p>
What are the Opportunities Identified?	Which stakeholders are affected?	Management Approach
Sustainability is for all. It is not for a select few but for everyone to benefit from.	Shareholder and stakeholder	Arthaland aims to spread sustainability in the Philippines by expanding its portfolio in different market segments and geographic areas.

⁴ Only one townhouse (a.k.a. Villa Model Unit) is awarded at present. The rest of the townhouses are on track for LEED and EDGE certifications.

Climate-related risks and opportunities

Governance	
<p>Disclose the organization’s governance around climate-related risks and opportunities.</p>	<p>Sustainability is at the heart of every Arthaland development. Our commitment emanates from the clear directives of our major shareholders and Board of Directors which resonate across the organization. Our Management team executes this commitment, anchored on the Company’s mission, vision, and core values.</p> <p>In 2020, Arthaland became the first Asian real estate company signatory to the Net Zero Carbon Buildings Commitment (NZCBC) of the World Green Building Council (WorldGBC). Our undertaking includes decarbonizing the operations of the entire Arthaland development portfolio by 2030.</p>
Strategy	
<p>Disclose the actual and potential impacts of climate-related risks and opportunities on the organization’s businesses, strategy, and financial planning where such information is material.</p>	<p>The Philippines ranked third in the 2018 World Risk Index of most disaster-prone countries, subjecting businesses operating in the country to acute climate risks. Arthaland developments face physical risks caused by extreme weather events and significant natural disasters. These damages can often result in high repair costs and sometimes cause business disruption.</p> <p>Arthaland develops all its projects to be green and healthy as part of its climate action for the benefit of the present and future generations. As a leader in sustainable building in the country, Arthaland joined the Advancing Net Zero (ANZ) project of the World Green Building Council (WorldGBC) as a signatory to the Net Zero Carbon Buildings (NZCB) Commitment in 2020. The commitment⁵ notably includes decarbonizing the entire Arthaland development portfolio by 2030.</p> <p>Furthermore, Arthaland developments are designed and built to withstand extreme weather events and significant natural disasters, minimizing potential physical risks to the properties. Arthaland’s property management arm (APPS) is trained and prepared to respond to emergencies.</p>
Risk Management	
<p>Disclose how the organization identifies, assesses, and manages climate-related risks.</p>	<p>Arthaland prioritizes climate-related risks due to their likelihood and acute impact on the business, our customers, and the greater community. As a developer, Arthaland strives to mitigate and minimize the adverse effects of its developments on the climate and to accentuate greater benefits for our stakeholders.</p> <p>Before the start of construction, the project undergoes technical due diligence to ensure its climate risks and opportunities are addressed and accounted for. Each development aims to positively contribute to transportation, natural resources, environmental quality, and the well-being of the occupants.</p> <p>An internal team of sustainability experts composed of licensed and accredited green and wellness professionals oversees all Arthaland developments to ensure the organization establishes preventive and adaptive solutions to climate-related risks.</p>

⁵ The detailed information about Arthaland’s commitment is published in the WorldGBC’s website.

Metrics and Targets	
<p>Disclose the metrics and targets used to assess and manage relevant climate-related risks and opportunities where such information is material.</p>	<p>Green building standards and rating tools are globally recognized for evaluating a development’s sustainability performance. Arthaland pursues international and local green building certifications to measure the sustainability level of its developments.</p> <p>Arthaland pursues four certifications: the US Green Building Council’s Leadership in Energy and Environmental Design™ (LEED™), the International WELL Building Institutes’ WELL Building Standard (WELL™), the International Finance Corporation’s Excellence in Design for Greater Efficiencies (EDGE), and the Philippine Green Building Council’s Building Ecologically Responsive Design Excellence (BERDE) green building rating tools. Additional subsets of these certifications are also pursued: WELL Health and Safety Rating (HSR) and PHILGBC’s Advancing Net Zero Philippines (ANZ/PH).</p> <p>Arthaland developments have achieved the following:</p> <ul style="list-style-type: none"> • Arya is the Philippines’ first and only multi-certified residential building, having achieved LEED Gold, BERDE 4-Stars, and ANZ/PH 3-Star. • ACPT is the Philippines' first and only triple-certified office building with the highest ratings of LEED Platinum, BERDE 5-Stars, and EDGE Zero Carbon. It has also been rated WELL HSR since 2021. • Sevina Park is Southeast Asia's first LEED Platinum project awarded under the LEED v4 for Neighborhood Development. Its Villa-182 Model Unit is LEED Platinum under LEED v4 for Single-Family Residential. Sevina Park has also been awarded BERDE 5-Star for Districts. • CebEx is LEED Gold, BERDE 5-Star, WELL Precertified, WELL HSR 2022, and EDGE Advanced. It is on track for EDGE Zero Carbon certification. • Savva Financial Center is LEED Precertified Gold and WELL Precertified. It is on track for BERDE and EDGE certifications. • Lucima is LEED Precertified Gold and on track for BERDE, EDGE, and WELL certifications. • Eluria is LEED Precertified Gold and on track for BERDE, EDGE, and WELL certifications. • Una Apartments is registered for LEED, BERDE, EDGE, and WELL certifications.

Procurement Processes

Proportion of spending on local suppliers

Disclosure	Quantity	Units
Percentage of procurement spending used for significant locations of operations that are spent on local suppliers	99.95	%

The local suppliers refer to organizations or persons based in the Philippines that provide a product or service to Arthaland and/or its subsidiaries (GRI Standard 2016 Glossary).

What is the impact and where does it occur? What is the organization's involvement in the impact?	Which stakeholders are affected?	Management Approach
An organization's procurement process and practices heavily influence the success of its supply chain. This consequently affects the overall quality of the product.	Shareholders and customers	<p>Arthaland established policies on Business Conduct and Ethics, Conflict of Interest, Anti-Corruption and Bribery, Insider Trading, and Related Party Transactions. These policies include the implementation of the following:</p> <ul style="list-style-type: none"> • The promotion of a culture that fosters and maintains the core values of fairness, transparency, accountability, and integrity • Mandatory disclosure of any conflict of interest on personal, professional, and business interests • Zero-tolerance to bribery and corruption • No inside trading allowed, and • Related party transactions must always be disclosed and implemented on an arms-length basis.
What are the Risks Identified?	Which stakeholders are affected?	Management Approach
Without a fair, unbiased, and consistent procurement process, a business can narrow its supply chain pool, hampering its ability to innovate and remain competitive.	Shareholders and investors	Arthaland's Internal Audit and Risk Department regularly evaluates its procurement and other business processes at multiple levels.
What are the Opportunities Identified?	Which stakeholders are affected?	Management Approach
An organization's procurement process can safely guard its business ethics.	Shareholders and investors	Procurement practices and related policies are reviewed annually and as often as necessary to ensure relevance to the present time.

Anti-corruption

Training on Anti-corruption Policies and Procedures

Disclosure	Quantity	Units
Percentage of employees to whom the organization's anti-corruption policies and procedures have been communicated to	100	%

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Disclosure	Quantity	Units
Percentage of business partners to whom the organization’s anti-corruption policies and procedures have been communicated to	100	%
Percentage of directors and management that have received anti-corruption training	100	%
Percentage of employees that have received anti-corruption training	100	%

Arthaland's anti-corruption policies and procedures are communicated to all employees during onboarding. Positions with a higher risk of exposure receive additional training on the subject. At the same time, suppliers and business partners must agree and abide by Arthaland’s Code of Business Ethics and Anti-corruption policies before engaging with the Company.

What is the impact and where does it occur? What is the organization’s involvement in the impact?	Which stakeholders are affected?	Management Approach
Corruption affects the trust between employers and employees which can lead to concerns about the management's integrity.	Entire Organization	Arthaland has a zero-tolerance policy to bribery and corruption in all its dealings and engagements. The organization ensures that this policy is communicated to all employees during onboarding and appropriate supplemental training is conducted throughout their employment.
What are the Risks Identified?	Which stakeholders are affected?	Management Approach
The ineffective implementation of this policy reflects a failure in leadership and governance which could potentially lead to retention of subpar employee.	Entire Organization	Enforcing this policy can be challenging as employees who report corruption or unethical behavior may fear retaliation from colleagues or superiors involved in such activities. Arthaland, therefore, has a whistleblowing policy that provides confidential and secure channels and guidance on reporting these illegal activities responsibly.
What are the Opportunities Identified?	Which stakeholders are affected?	Management Approach
Having zero-tolerance to bribery and corruption and whistleblowing policies ensures the organization promotes a corporate culture that prioritizes ethical behavior and upholds core values.	Entire organization	By strictly implementing these policies, Arthaland actively cultivates its employees’ character and values by embracing the core value “we always work with integrity,” thereby underscoring its dedication to conducting business ethically and fostering an honest culture within its workforce.

Incidents of Corruption

Disclosure	Quantity	Units
Number of incidents in which directors were removed or disciplined for corruption	0	#
Number of incidents in which employees were dismissed or disciplined for corruption	0	#
Number of incidents when contracts with business partners were terminated due to incidents of corruption	0	#

<p>What is the impact and where does it occur? What is the organization's involvement in the impact?</p>	<p>Which stakeholders are affected?</p>	<p>Management Approach Migraine</p>
<p>Unethical practices will harm Arthaland's reputation and brand. Corruption often occurs during vendor engagements when confidential project information is leaked ahead of the award to specific vendors.</p>	<p>Entire organization</p>	<p>Confidential information, such as budgets and costs, is strictly limited to authorized members of the Bidding Committee and executive leaders of the organization. This stringent protocol upholds the organization's commitment to responsible governance. By restricting access to only those with a legitimate need to know, the organization maintains confidentiality and fosters trust among stakeholders.</p>
<p>What are the Risks Identified?</p>	<p>Which stakeholders are affected?</p>	<p>Management Approach</p>
<p>Corruption can increase project construction costs, thereby inflating the overall expenses associated with the project. This, in turn, decreases the project's bottom-line figures.</p>	<p>Entire Organization</p>	<p>The Bidding Committee comprises of industry experts from the organization's business operations, finance, and procurement departments. This guarantees a rigorous and impartial evaluation of every bid package and upholds standards of fairness and objectivity in the bid selection process.</p>
<p>What are the Opportunities Identified?</p>	<p>Which stakeholders are affected?</p>	<p>Management Approach</p>
<p>With an Anti-corruption and Bribery Policy, the organization can manage project costs as well as protect the company from corruption risks.</p>	<p>Entire Organization</p>	<p>Arthaland fosters positive and long-term working relationships with designers, suppliers, and contractors by emphasizing all parties' mandatory adherence to the organization's Anti-corruption and Bribery Policy in all interactions. This ensures alignment of ethical standards among internal and external stakeholders and promotes transparency and integrity in all business dealings.</p>

ENVIRONMENT

Resource Management

Energy consumption within the organization

Disclosure		Quantity	Units
Non-renewable energy sources	Purchased electricity	3,587	MWh
	Liquified petroleum gas	0	MWh
	Diesel	15	MWh
Renewable energy sources	Purchased electricity	3,685	MWh
	On-site generation	0	MWh

Energy consumption covers consumptions from Arthaland’s operational developments which are within the organization’s control. These are Arthaland’s offices and the Business Center in ACPT, amenity areas in Arya and Sevina, and other common and back-of-house areas in operating developments. The areas excluded are those controlled by tenants, such as tenant office spaces and residential units.

The diesel consumption disclosed covers the fuel consumption of the generator sets, which includes the consumption for preventive maintenance. The proportion of renewable and nonrenewable energy from the Department of Energy’s 2022 Power Statistics has not been factored in this disclosure.

Reduction of energy consumption

Disclosure		Quantity ⁶	Units
Non-renewable energy sources	Purchased electricity	-1,341	MWh
	Liquified petroleum gas	0	liters
	Diesel	-5	liters
Renewable energy sources	Purchased electricity	-141	MWh
	On-site generation	0.1	MWh

The reduction in energy consumption is calculated as the difference between the total energy consumption of the previous year and the reporting year’s records. A positive value means a decrease while a negative value means an increase in consumption.

The table above shows an increase in energy consumption compared to the previous year. This is due to the subsequent increase in the total area of operational spaces under Arthaland’s control. However, the renewable and nonrenewable energy ratio is anticipated in the coming years when the newly-operated buildings shifts its energy supply from a renewable source.

What is the impact and where does it occur? What is the organization’s	Which stakeholders are affected?	Management Approach

⁶ The data in the table reflects the reduction or addition in consumption compared to the previous year’s. A positive value means a decrease while a negative value means an increase in consumption.

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involvement in the impact?		
The building design influences the overall energy demand, directly affecting the occupant’s utility bills and resource footprint.	Building occupants (homeowners and tenants)	Arthaland designs its projects to achieve at least 20% energy efficiency compared to conventional buildings in the country. During the design stage of each property development, Arthaland first conducts an energy modeling study to guide the building design and achieve the project’s energy efficiency target.
What are the Risks Identified?	Which stakeholders are affected?	Management Approach
Buildings need technology and innovation to achieve a higher energy efficiency than conventional design. This will affect the capital cost and marketability of the building.	Building occupants	Arthaland carefully deliberates and selects its building technologies to balance its energy efficiency and profitability targets. The cost of installing these technologies is an investment that will benefit not just the present occupants but, more importantly, the future generations.
What are the Opportunities Identified?	Which stakeholders are affected?	Management Approach
Buildings with a higher energy efficiency performance provide a value proposition to buyers and investors.	Shareholders and investors	Arthaland’s sales and marketing materials communicate the energy savings that the project can achieve. Arthaland couples this information with a message of its importance to society.

Water consumption within the organization

Disclosure	Quantity	Units
Water withdrawal	0	m3
Water consumption	54,242	m3
Water recycled and reused	0	m3

Water consumption covers all areas in Arthaland’s operating developments, including shared and back-of-house areas. Common areas include, but are not limited to, ACP’s Business Center and Arya’s amenity areas, particularly the shared toilets, irrigation, swimming pool, building maintenance, and the like.

What is the impact and where does it occur? What is the organization’s involvement in the impact?	Which stakeholders are affected?	Management Approach
The building design influences the overall water demand, directly impacting the	Building occupants (homeowners and tenants)	Arthaland designs its projects to achieve at least 20% water efficiency compared to conventional buildings in the country. During the design stage of each building development, Arthaland conducts a

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occupant’s utility bills and resource footprint.		water balance study to guide the design and achieve the project’s water efficiency target.
What are the Risks Identified?	Which stakeholders are affected?	Management Approach
Buildings need technology and innovation to achieve a higher water efficiency than conventional design. This will affect the capital cost and marketability of the building.	Building occupants	Arthaland carefully deliberates and selects its building technologies to balance its water efficiency and profitability targets. The cost of installing these technologies is an investment that will benefit not just the present occupants but, more importantly, the future generations.
What are the Opportunities Identified?	Which stakeholders are affected?	Management Approach
Buildings with a higher water efficiency performance provide a value proposition to buyers and investors.	Shareholders and investors	Arthaland’s sales and marketing materials communicate the project’s potential water savings and emphasize its importance to society.

Materials used by the organization

Disclosure	Quantity	Units
Materials used manufacture the organization’s primary products and services		
Renewable	Not measured	%
Non-renewable	Not measured	%

The data disclosed in this section refers to the permanently installed architectural and structural construction materials for Arthaland developments. A project’s general contractor sources and procures these materials but is guided by Arthaland’s sustainability requirements.

Renewable materials mean those with recycled content, reused materials, bio-based materials, rapidly renewable materials, or third-party certified green materials. Otherwise, it is considered nonrenewable. The quantities are calculated according to the cost of materials.

Arthaland’s existing monitoring system for the performance of the materials used was crafted to measure its sustainability commitment and is based on each project’s purchased materials. The difference between the data requirements of the Securities and Exchange Commission (SEC) and Arthaland’s existing monitoring system is that the latter records data per project regardless of the year purchased, and the unit of measure is recorded per material cost, not per weight.

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What is the impact and where does it occur? What is the organization's involvement in the impact?	Which stakeholders are affected?	Management Approach
Building materials account for about 11% of global emissions (WorldGBC, 2020).	Investors and partner organizations	<p>Although construction materials are generally the responsibility of the project's general contractor, Arthaland sets guidelines for its building materials to ensure a greener selection. Below are the target characteristics:</p> <ul style="list-style-type: none"> • At least 10% of the cost of materials must be sustainable by having recycled content, reused materials, bio-based materials, rapidly renewable materials, Forest Stewardship Council (FSC) certified wood, and the like. • At least 10% of the cost of materials must be sourced within 160 kilometers of the project site, and • 100% of the liquid applied materials (paints, coatings, adhesives, sealants, etc.) per volume must be within the VOC limits of the SCAQMD <p>Only materials with documentary proof of their sustainable characteristic are recorded as green.</p>
What are the Risks Identified?	Which stakeholders are affected?	Management Approach
Green materials and products commonly pose challenges to availability in the Philippines, thereby often driving an increase in the overall capital cost of the building.	Shareholders and Investors	Arthaland carefully deliberates and selects its building materials to balance its environmental and profitability targets. The cost of installing green materials is an investment that will benefit not just the present occupants but, more importantly, the future generations.
What are the Opportunities Identified?	Which stakeholders are affected?	Management Approach
Influencing Arthaland's supply chain to innovate and to develop green products can accelerate the market's transition toward sustainable materials.	General contractors, suppliers, and manufacturers	Arthaland conveys its preference for green materials through its building materials criteria. This encourages more suppliers and manufacturers to offer more green products if they want to continue doing business with the Company.

Ecosystems and biodiversity (whether in upland/watershed or coastal/marine)

Disclosure	Quantity	Units
Operational sites owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas	0	#

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Disclosure	Quantity	Units
Habitats protected or restored	0	ha
IUCN ⁷ Red List species and National Conservation List species with habitats in areas affected by operations	5*	#

None of the parcels of land Arthaland builds on have an existing high biodiversity value or ecosystems for protection or conservation. Moreover, Arthaland has adopted standards to minimize the organization’s negative impact and hone its positive impact on the ecosystems and biodiversity.

*The IUCN Red List species disclosed are those purposefully planted by Arthaland to help propagate them.

What is the impact and where does it occur? What is the organization’s involvement in the impact?	Which stakeholders are affected?	Management Approach
Developing on land with a significant ecosystem and biodiversity value disrupts the area’s natural habitat, thereby affecting the ecosystem.	Surrounding communities	Arthaland avoids building on land with significant ecosystem and biodiversity value to help preserve them. This approach ensures that it does not build on land classified for agricultural use and/or with habitat for threatened species, waterbodies/ wetlands, historical sites, and high-hazard risks.
What are the Risks Identified?	Which stakeholders are affected?	Management Approach
Continuous disruption of ecosystems and biodiversity can lead to the extinction of species and can increase the probability of flood risk due to reduced biodiversity.	Surrounding communities	Where possible, Arthaland provides areas within its properties/ projects for threatened tree species to grow and be nurtured. This allows Arthaland to help propagate threatened biodiversity and mitigate the effects of disrupted ecosystems. Arthaland started this initiative by planting the following threatened trees in its developments: <ul style="list-style-type: none"> • <i>Pterocarpus indicus</i> (Narra) • <i>Radermachera coriacea</i> (Labayanan) • <i>Cinnamomum cebuense</i> (Kalingag) • <i>Sindora Supa</i> (Supa) • <i>Ardisia squamulosa</i> (Tagpo)
What are the Opportunities Identified?	Which stakeholders are affected?	Management Approach
Planting and growing threatened species in the country can help restore the ecosystem and biodiversity.	Surrounding communities	Arthaland dedicates an area equivalent to at least 30% of its projects to open space and vegetation. This helps increase biodiversity and provides a means to manage rainwater and spaces the occupants can enjoy.

⁷ International Union for Conservation of Nature (IUCN)

Environmental Impact Management

GHG Emissions

Disclosure	Quantity	Units
Direct (Scope 1) GHG Emissions	0	mtCO ₂ e
Energy Indirect (Scope 2) GHG Emissions	2,652	mtCO ₂ e
Emissions of ozone-depleting substances (ODS)	Not measured	tonnes

GHG emissions include the resulting emissions associated with operating and maintaining Arthaland’s developments.

GHG emissions, in carbon dioxide equivalence, are calculated according to the GHG Protocol. The emissions factor is the default value in the Emissions Factors from the Cross-Sector Tools published by the Greenhouse Gas Protocol in March 2017. The conversion rate from liters to kWh of diesel consumption is updated to the ECC Conversion Table set by the Philippines’ Department of Energy pursuant to Republic Act No. 11285 or the “Energy Efficiency and Conservation Act” (EEC Act).

The Scope 2 stationary energy emissions factor is from the Philippines’ Department of Energy 2015-2017 National Grid Emission Factor.

<p>What is the impact and where does it occur? What is the organization’s involvement in the impact?</p>	<p>Which stakeholders are affected?</p>	<p>Management Approach</p>
<p>Buildings operations account for 28% of global emissions (WorldGBC, 2020).</p>	<p>Investors and partner organizations</p>	<p>The GHG emissions from building operations differ depending on their energy source and the amount used for their operations. Arthaland actively reduces its GHG emissions by shifting its energy source to renewables and by combining these with its energy efficiency targets.</p>
<p>What are the Risks Identified?</p>	<p>Which stakeholders are affected?</p>	<p>Management Approach</p>
<p>The increase in renewable energy demand has reduced the available supply of renewable energy in the region.</p>	<p>Investors and partner organizations</p>	<p>Arthaland secures renewable energy supply contracts from acceptable providers to ensure allocation for its developments and constantly explores other vendors that can supply its renewable capacity requirements.</p>
<p>What are the Opportunities Identified?</p>	<p>Which stakeholders are affected?</p>	<p>Management Approach</p>
<p>Arthaland helps transform the Philippines’ energy sector into a cleaner and more reliable supplier by increasing demand for renewable energy.</p>	<p>Investors, partner organizations, and building occupants</p>	<p>Arthaland is the first real estate developer in Asia to be a signatory to the World Green Building Council’s Net Zero Carbon Buildings Commitment. It is committed to decarbonizing its development portfolio operations by 2030.</p>

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Air pollutants

Disclosure	Quantity	Units
NOx	N/A	kg
SOx	N/A	kg
Persistent organic pollutants (POPs)	N/A	kg
Volatile organic compounds (VOCs)	N/A	kg
Hazardous air pollutants (HAPs)	N/A	kg
Particulate matter (PM)	N/A	kg

The concentration level of the abovementioned air pollutants in Arthaland’s properties is inconsequential due to the nature of the activities in residential and commercial developments. However, Arthaland established standards and procedures to prevent air pollutants from entering and to flush out the air inside. These practices comply with international standards for building ventilation design.

<p>What is the impact and where does it occur? What is the organization’s involvement in the impact?</p>	<p>Which stakeholders are affected?</p>	<p>Management Approach</p>
<p>The air quality inside buildings affects the health of the occupants during operations.</p>	<p>Building occupants</p>	<p>To ensure good indoor air quality in Arthaland developments, its ventilation systems are designed according to the international standards ASHRAE 62.1 and 62.2. Compliance with these standards means all spaces in the building can receive adequate and clean air during operations.</p>
<p>What are the Risks Identified?</p>	<p>Which stakeholders are affected?</p>	<p>Management Approach</p>
<p>Due to the nature of activities, there is an unlikely risk of having high concentrations of these pollutants in residential or office commercial buildings.</p>	<p>Building occupants</p>	<p>Indoor air quality monitoring is established in key areas likely to have pollutants. A few of these applications in Arthaland developments are:</p> <ul style="list-style-type: none"> • Indoor parking spaces have carbon monoxide monitoring linked to the parking ventilation. • Residential units have carbon monoxide alarms to notify the residents when the concentration is unsafe.
<p>What are the Opportunities Identified?</p>	<p>Which stakeholders are affected?</p>	<p>Management Approach</p>
<p>Improving air quality in buildings promotes better health and helps the productivity of the occupants.</p>	<p>Building occupants</p>	<p>The ventilation system provided in Arthaland developments is installed with high-efficiency air filter media which cleans the air supplied into the space and prevents pathogens from entering the interior spaces.</p>

Solid and Hazardous Wastes

Solid Wastes

Disclosure	Quantity	Units
Total solid waste generated	1,082,293	kg
a. Recyclable / Reusable / Composted	908,480	kg
b. Incinerated	0	kg
c. Residuals/Landfilled	173,813	kg

In real estate development, solid waste generated during project construction represents the bulk of the waste produced. Arthaland’s general contractors are primarily responsible for disposing of these wastes. However, Arthaland requires its contractors to establish and implement construction waste management procedures that diverts waste generated from landfills or dumpsites to facilities or organizations that extend the life of the material. This can be through facilities that recycle, reuse, repurpose, or remanufacture materials or facilities that use wastes as fuel to generate energy.

The data refer to solid wastes generated in Arthaland’s ongoing construction sites. The wastes recorded as Recyclable, Reusable, or Compostable are the amount of garbage that has been transported to accredited facilities to recycle, reuse, or compost construction wastes.

What is the impact and where does it occur? What is the organization’s involvement in the impact?	Which stakeholders are affected?	Management Approach
According to academic studies ⁸ , construction waste is estimated to account for a third of the world’s overall waste.	Surrounding communities	All Arthaland construction sites must implement a construction waste management plan. The plan identifies strategies to divert the salvageable wastes on-site from dumpsites to recycling or appropriate facilities.
What are the Risks Identified?	Which stakeholders are affected?	Management Approach
Unmanaged construction wastes cause pollution and health hazards to the surrounding communities.	Surrounding communities	The construction sites of Arthaland developments have a material recovery facility for waste segregation, safe storage, and a collection point for disposal.

⁸ Source: C. K., Al Zulayq, D. M., O’Brien, B. T., Kowalewski, M. J., Berenjian, A., Tarighaleslami, A. H., & Seifan, M. (2021). Circular Economy of Construction and Demolition Waste: A Literature Review on Lessons, Challenges, and Benefits. *Materials*, 15(1), 76. <https://doi.org/10.3390/ma15010076>

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What are the Opportunities Identified?	Which stakeholders are affected?	Management Approach
Managing construction wastes supports the circularity ⁹ of a material's lifecycle.	Surrounding communities	Diverting wastes from dump sites to facilities where they can be reused or recycled prolongs the materials' useful life and reduces the construction site's emissions. Each site targets at least 50% diversion of the generated construction wastes.

Hazardous Waste

Disclosure	Quantity	Units
Total weight of hazardous waste generated	218	kg
Total weight of hazardous waste transported	218	kg

Hazardous wastes refer to dangerous construction wastes generated by the General Contractor on construction sites. These include, but are not limited to, paint cans, sealants, damaged lamps, and the like. Note that hazardous wastes are disclosed as such when they are removed from the construction sites.

What is the impact and where does it occur? What is the organization's involvement in the impact?	Which stakeholders are affected?	Management Approach
The construction site's general contractor manages the generated hazardous and solid wastes.	Surrounding communities	The construction waste management plan mandated in Arthaland's construction sites requires the safe storage and disposal of hazardous wastes.
What are the Risks Identified?	Which stakeholders are affected?	Management Approach
Hazardous wastes pose a serious health risk to the surrounding communities when not handled accordingly.	Surrounding communities	The protocol for handling hazardous waste must comply with relevant laws and regulations implemented by the Department of Environment and Natural Resources – Environmental Management Bureau.
What are the Opportunities Identified?	Which stakeholders are affected?	Management Approach
Having a waste storage facility enables proper handling and disposal of hazardous waste.	Surrounding communities	The material recovery facility at Arthaland construction sites has a dedicated space for hazardous wastes to ensure ease of access, safe storage, and proper disposal.

⁹ Circularity is a term used for when a material's life continues to extend instead of thrown away.

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Effluents

Disclosure	Quantity	Units
Total volume of water discharges	Not measured	m ³
Percent of wastewater recycled	0	%

The effluent water volume in buildings is relative to its water consumption. Hence, monitoring the building's water consumption will suffice to monitor the organization's impact on effluents.

What is the impact and where does it occur? What is the organization's involvement in the impact?	Which stakeholders are affected?	Management Approach
The quality of the wastewater discharged affects the municipal sewers' overall quality.	Surrounding communities	Similar to the approach to water consumption, Arthaland aims to reduce the building's water demand to minimize the wastewater generated.
What are the Risks Identified?	Which stakeholders are affected?	Management Approach
Untreated wastewater can damage plants and marine life where it is discharged.	Surrounding communities	Arthaland designs all its developments so that wastewater passes through a sewage treatment plant to ensure adequate treatment before discharge.
What are the Opportunities Identified?	Which stakeholders are affected?	Management Approach
Additional water savings can be achieved when the wastewater is treated and reused.	Building occupants and surrounding communities	Arthaland recycles the building's wastewater where feasible to reduce its potable water demand. For instance, Cebu Exchange treats and reuses its wastewater from the lavatory and shower areas to aggregate the building water demand for irrigation and toilet flushing.

Environmental compliance

Non-compliance with Environmental Laws and Regulations

Disclosure	Quantity	Units
Total amount of monetary fines for non-compliance with environmental laws or regulations	0	PHP
No. of non-monetary sanctions for non-compliance with environmental laws or regulations	0	#
No. of cases resolved through dispute resolution mechanism	0	#

All construction developments are subject to environmental compliance set by the Department of Environment and Natural Resources – Environmental Management Bureau.

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<p>What is the impact and where does it occur? What is the organization's involvement in the impact?</p>	<p>Which stakeholders are affected?</p>	<p>Management Approach</p>
<p>Construction activities without preventive measures are prone to polluting the surrounding areas.</p>	<p>Surrounding communities</p>	<p>The general contractors of Arthaland developments are mandated to acquire all necessary permits before construction commences and to comply with all relevant environmental laws and practices during construction.</p>
<p>What are the Risks Identified?</p>	<p>Which stakeholders are affected?</p>	<p>Management Approach</p>
<p>Pollution from construction activities damages the environment and ecosystems.</p>	<p>Surrounding communities</p>	<p>Following Arthaland's mandate, the general contractors are required to implement an Erosion and Sedimentation Control (ESC) Plan during construction to protect nearby bodies of water and public sewers near and around the site.</p>
<p>What are the Opportunities Identified?</p>	<p>Which stakeholders are affected?</p>	<p>Management Approach</p>
<p>The preventive measures established for the ESC can be damaged during construction and must be maintained.</p>	<p>Surrounding communities</p>	<p>The ESC preventive measures, such as perimeter fence with zocalo/sandbags, curb inlet cover, wash bay with sedimentation tank, and the like, are being inspected at least weekly and reported monthly to ensure their effectiveness on-site.</p>

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Employment Management

Employee Hiring and Benefits: Employee data

Disclosure	Quantity	Units
Total number of employees	225	#
a. Number of female employees	116	#
b. Number of male employees	109	#
Attrition rate ¹⁰	22	%
Ratio of the lowest paid employee against minimum wage	3:2	ratio

According to national law or its application, employees are individuals in an employment relationship with the organization (GRI Standards 2016 Glossary). The employee data in this Report includes the employees of Arthaland and APPS and is calculated as the average total number of employees per quarter.

Employee Hiring and Benefits: Employee benefits

List of Benefits	Y/N	% of female employees who availed for the Year	% of male employees who availed for the Year
SSS	Y	16%	6%
PhilHealth	Y	3%	7%
Pag-ibig	Y	4%	4%
Parental leaves	Y	1%	5%
Vacation leaves (VL)	Y	94%	72%
Sick leaves (SL)	Y	25%	26%
Medical benefits (aside from PhilHealth)	Y	78%	62%
Housing assistance (aside from Pag-ibig)	Y	8%	7%
Retirement fund (aside from SSS)	Y	3%	2%
Further education support ¹¹	Y	0%	0%
Telecommuting ¹²	Y	78%	73%
Flexible-working Hours	N	0%	0%
Transportation allowance ¹³	Y	33%	34%

10 Following the SEC formula, the attrition rate is calculated by (no. of new hires – no. of turnover) / (average of total number of employees of previous year and total number of employees of current year).

11 Further education support includes formal education, short courses, and continuous professional development/education that aims to upgrade skills.

12 Telecommuting covers employees with work-from-home flexibility.

13 The availability and extent of the transportation benefit depend on the employee's rank. This includes, in part or in combination with, a car plan, fuel allowance, parking, and reimbursement of other transportation costs.

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<p>What is the impact and where does it occur? What is the organization’s involvement in the impact?</p>	<p>Management Approach</p>
<p>Attrition rates affect business operations through employee productivity and efficiency, project continuity, and the like.</p>	<p>Arthaland aims to keep its attrition rate to a minimum and lessen its negative impact through employee engagement and attractive employee benefits.</p> <p>Among these employee engagements are:</p> <ul style="list-style-type: none"> • Townhall meetings • Internal talks/workshops/seminars • External seminars/training • Regular health checkups and information, and • Email announcements. <p>Employee benefits aside from those government-mandated are:</p> <ul style="list-style-type: none"> • Additional days for vacation and sick leaves • Emergency leaves • Comprehensive medical benefits • Retirement fund • Educational and training support • Stock options • Transportation • Communication allowances, and • Uniform allowance.
<p>What are the Risks Identified?</p>	<p>Management Approach</p>
<p>High attrition rates impact business operations negatively – reduced employee productivity, unsatisfactory results, and low morale.</p>	<p>Arthaland strives to be a good employer and to promote good working conditions and culture within the organization. Its core values are “we will have fun while getting things done” to encourage low-stress levels and “we work together to get better” to promote collaboration among employees and consultants.</p>
<p>What are the Opportunities Identified?</p>	<p>Management Approach</p>
<p>For better employee retention, causes of attrition can be identified and addressed by providing solutions.</p>	<p>Arthaland closely monitors employee engagement levels to identify concerns or issues before they worsen. Arthaland also conducts exit interviews to identify problems and obtain feedback that leads to an employee’s resignation.</p>

Employee Training and Development

Disclosure	Quantity	Units
Total training hours provided to employees	2835	hrs
a. Female employees	1163	hrs
b. Male employees	1672	hrs

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Disclosure	Quantity	Units
Average training hours provided to employees	13	hrs/ee
a. Female employees	10	hrs/ee
b. Male employees	15	hrs/ee

What is the impact and where does it occur? What is the organization’s involvement in the impact?	Management Approach
Employee training and development enhances employees’ expertise in shaping a project’s design and quality.	Arthaland supports the professional growth of its employees by providing training and development assistance through internal and external training, seminars, and conferences.
What are the Risks Identified?	Management Approach
Little or no continuous training and development can compromise Arthaland’s product design and quality. These products may subsequently be found lacking, substandard, out-of-date, or not the best solution for the project’s green building goals.	Arthaland encourages employees to participate in the training and development of their choice for continuous professional growth.
What are the Opportunities Identified?	Management Approach
Employee training and development are mutually beneficial to employers and employees. They allow employees to improve their proficiency and increase their skill set which, in turn, can benefit the Company through their productivity levels and application of new skills.	Arthaland has made it a policy for its employees to have continuous training and development with a full salary while undergoing said training/seminar.

Labor-Management Relations

Disclosure	Quantity	Units
% of employees covered with Collective Bargaining Agreements	N/A	%
Number of consultations conducted with employees concerning employee-related policies	N/A	#

Arthaland does not have collective bargaining agreements. Nevertheless, Arthaland initiates consultations with its employees to discuss employee-related concerns, such as the new work arrangements.

What is the impact and where does it occur? What is the organization’s involvement in the impact?	Management Approach
Employee concerns must be expressed and addressed because they can impact employee morale and performance.	Arthaland does not have any collective bargaining agreements with its employees wherein only one person speaks for everyone. All employees are encouraged to freely raise their concerns by approaching their direct supervisors or anyone in the Human Resources and Administration Department or the Legal and Compliance Department.

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What are the Risks Identified?	Management Approach
Employee concerns not expressed and addressed may result in low morale and poor performance, eventually leading to resignation or termination.	Arthaland has established a protocol to enable employees to raise and resolve grievances managed by the Human Resources and Administration Department to ensure that concerns are appropriately addressed in due course. The approach allows grievances to be resolved within the affected business unit, but should there be no resolution, the matter will be elevated to Management.
What are the Opportunities Identified?	Management Approach
Employees are integral to a company’s success; hence, employers and their employees must have good working relationship.	Arthaland promotes a harmonious and caring working environment for its employees. The Company has open communication lines where employees can approach and raise concerns anytime and in any medium. Arthaland’s recognition of the importance of its employees is reflected in its core values: “We care for each other,” “We will have fun while getting things done,” and “We work together to get better.”

Diversity and Equal Opportunity

Disclosure	Quantity	Units
% of female workers in the workforce	53	%
% of male workers in the workforce	47	%
Number of employees from indigenous communities and vulnerable sector ¹⁴	2	#

What is the impact and where does it occur? What is the organization’s involvement in the impact?	Management Approach
Arthaland employees play a crucial role in project design and quality, affecting day-to-day business operations' efficiency.	Arthaland hires based on qualifications and capabilities, measured according to merit, ability, competence, experience, good prior employee track record, and appropriateness to the position. Gender, race, religion, and the like have no bearing. Everyone is provided with equal and unbiased opportunities.
What are the Risks Identified?	Management Approach
Bias hiring can be a roadblock to hiring the best-fit person for the position, and this risk can happen during the hiring process.	Arthaland practices qualification-based hiring and assessment, providing equal opportunities to all applicants. This emulates Arthaland’s core value “we only go for the best.”

¹⁴ Vulnerable sector includes elderly, persons with disabilities, vulnerable women, refugees, migrants, internally displaced persons, people living with HIV and other diseases, solo parents, and the poor or the base of the pyramid (BOP; Class D and E).

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What are the Opportunities Identified?	Management Approach
An equal opportunity and unbiased hiring process ensures best-fit employees are engaged.	The Recruitment and Regularization Policy of the Human Resources and Administration Department and its related policies are reviewed annually to ensure continued improvement and relevance to the present time.

Workplace Conditions, Labor Standards, and Human Rights

Occupational Health and Safety

Disclosure	Quantity	Units
Safe Man-Hours	N/A	hrs
No. of work-related injuries	N/A	#
No. of work-related fatalities	N/A	#
No. of work-related ill-health	N/A	#
No. of safety drills	36	#

The nature of work in Arthaland is primarily professional and administrative, where occupational health and safety are at low risk. This matter is not usually reported. Safety drills refer to participation in the building’s activities that ensure the safety of the occupants/workers, such as alarm sounds, lights, earthquakes, fires, and the like, for projects in operation.

What is the impact and where does it occur? What is the organization’s involvement in the impact?	Management Approach
Occupational health and safety in high-risk working conditions such as construction are essentially the responsibility of the General Contractor. However, they also affect the developer’s reputation since it is their property.	Arthaland requires all its General Contractors to have a Philippine Contractors Accreditation Board (PCAB) license before engagement, to submit a sound safety management plan as part of their bid documents, and to comply with Occupational Safety and Health Standards (OSHA) during construction. Among these are compliance with the following: <ul style="list-style-type: none"> • Construction workers are oriented, instructed, and trained by the construction project manager to ensure the safe handling of equipment and disposition of waste • All workers must wear protective equipment for their eyes, faces, feet, and other crucial body parts when exposed to hazardous work procedures.
What are the Risks Identified?	Management Approach
Construction works have significant occupational risks because of their high exposure to health and safety issues. Due to the nature of the work, workers can be injured, fall ill, or die.	The General Contractors must have Health and Safety Officers inspect the site to ensure compliance with OSHA and identify potential safety risks. Emergency health personnel and facilities are also required depending on the number of construction personnel engaged.

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What are the Opportunities Identified?	Management Approach
In addition to compliance with the standards and requirements already mentioned, the health and safety of the construction workers can be further improved through protocols that would foster better indoor air quality in construction sites.	<p>Arthaland requires all General Contractors to implement an Indoor Air Quality Management Plan during construction to ensure the health and safety of the workers on site. The plan must at least contain the following:</p> <ul style="list-style-type: none"> • Abatement of dust during construction • Use of low-emitting materials to protect the workers from inhaling volatile organic compounds • Use of human-powered or electric equipment to reduce air pollutants • Proper housekeeping to reduce risk hazards on-site, and • Use of local exhaust to clear the air of pollutants.

Labor Laws and Human Rights

Disclosure	Quantity	Units
No. of legal actions or employee grievances involving forced or child labor	0	#

Do you have policies that explicitly disallow violations of labor laws and human rights (e.g., harassment, bullying) in the workplace?

Topic	Y/N	If Yes, cite the reference in the company policy
Forced labor	N*	
Child labor	N*	
Human Rights	Y	F.9 Sexual Harassment Policy

*Arthaland complies with all applicable laws and regulations even if they are not categorically stated in its policies. Arthaland has not had any case where it has been accused of violating laws on forced labor, child labor, and/or human rights.

What is the impact and where does it occur? What is the organization’s involvement in the impact?	Management Approach
Labor laws and human rights violations can adversely affect Arthaland’s business operations and may result in its suspension by regulators or worse.	Arthaland fully complies with all applicable laws and regulations, including labor laws and human rights, especially those on sexual harassment and HIV/AIDS.
What are the Risks Identified?	Management Approach
Arthaland's business operations have minimal exposure to labor laws and human rights violations because the Company engages professionals and experts who are familiar with these laws.	Although the law is incorporated into any contract or policy, even if not categorically embodied therein, Management reviews regularly related policies, especially when there are specific amendments to existing laws and regulations and determine whether there is a need to revise the same.

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What are the Opportunities Identified?	Management Approach
A constant review of the Company’s policies is necessary to ensure relevance to the present time.	The Recruitment and Regularization Policy of the Human Resources and Administration Department and other related policies are reviewed annually to ensure relevance to the present time.

Supply Chain Management

Do you have a supplier accreditation policy? If yes, please attach the policy or link to the policy:

Yes, kindly see the attached document labeled Annex “1”.

Do you consider the following sustainability topics when accrediting suppliers?

Topic	Y/N	If Yes, cite the reference in the company policy
Environmental performance	Y	Vendor Accreditation Form
Forced labor	N*	
Child labor	Y	E.2.1.b.2
Human rights	Y	E.2.1.b.3
Bribery and corruption	Y	E.2.1.c

*Arthaland complies with all applicable laws and regulations even if the same is not categorically reflected in its policies. It requires its counterparties to follow the same approach.

What is the impact and where does it occur? What is the organization’s involvement in the impact?	Management Approach
Vendor compliance with Labor Laws and Human Rights reflects on Arthaland’s reputation by association.	Arthaland has established policies related to Vendors wherein they are required to comply at the minimum with the following: <ul style="list-style-type: none"> Local minimum working age, Does not engage in physical abuse, sexual or other harassment, verbal abuse, and Pay the legal minimum wages and benefits.
What are the Risks Identified?	Management Approach
Labor-intensive works such as construction may involve labor law and human rights violations. Vendors’ unfair practices can hurt Arthaland’s reputation.	Arthaland has established policies related to Vendors wherein they are required to comply at the minimum with the following: <ul style="list-style-type: none"> Local minimum working age, Does not engage in physical abuse, sexual or other harassment, verbal abuse, and Pay the legal minimum wages and benefits.

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	As an added precaution, Arthaland requires its vendors to submit a notarized affidavit every month declaring that they fully pay their laborers and workers according to the Minimum Wage Laws of the Philippines.
What are the Opportunities Identified?	Management Approach
Formalize vendor compliance requirements by stating the same explicitly in the Company’s policies.	Arthaland will review and revise its related policies as may be necessary.

Relationship with Community

Significant Impacts on Local Communities

Operations with significant (positive or negative) impacts on local communities (exclude CSR projects; this has to be business operations)	Development of a sustainable community – Sevina Park
Location	Biñan, Laguna
Vulnerable groups (if applicable) ¹⁵	Youth
Does the particular operation impact indigenous people (IP) (Y/N)?	N
Collective or individual rights that have been identified as of particular concern for the community	Mitigating measures (if negative) or enhancement measures (if positive)
Traffic impact	Arthaland conducts due diligence on the project site and engages relevant experts to study traffic impacts and determine how best to address potential issues.
Erosion and sedimentation during construction	Arthaland requires its General Contractors to implement Erosion and Sedimentation Control measures which are reported to Arthaland monthly.
Employment opportunities	Sevina Park will have a commercial segment where employment opportunities will be open to the surrounding community.
Housing opportunities	Sevina Park has a housing segment where students can reside for convenient access to nearby schools and where employees of the commercial component can also reside.

For operations affecting indigenous persons, indicate the total number of Free and Prior Informed Consent (FPIC) undergoing consultations and Certification Preconditions (CPs) secured and still operational. Provide a copy or link to the certificates if available: N/A.

¹⁵ Vulnerable sector includes children and youth, elderly, persons with disabilities, vulnerable women, refugees, migrants, internally displaced persons, people living with HIV and other diseases, solo parents, and the poor or the base of the pyramid (BOP; Class D and E)

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Disclosure	Quantity	Units
FPIC process is still undergoing	N/A	#
CP secured	N/A	#

What are the Risks Identified?	Management Approach
Developments that have not considered the existing community may put them at risk, especially vulnerable and indigenous groups. Risks include robbing them of their livelihood, exposing them to an unhealthy environment, and the like.	Conduct stakeholder meeting/s to identify the potential negative impacts and ways to support the surrounding community for the better through the development.
What are the Opportunities Identified?	Management Approach
Every development has opportunities to positively impact the surrounding communities by designing and constructing sustainable buildings/communities.	Arthaland develops buildings and communities that are third-party certified sustainable through green building rating tools such as LEED, BERDE, EDGE, and WELL rating systems.

Customer Management

Customer Satisfaction

Disclosure	Score	Did a third party conduct the customer satisfaction study (Y/N)?
Customer satisfaction	3.5	N

Customer satisfaction is measured through a customer feedback survey with a scale of 1 to 4, where one (1) means that the service operations need significant improvement and four (4) exceeds expectations. The content of the customer satisfaction survey covers the quality of administrative services, including concierge, and the operations and maintenance of the common areas, facilities, equipment, and utilities.

APPS conducted a survey through an online platform to which residents and tenants could anonymously respond. The score disclosed in this report is the weighted average of Arthaland’s properties’ total occupants.

What is the impact and where does it occur? What is the organization’s involvement in the impact?	Management Approach
Customer satisfaction is essential to the business because it determines the product market acceptability as delivered, its design, available facilities and amenities, and operational services.	<p>Arthaland, through its property management arm APPS, conducts an annual customer satisfaction survey to identify what needs to be improved on and what is being done right. The survey measures the satisfaction level of the customers on the following building’s services:</p> <ul style="list-style-type: none"> • Competence, Effectiveness, Efficiency • Responsiveness, helpfulness • Courtesy, Professionalism • Ease of doing business, and • Quality of Maintenance.

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	Based on the survey results, Arthaland responds to the issues raised by improving its systems/procedures. Arthaland’s core value for customer satisfaction is “we always strive to delight our customers,” while the core value that ensures delivery of quality product design is “we act as owners.”
What are the Risks Identified?	Management Approach
Arthaland is known for its sustainable development, quality construction, and excellent operational services. Customer dissatisfaction can influence its reputation negatively, which can affect future purchases.	Arthaland continues to upgrade its sustainable standards through the following: <ul style="list-style-type: none"> • Compliance with the latest versions of global and national standards (from ASHRAE 2007 to ASHRAE 2013, the inclusion of the Philippine Green Building Code), and • Expanding the scope of its sustainable design, construction, and operations (from just LEED and BERDE, previously, to adding EDGE and WELL).
What are the Opportunities Identified?	Management Approach
A customer survey provides satisfaction feedback on project delivery, design and amenities, construction quality, and similar concerns.	Arthaland currently measures customer satisfaction with building design and quality construction through its sales. A formal after-sales survey can be further improved by obtaining a more comprehensive feedback.

Health and Safety

Disclosure	Quantity	Units
No. of substantiated complaints on product or service health and safety ¹⁶	0	#
No. of complaints addressed	0	#

What is the impact and where does it occur? What is the organization’s involvement in the impact?	Management Approach
Design, construction, and operations affect the health and safety of customers. Product design must be sound enough to integrate health and safety measures. At the same time, operational procedures and services must be well-equipped to respond to any health and safety issues.	Arthaland ensures that experts are engaged in every project to ensure structural integrity and compliance with international and local codes/standards to address the health and safety of the building occupants. Among the code standards followed are: <ul style="list-style-type: none"> • Fire Code of the Philippines • ASHRAE Ventilation and Acceptable Indoor Air Quality, and • BP 344 for persons with disability. During operations, Arthaland ensures that the facility is well maintained, and personnel is trained

¹⁶ Substantiated complaints include complaints from customers who went through the organization’s formal communication channels and grievance mechanisms, as well as complaints lodged before and acted upon by government agencies.

	<p>in case of emergencies. Among the activities that ensure this are:</p> <ul style="list-style-type: none"> • Emergency preparedness training and seminars for both the building staff and the occupants, i.e., residents and household help, and • Building-wide emergency drills. <p>Arthaland’s core value, “we act as owners,” ensures that product design and quality meet the highest standards.</p>
What are the Risks Identified?	Management Approach
People avoid buildings that are considered unsafe and unhealthy. This can cause serious issues, such as death, and expose the owner/developer to lawsuits and undesirable reputation.	Arthaland conducts regular building inspections and audits to ensure the building functions and operates as designed.
What are the Opportunities Identified?	Management Approach
One should always be informed of updates on relevant standards and codes for the health and safety of buildings.	Arthaland ensures that its new projects follow the latest applicable codes and standards and that its existing buildings can adopt the changes necessary to comply with the latest codes and standards.

Marketing and Labelling

Disclosure	Quantity	Units
No. of substantiated complaints on marketing and labeling	0	#
No. of complaints addressed	0	#

Substantiated complaints include complaints from customers who went through the organization’s formal communication channels and grievance mechanisms, as well as complaints lodged before and acted upon by government agencies.

What is the impact and where does it occur? What is the organization’s involvement in the impact?	Management Approach
The right branding influences a business’s success. Claims must be no less than the truth.	Arthaland’s claim to sustainability is validated through third-party certification systems that are not only applicable locally but also globally. Arthaland complies with LEED, BERDE, EDGE, and WELL green building certification platforms.
What are the Risks Identified?	Management Approach
Misuse of logos and labels can mislead readers and may be taken as a form of false claims. Erroneous or inaccurate representations in marketing materials have the same the effect.	<p>Arthaland follows the logos of the green building rating tools used with appropriate labeling on the status of a project to avoid misinterpretations, as follows:</p> <ul style="list-style-type: none"> • “Registered” indicates that the project has officially submitted to the certifying body its intentions to vie for the relevant certifications; • “Precertified” indicates that the project design was deemed feasible for certification;

	<ul style="list-style-type: none"> • “On-track” indicates that the certification of the project is ongoing, and this is usually used when Precertification is not available; and • The label indicates the certification level which was awarded to the project. <p>Variations may apply in the language when referring to specific rating systems.</p>
What are the Opportunities Identified?	Management Approach
The use of logos for advertising inform readers of the Company’s achievements in sustainability.	Arthaland showcases its buildings and achievements according to their correct and official status. Arthaland is true to its core value: " We work with integrity."

Customer Privacy

Disclosure	Quantity	Units
No. of substantiated complaints on customer privacy ¹⁷	0	#
No. of complaints addressed	0	#
No. of customers, users, and account holders whose information is used for secondary purposes	0	#

What is the impact and where does it occur? What is the organization’s involvement in the impact?	Management Approach
In real estate, buyers, and tenants are the developments’ primary customers. Information gathered through the sale process such as names, addresses, capacity to pay, etc., is personal information. Companies that can protect their customer’s privacy are deemed trustworthy and reliable.	<p>Arthaland has a data privacy agreement with all its customers, which states the following, among others:</p> <ul style="list-style-type: none"> • What data have been collected; • Where they will be used; • How these will be stored and for how long; and • Whether the customers consent to disclose their data for other purposes stated in the agreement.
What are the Risks Identified?	Management Approach
Arthaland’s Customer Accounts Management Department handles customer data. Usage thereof for purposes other than for which they were obtained can create dissatisfaction and mistrust in the Company, and possibly, legal action.	Arthaland complies with the Data Privacy Act of 2012 and its implementing rules and regulations, and as these are amended.
What are the Opportunities Identified?	Management Approach
Related policies and procedures should be reviewed and updated to ensure relevance to the present time.	Arthaland reviews its customer privacy policy annually to ensure that it is adequate and relevant.

¹⁷ Substantiated complaints include complaints from customers that went through the organization’s formal communication channels and grievance mechanisms as well as complaints lodged with and acted upon by government agencies.

Data Security

Disclosure	Quantity	Units
No. of data breaches, including leaks, thefts, and losses of data	0	#

What is the impact and where does it occur? What is the organization’s involvement in the impact?	Management Approach
The Company’s data security dictates the security of its customers' privacy, including its buyers, tenants, and employees.	To limit access to customer data and provide better control and security, Arthaland has separate and dedicated departments to handle customer information, namely, Sales and Leasing Administration Department, Customer Accounts Management Department, and Human Resources and Administration Department.
What are the Risks Identified?	Management Approach
Data leaks or compromises can create customer dissatisfaction and mistrust in the Company, and possibly, legal actions.	Sensitive information within the organization is managed through two distinct methods: digital storage and physical copies. Digitally stored data is safeguarded with restricted and password-protected access using Role-Based Access Control (RBAC) across all systems and Column-Level Security in Dataverse, ensuring comprehensive protection against unauthorized disclosure. Meanwhile, printed materials are securely stored within vaults or promptly shredded upon disposal, minimizing the risk of unauthorized access or exposure.
What are the Opportunities Identified?	Management Approach
Third-party software protection should be reviewed and/or updated regularly to ensure effectiveness.	Arthaland reviews its service providers/ contracts/ procedures regularly to ensure they are up to date and adequate to present and potential threats.

UN SUSTAINABLE DEVELOPMENT GOALS

Product or Service Contribution to UN SDGs

Key products and services and their contribution to sustainable development

Key Products and Services	Sustainable Developments	
Societal Value / Contribution to UN SDGs	Avoided Negative Impact	Management Approach to Negative Impact
11- Sustainable Cities and Communities 13- Climate action	Buildings are currently responsible for 39% of global energy related carbon emissions (WorldGBC, 2019). Without a conscious effort to design, construct, and operate sustainably, the building industry will negatively impact the climate.	Arthaland utilizes green building rating tools that are globally and locally relevant to ensure sustainable operations and contributions to climate action. The platforms Arthaland adopts are LEED, BERDE, EDGE, and WELL.
7- Affordable and clean energy 13- Climate action	The significance of a building's GHG emissions depends on its energy source, whether renewable or nonrenewable.	Arthaland is committed to having a development portfolio that is net zero carbon operation by 2030.
6- Clean water and sanitation 7- Affordable and clean energy 12- Responsible consumption and production	Buildings naturally run using resources such as energy and water, but conventional structures commonly consume more resources if they are not designed sustainably.	Arthaland developments are designed to be more energy and water efficient than conventionally designed buildings.
3- Good health and well-being	Sick syndrome buildings refer to buildings where occupants suffer from symptoms of illness or become infected with chronic disease from the building where they work or reside. The outbreaks may be caused by inadequate building design or operations.	Arthaland adopts the WELL Building Standard to ensure that its developments operate with conscious measures to promote the health and wellness of its occupants. Arthaland designs its developments where all spaces can receive adequate indoor air quality through the following design strategies: <ul style="list-style-type: none"> • Provide fresh air ventilation compliant with global standards, and • Install an ample filter rating to ensure a fresh, clean air supply.

UN SUSTAINABLE DEVELOPMENT GOALS

Key Products and Services	Green Partnerships	
Societal Value / Contribution to UN SDGs	Avoided Negative Impact	Management Approach to Negative Impact
17- Partnerships for the goals	Endeavors pursued alone have only a minor impact and fewer beneficiaries.	Arthaland is actively partnering with organizations that have aligned sustainability goals. These long-term partnerships are with PHILGBC, USGBC, IFC, and IWBI.

Key Products and Services	Smart location and sustainable site development	
Societal Value / Contribution to UN SDGs	Avoided Negative Impact	Management Approach to Negative Impact
15- Life on land	Potential displacement of biodiversity and communities	<p>Arthaland avoids developing on lands that displace biodiversity and communities. The primary criteria for Arthaland developments are those that are not:</p> <ul style="list-style-type: none"> • A natural habitat for endangered species • A high risk for natural disasters (flood, earthquake, storm surge, etc.), or • Agricultural land, or near a wetland or water body <p>Furthermore, Arthaland allocates 30% of its site for open space and vegetation, where endangered plant species are planted.</p>
9- Industry, Innovation, and Infrastructure	Increase in the volume of traffic and pollution in the area	<p>Arthaland designs its buildings where it can lessen traffic and pollution impact by:</p> <ul style="list-style-type: none"> • Choosing sites where public transportation is available to provide opportunities for the building occupants to commute instead of driving single-occupancy vehicles • Choosing sites where basic needs and services are within walking distance to provide options for the building occupants to walk instead of riding a car • Provision of no more than code requirement parking capacity to limit single-occupancy vehicle access • Provision for alternative transportation modes such

UN SUSTAINABLE DEVELOPMENT GOALS

		<p>as bicycle facilities and priority parking for green vehicles, and</p> <ul style="list-style-type: none"> • Engage a traffic consultant to ensure efficient traffic flow.
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Key Products and Services	Construction activities by the supply chain	
Societal Value / Contribution to UN SDGs	Avoided Negative Impact	Management Approach to Negative Impact
3- Good health and well-being	Construction can cause air pollution and generate significant waste, adversely affecting the workers' and community's health and safety.	<p>Arthaland requires its General Contractors to implement best construction practices to prevent construction pollution. Below are the non-government related requirements of Arthaland's General Contractors:</p> <ul style="list-style-type: none"> • Implementation of Erosion and Sedimentation Control • Construction Waste Management, and • Construction Indoor Air Quality Management
12- Responsible consumption and production	Due to the increase in the demand for construction materials, resources can be depleted.	The General Contractors must target at least 10% of the cost of the materials sourced, procured, and installed as sustainable materials. These materials are defined as materials with recycled content, reused materials, bio-based materials, rapidly renewable materials, or third-party certified green materials.
8- Decent work and economic growth	The high demand for labor work may result in non-compliance with the Labor Code, such as child labor and human rights violations.	General Contractors can provide decent work opportunities to the community where the Arthaland development is located. All general contractors engaged by Arthaland agreed to follow and comply with Labor, Human Rights, and other relevant governmental laws, as well as Arthaland's Code of Business Ethics.

- Nothing follows. -